

A photograph of three young people (two women and one man) smiling and posing together in a modern, brightly lit interior space with large windows in the background. The man on the left is wearing a light blue shirt and a black leather jacket. The woman in the center is wearing a black leather jacket over a white top and a patterned skirt. The woman on the right is wearing a bright pink sweater. The text 'Annual Report 2024' is in the top left, 'the SMALL life' is in the center, 'How we create amazing spaces together' is below the title, and the 'DES' logo and 'Deutsche EuroShop' are in the bottom right.

**Annual Report  
2024**

# the **S**mall life

How we create amazing  
spaces together

**DES**

Deutsche EuroShop

# the **S**MALL life

**Shopping centers** are great places to collect the things that make life more enjoyable: new experiences, time with friends, a bit of me time. The many people who work in our centers every day and make them the great places they are the ones who should really be celebrated.

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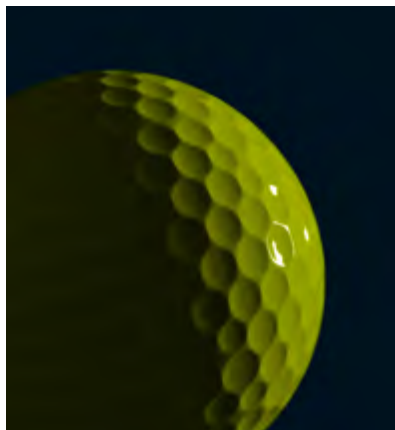
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# the sSMALL life magazine:

## 12

### Small shopping treasures, big passion

The founders of the innovative stores "Bavarian Caps" and "Mein Fischer" talk us through their exciting backstories.



### Time to experience something new

With a multitude of options for fun events, like the black light minigolf experience, our centers have something exciting to offer to visitors of all generations. A look at Viernheim.

## 32



## 20

### Conversations make all the difference

Get a good make-up tip at Douglas or ask a quick question at the info point – there is something special about the interaction between customers, employees and tenants that happens on site.

### The future of customer experience

Visionary perspectives by the Austrian architect and university professor Christoph M. Achammer and shopfitting expert Wolfgang Gruschwitz.

## 40



# Deutsche EuroShop at a glance

## Key figures

in € million/per share in €

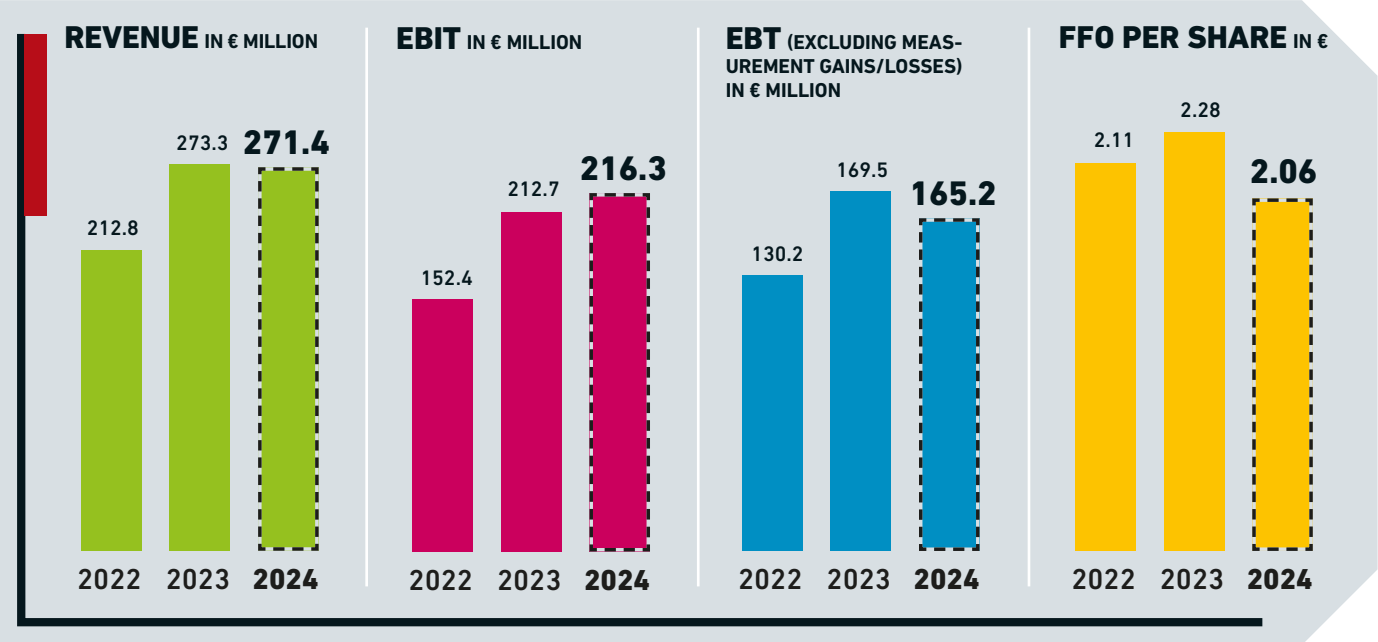
	2024	2023	+/-
Revenue	271.4	273.3	-1 %
Net operating income (NOI)	217.4	214.9	1 %
EBIT	216.3	212.7	2 %
Net finance costs (excluding measurement gains/losses <sup>1</sup> )	-51.1	-43.2	-18 %
EBT (excluding measurement gains/losses <sup>1</sup> )	165.2	169.5	-3 %
Measurement gains/losses <sup>1</sup>	-14.6	-209.1	93 %
Consolidated profit	123.5	-38.3	-
FFO per share	2.06	2.28	-10 %
Earnings per share	1.62	-0.51	-
EPRA Earnings per share	2.10	2.29	-8 %
Equity <sup>2</sup>	2,145.7	2,379.0	-10 %
Liabilities	2,218.7	2,081.2	7 %
Total assets	4,364.4	4,460.2	-2 %
Equity ratio in % <sup>2</sup>	49.2	53.3	
LTV ratio in %	39.2	33.2	
EPRA LTV in % <sup>3</sup>	41.1	34.8	
Cash and cash equivalents	212.4	336.1	-37 %
Net tangible assets (EPRA)	2,198.0	2,414.4	-9 %
Net tangible assets per share (EPRA)	29.02	31.58	-8 %
Dividend per share	1.00 <sup>4</sup>	2.60	-

1 Including the share attributable to equity-accounted joint ventures and associates

2 Including non-controlling interests

3 EPRA LTV: Ratio of net debt (financial liabilities and lease liabilities less cash and cash equivalents) to real estate assets (investment properties, owner-occupied properties, intangible assets and other assets (net)). Net debt and real estate assets are calculated on the basis of the Group's share in the subsidiaries and joint ventures.

4 Proposal



# Our values

We are the only public limited company in Germany to invest exclusively in **shopping centers in prime locations.**

We invest only in selected properties. High quality standards and a high degree of flexibility are just as important to us as sustainable income development through indexed and turnover-linked rental agreements. Added to this is an above-average occupancy rate and professional centre management. These are the core values of our success.

# Our goals

For Deutsche EuroShop, it is not quick success that counts but a **constantly stable portfolio performance.**

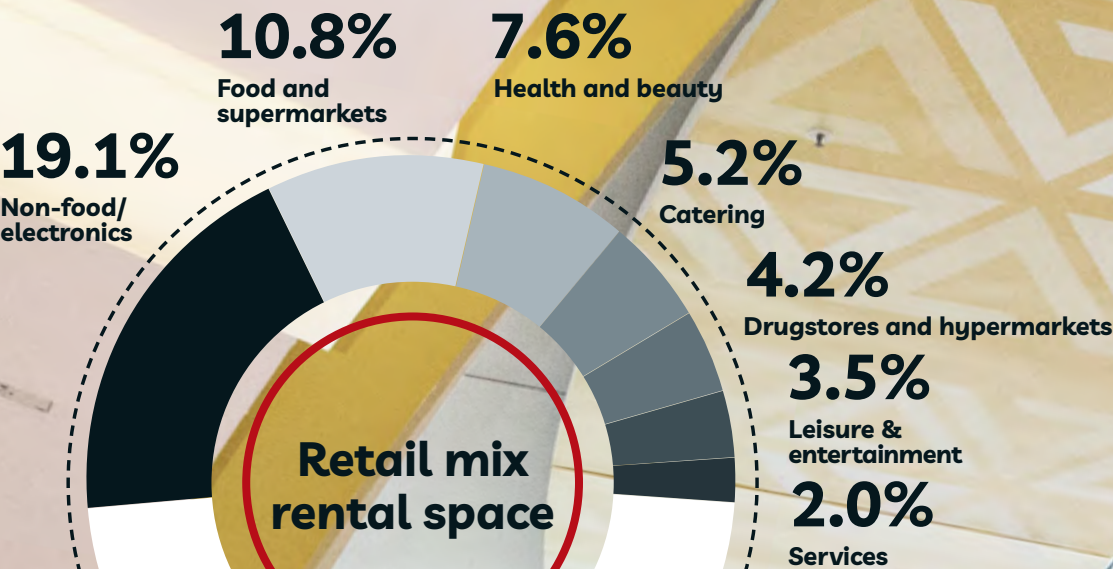
Our goal is to generate a high liquidity surplus from the long-term leasing of the shopping centers so that we can distribute an attractive dividend to our shareholders. With our investments, we focus on large, high-quality shopping centers in city centre locations and at established sites that operate as vibrant marketplaces in the commuter belt.

We have

**21** shopping centers in five different countries...



# Sector mix



**47.6%**  
Fashion

**2,700** stores

**95.4%** occupancy rate

**> 1 million m<sup>2</sup>** rental space

...creating the space for more than

**154 million**

visitors per year to  
make new memories





the  
**s**MALL  
life

The  
**MAGAZINE**

The magazine

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around  
500

thousand visitors experience  
special moments at our  
shopping centers every day

# L Editorial

## Dear friends of our shopping centers,

Tell me if this sounds familiar: You hear a single word, and in a fraction of a second, countless images come to mind. That happened to me a few weeks ago. I was sitting down with my IR team, discussing the reporting process for 2024. We were discussing what our central theme should be when somebody suggested the phrase “sMALL life”.

sMALL life. Just two words. But they capture so much of what a shopping center truly represents: a world full of experiences – things to see, buy, and enjoy. And many things that happen behind the scenes, long after we have left for home. With planned tasks and unexpected encounters. A living “small city” where everything somehow belongs together.

I have always enjoyed spending time in shopping centers. Early in my career, I worked at Société Générale in La Défense in Paris, a business district whose beating heart was (and still is) a large shopping center. I will admit that I spent more than a few euros there, both alone and with my wife – sometimes planned, sometimes on impulse.

Back then, I had no idea that I'd be on the Executive Board of Deutsche EuroShop one day. But I already knew back then what makes for a great shopping center: it's a place that seamlessly meets our everyday needs and beyond. A dry cleaner, a supermarket, fashion stores, a cinema, restaurants – you name it, it had it.

Today, I understand that this effortless convenience is the end result of a lot of hard work. It takes people who think about these things every single day. That's exactly what we do – together with our outstanding partner, ECE, which has been managing our shopping centers for many years. I am extremely pleased that we can entrust our 21 shopping centers to the expertise of our partner. With over 3,000 employees and 200 shopping centers under management, ECE brings more experience to our properties than anyone else in Europe could.

We are constantly working together to ensure the perfect tenant mix in our shopping centers. We make sure to include space for smaller store concepts, even if they pay lower rent. We also take care to allocate space to local





Hans-Peter Kneip,  
CEO/CFO

retailers. Our rule of thumb? One-third international, one-third national, one-third regional. This balanced approach creates an optimal tenant mix, leading to high visitor numbers, sales and rental payments.

Bringing in new tenants from time to time is important too. The last thing we want is for our shopping centers to feel stuck in the past. There must always be room for something new. You could even say that a shopping center, by definition, is always evolving. A turnover rate of around 5% gives us a good degree of control over our future.

Consumer behaviour is becoming more complex, and customers are demanding more. Shopping centers are no longer just about getting the shopping done. Nowadays, people want to spend time there and enjoy themselves. We expect this perspective to become even more prevalent in future. Atmosphere is everything. It has a huge impact on the shopping experience.

**Entertainment and food outlets are two key elements that hold a shopping center together at its core – across all age groups.** That's why our Rhein-Neckar-Zentrum offers visitors experiences like indoor skydiving and a jump house for the whole family. For those who prefer outdoor activities, a large bike shop provides a wide selection of bicycles. And if you love great food, be sure to visit the Food Garden at Main-Taunus-Zentrum. Customers can choose between eight top-quality restaurants for an experience they would normally only find in the city centre.

Dear readers,

The entertainment section of this report contains some fascinating insights into a world you're surely familiar with – sometimes as a professional, and always as an individual. Enjoy reading!

Whether it's a dinosaur-themed cap for kids, a new Oktoberfest accessory, or a fashion house with nearly two centuries of experience – everything begins with people who believe in their bold ideas.

# SMALL treasures



Dreams and  
transformation

**Tenants in shopping centers often have powerful stories to tell – from creative start-ups to family traditions passed down through the generations. Here are two of them.**

# res

# 2

**IT ALL BEGAN WITH FIVE FRIENDS AT OKTOBERFEST.** The mood was relaxed and their traditional outfits were on point – lederhosen, checked shirts and wool socks. Just what you'd expect from a group of young people who cherish their roots. But then came the spark: they loved wearing baseball caps in everyday life – why not bring that look to Oktoberfest? A new business idea was born. A bold one, too, as none of them had any experience in fashion or retail. What they did have was passion and a drive to work together to see their idea become a reality.

That was ten years ago. Today, Bavarian Caps is a full-fledged brand universe, drawing in visitors from as far as Asia and the USA. ▶▶▶

**out of 5 Bavarian Caps stores are located in shopping centers**

**“Success wasn’t even the goal at first. We just wanted to create the first-ever traditional Bavarian cap.”**

Peter Schels,  
Co-founder, Bavarian Caps





# STARTING A BUSINESS TAKES RESILIENCE

## Staying on the ball

Today, Bavarian  
Caps sells more  
than just caps.



**L** AT FIRST, EXCITEMENT WAS THE DRIVING FORCE. Then came the red tape and the reality checks. But Bavarian Caps pushed through and grew organically as local football clubs and breweries joined as partners. One of the founders just happened to be a brewmaster. Moments of good fortune like that certainly helped, but their long-term success was more down to their grit. They opened their first store just before the coronavirus lockdown. But the team stuck together. ►►►

**THE FIRST DECISIONS YOU MAKE ARE THE MOST IMPORTANT.** With the early organisational challenges behind them and a retail space secured, the dream of entrepreneurship became real. The founders of Bavarian Caps came from entirely different backgrounds. They included a lawyer, a business IT specialist and a teacher. This diversity helped them tackle the wide range of tasks ahead of them.

From day one, they had to make countless decisions – like how to trademark the unique shape of their Bavarian cap. The team devoted a lot of effort to the brand itself. Before launching their first store, they had to define a clear philosophy – and make it come to life in the retail space. They wanted Bavarian Caps to have an authentic, fresh and high-quality feel. Collaboration with established brands like the Bavarian comic icon “Pumuckl” on limited-edition caps was a clever move, and they’re still top sellers today. When celebrities began posting photos of themselves wearing Bavarian Caps on social media, it became clear that this Bavarian success story was unstoppable. Today, the company employs 70 people and appeals to a younger audience across five locations in and around Munich.



**In 2025, the company is launching a special anniversary edition of their very first Trachten cap – exactly ten years after they started.**



The founders hold creative sessions by Lake Chiemsee to brainstorm new product ideas and keep the brand fresh.



**“Customers get a free local drink with every purchase. People love that, and word gets around.”**

Peter Schels,  
Co-founder, Bavarian Caps

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**breweries have  
partnered up with  
Bavarian Caps**  
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The founders of Bavarian Caps: Peter Schels, Johannes Sanger, Andr Lang and Sebastian Kolbinger

**THERE'S NO BLUEPRINT FOR SUCCESS.** The Bavarian Caps journey is one of a kind. If there are any universal keys to success when starting a company, they might include believing in yourself and your idea, keeping momentum going, and daring to go your own way. The founders of Bavarian Caps, for example, made a conscious decision to open physical stores just as online retail was booming ten years ago. Their goal was to create immersive, real-world brand experiences in shopping centers for their young, energetic brand. Direct customer feedback was also massively important to them. That strategy paid off and has delivered steady, sustainable growth. ▶▶▶



**REAL HOSPITALITY.** The fashion house Mein Fischer, founded back in 1832, represents continuity like few others. Now in its sixth generation under Ulrich Fischer, the company is guided by one core value: long-term thinking over quick wins. Every decision is made with the goal of building lasting relationships with its guests.

And yes, you read that right – at Mein Fischer, customers are called guests. Whether at their store in the Rathaus-Center Dessau or elsewhere, the experience is designed to be memorable, personal, and welcoming. This guest-first philosophy runs deep through the company's history. But Mein Fischer has never rested on its achievements – the past was far too eventful for that.



**“Everyone’s talking about AI, processes, and so on – but in the end, it still comes down to people making the right decisions.”**

Ulrich Fischer,  
Managing Director, Mein Fischer

Mein Fischer now operates

19

stores in eastern Germany

A styling consultation at  
Mein Fischer costs €

99



Mein Fischer Store at  
Rathaus-Center Dessau

**To remain successful as a traditional company, you need to be adaptable.**



**NEVER STAND STILL.** It's no surprise that start-ups face big challenges. But compared to what Mein Fischer has overcome over its almost 200-year history, those struggles seem minor: Two world wars. Threats of expropriation in the former East Germany. A complete political and economic transformation after reunification. And yet: with 19 stores across eastern Germany, Mein Fischer is now one of the region's most beloved fashion retailers. They must be doing something right. One reason for the company's success has been the smooth transition from one generation to the next. Another has been its constant willingness to evolve.

**The expectations of guests have changed dramatically in recent years, particularly in the fashion sector.** Over the last 13+ years, Mein Fischer's events and services have made it into a regional fashion powerhouse. Stores became emotional stages – with personal styling sessions, inspiring fashion shows, curated collections and expert advice. These have created strong bonds with guests and fostered a deep loyalty to the brand. Digitalisation was embraced early on. Mein Fischer uses business intelligence tools to help the company understand its clientele and their needs in detail. Mein Fischer has always moved with the times. ■



**At Mein Fischer, this ability to change comes from a number of different areas.**

Young talents are paired with experienced staff. The company adapts its culture continuously and sensitively to reflect both internal and external developments. The constant drive for innovation is firmly embedded in the company's culture. The company also relies on flat hierarchies and fast decision-making to keep things moving.







**A CUSTOMER** chats  
with a beauty expert  
about lipsticks.  
Store owners catch up  
with each other.  
Everyone knows the  
person at the info desk.  
Shopping centers are  
full of encounters.

# **S**mall talks

**Moments  
between people**

**Every day, people  
come together while  
shopping – in all kinds  
of little moments.  
A continuous cycle of  
small stories and  
beautiful interactions.**

L

5

**THE CLEANING CREW** are the first people on site. Coffee and a chat before the day begins. Just a few hours later, the center is in full swing. At Douglas, the first make-up tutorial sessions start at 9 in the morning. "Natural or glam?" the expert asks to find out the customer's style. Soon, they're talking about their favourite perfumes; about their partners and children; about their last holiday. A charming moment of connection between two people.

These little interactions happen all the time at shopping centers. And thank goodness for that! Social interaction is good for the soul. It makes for a better workday and a happier shopping experience. ►►►

**in the morning:  
the shopping center  
wakes up...**

**"Before I start my  
shift, I say hello to  
everyone. That helps  
us all kick off the day  
in a good mood."**

Tanya Ciesla,  
Receptionist, Phoenix-Center Hamburg





# CONVERSA- TIONS MAKE ALL THE DIFFERENCE

## The joy of real advice



Shopping is  
people business.

**WE OFTEN ONLY REALISE HOW MUCH WE MISS SOMETHING ONCE IT'S GONE.** Like during the pandemic, when lockdowns kept people at home. Being able to meet up in person again was a joyful occasion. Shopping centers became a staple part of our lives again – as did all of those wonderful meet-ups and special moments. **This unleashed a wave of euphoria that still lingers today. ►►►**





A couple from Viernheim met 50 years ago at the Rhein-Neckar-Zentrum. They still come here together to stroll around.

**CONVERSATIONS HAPPEN NATURALLY.** Whether you're buying rolls, trying on a new pair of trousers, or getting a book tip from a sales assistant – shopping centers provide endless opportunities for a lovely bit of sMALLtalk. For many, it's precisely these moments that make shopping so special. The personal touch. The connections. Over time, these interactions can turn into real relationships – and loyal customers. Older ladies often have a favourite salesperson - and they won't let anyone else help them. They swap stories about life – the good times and the bad times. **A heartfelt connection. There are thousands of these relationships in shopping centers all across Germany. A wonderfully human world that offers something digital spaces simply can't.**

**LIVES LIVED TOGETHER.** Real connections exist behind the scenes too. Every day, hundreds of employees give their all to make sure their customers have a good time. From cleaning and security, to retail teams, food court staff and center management. There's always time for a quick chat. People who work together feel connected, help each other out, and love sharing anecdotes about hilarious customer requests. Lots of people say the center even feels a bit like home. That's something truly special in these turbulent times.

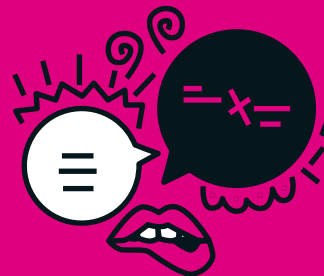


At the Phoenix-Center in Hamburg, someone recently proposed – and it was a yes!



**A POPULAR HUB.** People who work at shopping center info points are right in the thick of the action. Nothing gets past them. They know the location of every store, the nearest toilets, and what to do if something's lost or found. If you want to know what's going on at the shopping center, just ask them. They're also usually up to date on all of the latest center gossip. Their three main responsibilities are to give people a warm welcome, know what's going on, and be happy to help. Oh, and they're always up for a little sMALLtalk. Sounds like a great job. ▶▶▶

**So many floors, so much space – and yet, there's always room for connection.**





**THE HIDDEN WORLD OF TENANTS.** “This product is flying off the shelves right now.” “You’re looking for someone in sales? Maybe I know someone.” “Watch the football at the weekend?” When you work side-by-side with your neighbours in the shopping center every day, conversations happen. Sometimes it’s just small talk, sometimes it’s real support – like helping with staff, lending some decorations, or grabbing a coffee for someone from the café around the corner. Competitiveness? Doesn’t usually rear its head. Most people support each other and develop neighbourly – often even friendly – relationships. It’s not something customers usually see, but for tenants, it’s a vital part of the day-to-day.



**Whether it's between tenants, staff, or customers – there's always an opportunity for a chat at a shopping center.**



**90%**

**of the staff at Douglas are women**



**“When customers share their life stories with me, I’m all ears. For me, that’s a sign of trust.”**

Morten Hausotte,  
Store Manager, Douglas

**IT BEGINS WITH A CONVERSATION.** Each store has its own rituals. At one Douglas store in Hamburg, the day starts like this: 9 a.m.: Time for the daily update. What went well yesterday? Where could we improve? Of the 42 members of staff, 90% are women. The youngest is 17, the oldest 66. A colourful mix of ages, cultures, and working hours. Their team motto: We talk to each other, not about each other. It works well – and has for years. The other day, a customer walked in to the branch and asked where the perfume shop was. In the middle of Douglas! Those are the kind of stories you love to share when you get home later.

Despite all their differences, they all share a common goal: to provide service with a personal touch. When you have people who are authentic, love their job, and enjoy chatting with customers, sMALLtalk happens almost naturally – and with it, the feeling that you’re in good hands.

**Conversations bring people together in all kinds of ways and build trust. And our shopping centers are full of these conversations, every single day.**

**Here’s a small experiment for you to try:**

The next time you’re walking through a shopping center, keep your eyes open. Who’s talking to whom? Where are those little moments happening? You’ll spot them right away. And if you’re in the mood for a bit of sMALLtalk yourself – just say hello!

# What I bought in 2024

Hans-Peter Kneip,  
CEO/CFO

I like to write notes by hand, but I'm also a fan of the paperless office. The **Montblanc Augmented Paper** is a great way to bring these two worlds together. It reads the notes I write in my classic notebook and automatically digitises them and syncs them with the app, making them a breeze to edit. I discovered it while visiting the MONTBLANC HOUSE at the company's headquarters in Hamburg. I would really recommend a visit – there's an interesting exhibition that is not just about fountain pens.







Patrick Kiss,  
Head of Investor & Public Relations

I invested strategically in 2024. I bought a new sofa – which was not only cheaper in the shop than it was online, but came with the decisive advantage of being able to try it out beforehand. This sofa proves its worth every evening, with high dividends in the form of comfort and excellent performance when doing nothing.

Britta Behrmann,  
Senior Finance Manager

After an urgent need for new running shoes, I visited a sports shop in a shopping center in Hamburg for some expert advice. The salesperson, who was a long-distance runner, gave me some great tips and, after a quick running analysis, immediately recommended the right shoe. The final result was a pair from a brand I hadn't come across before, plus some leggings and tops for running in summer and winter. The new clothes fit perfectly and have already proved their worth on my runs. I will definitely be going back there for some more expert advice in the future.



Christoph Rinck,  
Head of Accounting & Controlling

My purchase of the year was a pair of chinos from Brax, which are extremely comfortable with a customised fit. I am well set up for both professional and private occasions. At the shopping center, I not only received good advice, but was also able to try the trousers on and take them home straight away. ▶▶▶





# What I bought in 2024

Mathis Freundl,  
Head of Corporate Finance

I recently discovered a fantastic new **espresso** blend made with beans from Brazil, India and Indonesia for my portafilter machine at a traditional coffee roastery in Hamburg. The mix of mild and strong coffees makes for a really unique flavour that gets me going in the morning, making it almost like starting the day in southern Italy.



Gwendolin Tommalla,  
Director Asset & Portfolio Management

I'm a big fan of my new **air fryer**. It's very versatile, extremely energy-efficient and I can make really delicious food in a much shorter time, using less fat than I would with a pan or oven. And it's so easy to clean, making it really practical.

Birgit Schäfer,  
Secretary to the Executive Board

My purchase of the year was a **cream whipper** for whipping up cream and sauces. My culinary highlight so far has to be my home-made foamed hollandaise sauce. It's light and fluffy and goes really well with asparagus and other vegetables, as well as beef fillet.



Nicolas Lissner,  
Senior Manager Investor  
& Public Relations

I've had my **rowing machine** from the Brandenburg start-up Augletics for a year now. It fits anywhere, and you can put it away quickly and easily. It has a monitor that you can use to explore a new rowing route every week and you can even meet up with fellow rowers virtually. The best thing is that it engages 85% of your muscles and has sensors to keep track of your technique. ■



# **s**MAALL time -out

**Simply enjoying  
the moment**



**The lines between retail and entertainment are blurring. It's about more than just shopping – it's about quality time. With new experiences in physical spaces.**

# 30%

**of shopping centers worldwide use retailtainment\***

**FROM BLACK LIGHT MINIGOLF** to open-air cinema to art exhibitions, shopping centers are becoming places where special moments happen. Today, creative approaches are needed to meet people's evolving expectations.

**A WARM SUMMER EVENING.** The first scenes of "Der Nachname" flicker across the weatherproof 100-square-metre screen. Not a single seat is left empty at the open-air cinema at the Rhein-Neckar-Zentrum, right in front of the Kinopolis. A sea of people lounging in deck chairs. Many are barefoot, enjoying the warm sand beneath their feet. Everything's just right – sound quality, security – even the popcorn and drinks are spot on. And the weather is perfect, too.

A fantastic (and free) experience for everyone. It takes a lot to organise an event like this behind the scenes, but the center manager worked with reliable partners to find solutions for everything. He even discussed sand quality with his suppliers.

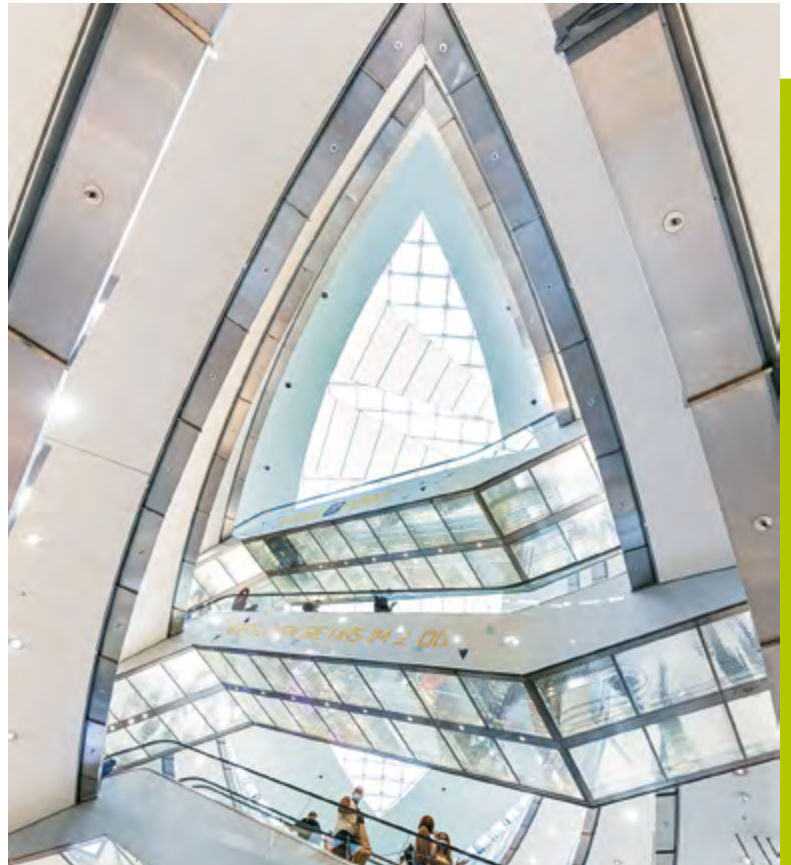
**"We plan out every detail for the open-air cinema – even how the sand feels under your feet."**

Dani Marquardt,  
Center Manager, Rhein-Neckar-Zentrum, Viernheim



# CHANGING EXPECTATIONS

Looking  
for more  
than just  
shopping



**WHAT IS IT THAT MAKES SHOPPING CENTERS SUCH MAGICAL PLACES?** It goes without saying that they are safe, clean and weatherproof places where people of all ages can do their shopping quickly and easily. But times are changing – and so are the needs of customers. **Demand for creative experiences that go beyond shopping has grown over the years.** Centers have started to provide a harmonious blend of architecture, dining and inspiring events to improve the quality of people's visits. ►►►

**This is experience-driven architecture at its best.**



Gen Z is rediscovering the joys of real life. Meeting friends in public spaces is more popular than ever.



The Rhein-Neckar-Zentrum in Viernheim will host a cosplay convention for the first time in summer 2025.



**CRAVING THE MOMENT.** How can shopping centers meet this growing demand for experiences? The most important things they need are passion and initiative. Big events always mean one thing: networking. Once an idea is born, you need partners you can rely on to cover everything from stage construction to security. You also need sponsors and supporters to make the budget work, not to mention connections at local authorities in charge of issuing permits. You also need to stay in constant dialogue with tenants to ensure they are involved and adding value. Sounds like a lot, but it's worth it. By offering experiences, shopping centers can boost their appeal as regional destinations, attract new audiences, and increase foot traffic for tenants.

**FOCUSING ON WHAT COUNTS.** Something that excites the masses in one shopping center could be a complete flop somewhere else. The key is to truly understand the local population and their needs before diving into planning. It's also important to cater to all generations equally. If you can take care of all that, then (almost) anything is possible. From drive-in cinemas and drone shows to public screenings, concerts, and even a winter village at Christmas. **Inspiring live events allow shopping centers to position themselves as emotional, real-world experiences in contrast to online retail. What an opportunity!**

**“We want our center to be a place where everybody – young and old – has a good time.**

**That’s what drives me – even if it means planning something a little crazy sometimes.”**

Dani Marquardt,  
Center Manager, Rhein-Neckar-  
Zentrum Viernheim



**Gen Z wants inspiration when they shop.**



**UNDERSTANDING YOUR AUDIENCE.** Creating an experience sounds like quite a big deal. It can definitely involve a lot of work, money, planning and countless meetings. But sometimes it's the smallest and most simple ideas that have the biggest impact. Campaigns where tenants donate items for school bag kits tend to get a lot of traction on social media. They also create meaningful moments for children, parents and grandparents alike. Partnering with local influencers is another smart move. They can put a spotlight on special events at the shopping centers with little effort – and they speak directly to Gen Z. They're also an excellent source of clever and innovative ideas. ►►►





**BACK TO REAL LIFE.** That's what makes Gen Z tick. Most of them crave a more analogue life: meeting friends, working out, a bit of shopping – but all low-key. No stress, please. Social media? For many, it's just a time-waster. But sure – they'll still take inspiration from an influencer from time to time. Seen a fire fit online? Off to the shopping center to find it. Or maybe just take some time to chill with friends and hit up some shops for a bit. Cheap eats and lit events – what more could Gen Z want?

Forget gaming or social media challenges. Bring them up, and you'll hear something like "That's something my younger siblings are into."

72%

of surveyed companies say optimised and unique in-store experiences are a top priority

Source: "The Customer of the Future," Blake Morgan



77%

of millennials would choose to spend money on an experience or event over buying something desirable

Source: Harris Group

74%

of consumers prefer experiences over physical products

Source: Eventbrite

250 \$ billion

is expected to be spent on experiential retail globally by 2030

Source: McKinsey



**Young Gen Z men  
are typically rather  
pragmatic when  
shopping.**

The stylish outfits  
the models are wearing  
in this chapter were  
provided by the  
fashion house SiNN.  
Thank you!



**SURPRISING? MAYBE.** But one thing's clear: Gen Z likes to keep things chill. Shopping centers fit their lifestyle perfectly. They offer a familiar, predictable environment where big-name stores provide affordable finds. Most people have a favourite shopping center nearby that's easy to reach.

If somewhere's a bit tricky to get to, that's a turn-off for Gen Z. Even the best event will be ignored if the shopping center isn't easy to get to from where they live. On the flip side, if a local shopping center puts on something special for their age group – they'll be there. This generation is curious and always up for inspiration. They're hungry for (new) experiences: food trends, undiscovered brands and exciting places to explore. That's why pretty much their first port of call whenever they go on holiday is a big, modern mall – just to check out something fresh.

**The bottom line is that Gen Z is definitely open to experiences at shopping centers – as long as they can hop on the latest trend or start a new one. The catch is that you have to move fast.** Hype builds quickly, then it's history before you know it. It's no wonder that our centers have so many partnerships with influencers – they're the ones who shape the trends. ■



**Shopping centers  
are, above all,  
practical for Gen Z.**

Whenever they need something, they know they'll find it there. Sometimes, your favourite kebab spot is reason enough to choose one center over another. It doesn't always have to be a major live event to get people excited. Sometimes, it's enough to offer the right thing at the right moment.

Dani Marquardt,  
Center Manager, Rhein-Neckar-Zentrum Viernheim

A SHOE IS JUST A SHOE.  
Or... is there more to it than that?  
Shop design shapes and  
energises the customer experience  
in countless ways – constantly  
driven by tech and science.

# SMALL unimportant



Changes behind  
the scenes

Research suggests that

95%

of purchasing decisions  
are made unconsciously

Product presentation, materials, lighting, music and scents come together to create immersive brand worlds, each one carefully tailored to a location and the brand identity.

**THE ENTRANCE** is brightly lit. Lighting designers say that this encourages people to come into the shop. Sales staff wear bold outfits that spark connection. Special offers at the very back of the shop entice customers through a showcase of tempting items. Selected highlight products in glass display cabinets within arm's reach vie for attention. A subtle music track sets the rhythm. And in the background, AI adjusts the room temperature in real time based on the weather outside.

Shop designs are driven by brand storytelling, tech and increasing customer demand for experiences. Every detail is carefully planned.



The background is a complex, abstract digital composition. It features a grid of blue lines on the floor that recedes into the distance. Above the floor, there are numerous overlapping, semi-transparent rectangular blocks in various shades of blue and red. These blocks are arranged in a way that creates a sense of depth and perspective, as if they are floating or stacked in a virtual space. The overall effect is one of a futuristic, high-tech environment.

**Simulation models:  
The future starts now**

# DRIVEN BY SCIENCE

## Simulating designs

**Visionary perspectives  
by the Austrian architect  
and university professor  
Christoph M. Achammer  
and shopfitting expert  
Wolfgang Gruschwitz.**

**IN THE INDUSTRIAL SECTOR**, digital twins have long been used to simulate building construction before a single brick is laid. Building information modelling (BIM) can be used to analyse visitor flows and test out different scenarios, allowing architects to address critical questions early in the planning process. **These systems are well-established in construction, but are rarely used to design retail spaces. That's likely to change soon, according to industry experts.** ▶▶▶







**AI-powered dynamic pricing is also making inroads. When demand rises, prices follow; when demand falls, prices drop.**

**Touchscreens are on the decline due to hygiene concerns. Information is once again being provided via QR codes, giving customers access to content – such as sustainability information – on their own smartphones.**



**CUSTOMER EXPERIENCE – HOW TO WOW.** Even with all this innovation, one principle remains: it all begins with the brand. What does it stand for? What story does it tell? Storytelling continues to be the emotional cornerstone of shopfitting. Today, it's about far more than designing sales areas. It's about creating immersive spaces where people feel at ease – places where trust in a brand can grow, away from social media.

Location plays a major role in a brand's identity. It's no longer just about what a store should look like, but where it should be. For example, a traditional southern brand might need a gradual roll-out before expanding into the north. Brands analyse data **to answer important questions: What are the target groups in the immediate vicinity of the shopping center? What barriers need to be removed? How much emotion should the branch evoke?** The Eintracht Frankfurt fan shop at the stadium should feel different to one in a shopping center, where the highs and lows of football aren't as immediate.

The answers to these questions lay the foundation for a truly authentic customer experience. Brands typically ask for two or three designs to fit different budgets. But it's not just about the look and feel of a place.



**“The digital world lacks surprise. In a shop, people expect the unexpected.”**

Prof. Christoph M. Achammer,  
CEO, ATP architekten ingenieure



**“When do we need to add **emotion**? Is the environment emotional enough on its own? These are the kind of questions that we look at right from the start.”**

Wolfgang Gruschwitz,  
 Founder and managing director, Gruschwitz GmbH



**A COMBINATION OF DIFFERENT NEEDS.** Shop design is an interdisciplinary endeavour. Design is key, but a whole host of other factors come into play early on as well – from ventilation through to power, fire safety, and of course, sustainability. Sustainability is no longer a nice-to-have. It's expected. The question isn't whether a store is sustainable, but how.

The same goes for simplicity. Orientation is everything. Clear paths, logical product placement, and a “less is more” approach can make or break even the most elaborate brand storytelling. ►►►



# WHAT CUSTOMERS VALUE

100 people were asked what they value when they go shopping in shopping centers and pedestrian zones:

Lots of shops close together

85

Discounts and special offers

76

Sufficient free parking

75

Flair/atmosphere

70

Lots of regional products

66

Stores not too cramped

61

Good public transport connections

53

Lots of major chains

43

A wide range of food options

36

Events and promotions

29

Free Wi-Fi

27

Gone are the days of tossing out entire shopfitting setups after ten years or so. Today's emphasis on recycling gives materials a second life.



“teo” at the Main-Taunus-Zentrum

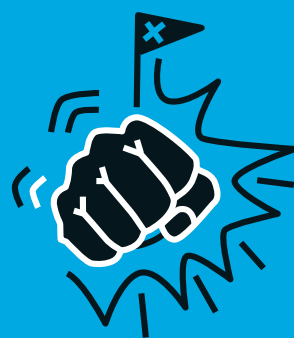
**SMART STORES.** It's easier than ever to relocate a store. Pop-up formats paved the way by giving stores a cost-effective way to trial new locations and business models. Today, even larger shops are being built with this flexibility in mind. The “teo” smart store concept at the Main-Taunus-Zentrum is a perfect example. Originally set up outdoors, it was easily dismantled and rebuilt inside the shopping center thanks to its innovative wooden structure. There's no need for sealed floors or permanent walls, giving this design a real edge in terms of sustainability.

Source: ECE study “Zukunft des Konsums”, ECE, 2019

**DIGITALISATION AS AN INNOVATOR.** The ongoing technological advances in digitalisation and artificial intelligence are probably the biggest disruptors right now in the shopfitting space. Multisensory tracking will soon enable stores to better understand their visitors, anticipate their moods, and tailor their offerings accordingly. Interactive, emotionally engaging, and hyper-targeted. The relevant departments and roles already exist and are working hand in hand with the shopfitting industry.

**Virtual experience spaces, consulting avatars – nothing is unthinkable. Almost everything will be possible in the future.** Not as an end in itself, but always with a clear focus on specific customer needs. When Viennese architectural visionary Victor Gruen (Austrian architect and urban planner) invented the concept of the shopping center in Minnesota in the 1950s – envisioning a “city within the city” complete with a church, post office, restaurant, and more – he surely couldn’t have imagined the sMALL revolution today’s shopping centers are going through as a result of digitalisation. But Victor Gruen would no doubt have enjoyed working with AI and modern technology. ■

## Leaders of the sMALL revolution: sports equipment manufacturers



## The sMALL revolution in shopfitting has begun

It’s all about the details, harnessing the potential of technology and scientific insight and embracing major trends such as sustainability. The aim is to create new, multisensory showrooms for brand experiences that bring digital experiences to life in the real world. We’re on an exciting journey, and it has only just begun.





the  
**sMALL**  
life

Our shopping  
**CENTERS**

<b>Our shopping centers</b>	<b>47</b>
<b>Events at our centers</b>	<b>58</b>
<b>New concepts</b>	<b>60</b>
<b>Food Garden</b>	<b>62</b>
<b>Center overview</b>	<b>64</b>

21

shopping centers are  
part of our Europe-wide  
portfolio





CITY-POINT KASSEL



# Our shopping centers

The success of our company lies in our portfolio. We have 21 shopping centers, each of which is unique. Seventeen of these are in Germany, and there is also one each in Austria, Poland, the Czech Republic and Hungary. Together, they contain 2,673 shops on an area covering 1,085,400 m<sup>2</sup>.

Even in these persistently challenging times for the retail sector, we are satisfied with an average occupancy rate of more than 95% at the end of 2024, and we are optimistic about the future. This figure confirms the quality of our portfolio, particularly given the current situation. It has remained at a consistently very high level ever since Deutsche EuroShop was established.

Our investments are squarely focused on Germany, where 80% of our centers are located.

	Germany	Abroad	Total
Number of centers	17	4	21
Leasable space in m <sup>2</sup>	879,400	206,000	1,085,400
Number of stores	2,030	643	2,673
Occupancy rate*	94%	98%	95%
Inhabitants in the catchment area, in million	13.9	3.4	17.3

\* In relation to leasable space  
As at 31 December 2024

95%

occupancy rate\*

## THE IMPORTANCE OF LOCATION FOR SUCCESS

A property's location has always been an essential factor. If this property is a retailer, the location is the basis for success. Our tenants naturally want to be where their customers expect them to be. Our tenants and visitors can be sure that each of our 21 shopping centers boast prime locations.

Most of our properties are situated in urban centers – places where people have been gathering for hundreds of years to meet and sell their goods. In many cases, our centers are immediately adjacent to local pedestrian zones.



Our portfolio also includes shopping centers in established out-of-town locations. These centers, with their excellent transport links, have offered visitors and customers a welcome change for many years. In lots of cases, they even replace city shopping expeditions altogether and frequently have a strong pull beyond the immediate region.



**CITY-ARKADEN  
WUPPERTAL**

The first and last touchpoint on a visit to a center is the car park. Our Car Finder makes life easier in this regard: customers simply scan the QR code on a Car Finder sign near the vehicle, storing the parking spot in their smartphones. After shopping, they can then scan another QR code at one of the pay machines and conveniently be guided back to their cars.



**CITY-ARKADEN  
KLAGENFURT**



**BILLSTEDT-CENTER  
HAMBURG**

### OPTIMUM ACCESSIBILITY

Whether in the city centre or outside the city limits, we pay particular attention to transport links for our properties. In towns and cities, we like to be close to public transport hubs. In Hamelin and Passau, for example, our centers are right next to the main bus stations, while our properties in Norderstedt and Hamburg-Billstedt are directly above or adjacent to underground stations. In Brno, we offer our visitors a shuttle bus that runs several times a day between the centre of town and the Olympia Center.

All our centers also have their own parking facilities that offer our customers convenient and affordable parking, even in downtown areas, thus ensuring optimum accessibility by car. Many of our properties outside inner cities offer free parking. These particular locations are alongside motorways, making them very easy to reach. Examples include the A10 Center in Wildau on the A10 (Berlin ring road) and the Main-Taunus-Zentrum in Sulzbach on the A66.

Parking spaces reserved for people with disabilities, families and women as well as extra-wide parking spaces are offered as part of our service at all our shopping centers. Electric vehicle charging stations are an example of how we are always thinking about tomorrow. In addition, we are gradually fitting more and more of our parking facilities at the centers with LED parking space indicators or parking guidance systems, which enable visitors to find a convenient vacant parking space much more quickly. QR code-based guidance systems also efficiently direct our visitors back to their parking spaces after they have finished browsing our shops.

Even on their way to the shops, our customers can do something for the environment: all our centers offer a connection to the public transport system.



**FORUM WETZLAR**

**SUCCESSFUL MIX**

Each of our 21 shopping centers has a unique leasing structure that is the result of a long, intensive and constantly evolving process. In these times of continuously increasing online shopping, it is particularly important to take a targeted approach to meeting customer demands and expanding product ranges at the relevant inner-city location – and, of course, always to offer something special and new. Our overriding goal is to work with retailers in our neighbourhood to make the entire location more attractive so that everyone can benefit from the increased appeal of the downtown area as a whole.

Our centers often actively engage in location marketing and city management together with the relevant town or city, providing financial support as well as manpower and creative input. We attach great value to fair collaboration and partnerships.



**ALLEE-CENTER  
MAGDEBURG**



**SAARPARK-CENTER  
NEUNKIRCHEN**







CITY-GALERIE WOLFSBURG



ALLEE-CENTER  
MAGDEBURG

ARCHITECTURE WITH SOMETHING SPECIAL

When designing our locations, special attention is always paid to the architecture. Specific plot requirements are deemed just as important as the functional needs of our tenants. We also always have a responsibility towards the city and its residents, and it is important to us that we fulfil this. This includes the best-possible integration into the urban landscape, combined with an exterior that meets modern architectural standards. In seeking to achieve this, we work very closely with the local authorities.

The results speak for themselves: the outcome is often an architectural gem, where even unique historical buildings are lovingly integrated into the center if feasible. This is the case, for example, with the listed former Intecta department store, which is now a structural element of the Altmarkt-Galerie Dresden.



ALTMARKT-GALERIE DRESDEN

**What's inside counts, too.** The interiors of our shopping centers also need to be impressive, as the key consideration is that our visitors and customers should enjoy shopping there and experience the space as something special. To achieve this, we opt for simple and timeless architecture, making use of premium materials that are often sourced from the local region. Quiet zones, pleasant greenery and fountains are an open invitation to linger. An innovative and energy-saving lighting concept provides a suitable atmosphere in the mall depending on the time of day, while state-of-the-art air-conditioning systems guarantee a pleasant "shopping climate" as well as clean and safe air all year round.

Everything is designed to ensure that all visitors enjoy spending time at the center and want to come back. Ongoing modernisation and optimisation mean that our centers retain their value and remain competitive. With that in mind, we teamed up with our center management partner ECE to launch "At Your Service" – a large-scale initiative to examine all the aspects of our centers' service, to highlight the existing services even more clearly, and to optimise and supplement them where this is sensible and necessary. This includes major improvements to the signage inside the center, lighting upgrades and new colour schemes in the malls. Seating and lounge areas with smartphone charging facilities offer a relaxing break from shopping. Children's play areas are provided for our smallest visitors.

Visitors should feel happy and comfortable with us – whatever their age. It goes without saying that our centers are designed to be used by all generations. Wide malls, escalators and lifts mean that it is easy to explore every corner of the center, even with pushchairs or wheelchairs.

**Shopping without borders – for everyone! Step-free entrances, wide doors and large movement areas also allow people with disabilities maximum mobility in our centers.**

### **SUSTAINABILITY GOES WITHOUT SAYING**

In 2023, all our 21 shopping centers had contracts with suppliers that use renewable energy sources, such as hydroelectric power, for their electricity needs; 20 used exclusively green electricity. We also want to reduce the overall energy consumption of our properties on an ongoing basis and cut CO<sub>2</sub> emissions in the process. To this end, we use ultramodern technologies such as heat exchangers and LED lighting systems. We also constantly seek dialogue with our rental partners with the aim of working together to reduce energy consumption in the individual shops. The refuse in our centers is separated not just into paper/cardboard, lightweight packaging and glass, but also into left-over food and residual waste.

The German Sustainable Building Council (DGNB) has awarded prestigious gold sustainability certificates to 20 of the 21 shopping centers in our portfolio. Stadt-Galerie Passau received a platinum certificate, which is the best award possible.

**As night falls, the roofs of our centers spring into action. Smart control systems open flaps that allow hot air to escape and cold air to flow in. This eliminates the need for mechanical cooling – and saves a lot of energy.**

You can find additional information about sustainability action at our shopping centers in the ESG section from page 76.

### **A SECURE FUTURE THROUGH COMPLETE FLEXIBILITY**

Retail is driven by constant change. One particular challenge we face in the role of lessor is the ability to meet the frequently changing requirements and needs of our tenants.

Some tenants expand their retail stores so they can convert the space from a purely retail area into an overall shopping experience. The idea is to give customers more opportunities to take the time to test the desired product on site, and also to consult with specialists on the floor when needed. All these factors play an increasingly important role in retail today, particularly at a time when more and more people are shopping online.

We provide customised solutions that meet the growing demand for more varied spaces. We can almost always offer all tenants the exact floor plan they need to make their concepts a reality in our centers, and are also able to accommodate tenants if they want to make changes to an existing retail space later on. Movable internal walls mean that virtually any retail space can be made bigger or smaller to suit tenant requirements. If a tenant wants to make a space smaller, this can, for example, create an opportunity to integrate a new concept into the center at this site.

This is what distinguishes our shopping centers from traditional shopping streets, which – even today – generally offer only rigid floor plans that have to be accepted the way they are. In some cases, certain retailers wait to enter the market in a city until they are offered the right space in a shopping center because their search in the traditional pedestrian zone has proven unsuccessful. The entire retail sector in city centres benefits from the resulting increase in diversity.

### **MORE THAN 150 MILLION VISITORS IN 2024**

More than 17 million people live within the catchment areas of our shopping centers, almost 14 million of them in Germany. This represents around 17% of the German population. The catchment area of a location is a major factor for us when it comes to selecting an investment. This is assessed at regular intervals according to standardised rules for all shopping centers, and represents the total number of potential customers for the location in question. In 2024, our 21 properties welcomed a total of approx. 154 million visitors.



**MAIN-TAUNUS-ZENTRUM  
SULZBACH/FRANKFURT**

OUR TOP TEN TENANTS

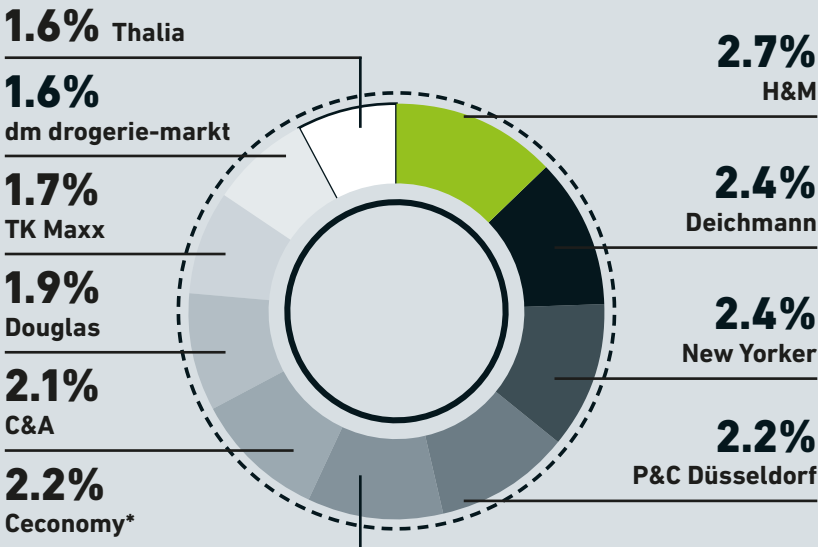
H&M, one of the world’s major textile retailers, is our top tenant, accounting for 2.7% of our rental income. The fashion retailer New Yorker and the shoe retailer Deichmann, which also owns the sneakers chain Snipes, follow with 2.4% each.

Our tenancy portfolio is highly diversified. Our top ten retail tenants account for only about 21% of our rental income, so there is no major dependency on individual tenants.



BILLSTEDT-CENTER  
HAMBURG

THE TEN LARGEST TENANTS



20.8 % top ten tenants  
79.2 % other tenants



**LONG-TERM LEASES**

Most of the leases that we conclude with our tenants are medium to long term. As at 31 December 2024, the weighted residual term of the leases in our portfolio was 4.7 years, with 40% of our leases being secured until at least 2030.

**OUR PARTNER FOR CENTER MANAGEMENT**

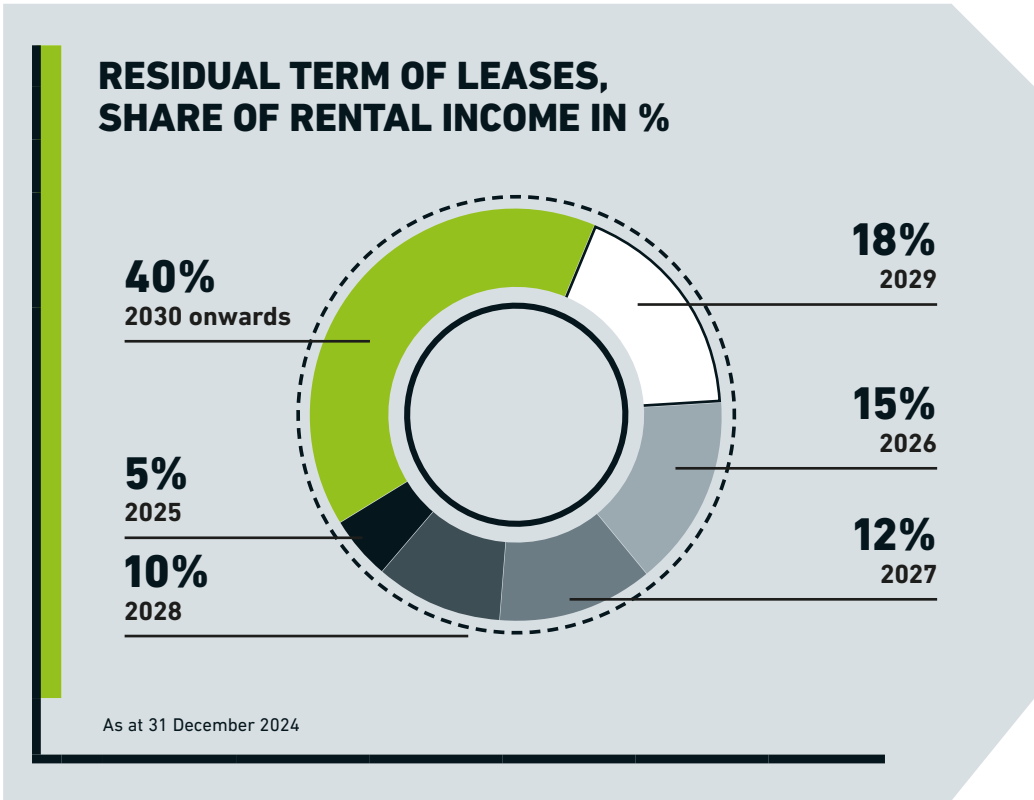
The management of our 21 shopping centers has been out-sourced to our partner ECE Marketplaces,

Europe’s leading service provider for the management of shopping centers. As part of the ECE Group, which operates in the real estate and investment sectors, ECE Marketplaces

offers comprehensive expertise and 60 years’ experience in professionally operating, marketing and leasing shopping centers, as well as continuously developing them into lively marketplaces and attractive urban districts. ECE Marketplaces manages about 200 shopping centers in Europe.

Deutsche EuroShop benefits from this experience both within Germany and abroad. Thanks to our streamlined structure, we are therefore able to focus on our core business and expertise: portfolio management.

[www.ece.com](http://www.ece.com)



**RENT OPTIMISATION RATHER THAN MAXIMISATION**

One of the core tasks of center management is putting together the right combination of shops to suit the property and the local area. This mix of tenants and sectors is tailored precisely to each location and is constantly refined as a result of careful analysis of each local retail market.

Center management also involves identifying the wishes and needs of customers. With that in mind, we like to attract retailers to our centers from sectors that are rarely found in city centres due to the rent level at prime locations, for example toy shops and specialist porcelain shops.

We set ourselves apart from the majority of building owners in pedestrian zones in one key respect: as long-term investors, it is our goal to achieve permanent optimisation rather than short-term maximisation of rents. We want to offer our customers and visitors an attractive mix. Instead of focusing on each shop space in isolation, we look at the property as

a whole. The rent in each case is calculated primarily on the basis of the sales potential of the sector to which the tenant belongs, as well as the location within the shopping center. This also enables us to give opportunities to new businesses and niche concepts.

All sides benefit from this system: as the landlord, we are able to build a collaborative relationship of trust with our tenants for the long term; our tenants benefit from high visitor numbers due to the varied mix of offerings; and our customers appreciate the very wide choice of shops. These range from various fashion concepts to accessories, drug-stores and supermarkets, right through to professional services such as dry cleaners as well as bank and post office branches.



**PHOENIX-CENTER  
HAMBURG**



**GALERIA BAŁTYCKA  
DANZIG**



**CITY-POINT  
KASSEL**

## CULINARY DELIGHTS

Surveys show that the food and drink offering is an increasingly important consideration for customers when choosing whether to visit a shopping center. That's why we always aim to offer our visitors something special to tempt their taste buds, with a broad selection of cafés, fast-food restaurants, ice-cream parlours, and more, offering a chance for refreshment and rest while shopping. The Phoenix-Center in Hamburg-Harburg, the City-Point in Kassel and the Galeria Bałtycka in Gdansk all have their own food courts, with space for lots of diners to enjoy a wide variety of cuisines in a single seating area, so that friends or families can choose their food from different outlets while still eating together. The Food Garden opened at the Main-Taunus-Zentrum in April 2025, offering high-quality and varied catering options with eight restaurants in five free-standing buildings, covered patios and open terraces, green outdoor areas and sophisticated architecture (more on this on page 62).

## RETAILTAINMENT

The term "retailtainment" is a fusion of the terms "retail" and "entertainment", and by implication also means the combination of these two concepts. Real in-store experiences can transform shopping from a "chore" into an appealing social activity – a conscious way to relieve stress and an enjoyable way to spend leisure time. With smart ideas, we can continue to inspire customers and generate steadily growing sales. Exciting examples of this in our portfolio include "Indoor Skydiving" in the Rhein-Neckar-Zentrum, where visitors can experience the sensation of real weightlessness thanks to powerful turbines in a glass chamber. There is also the "Hole in One" black light minigolf experience at the A10 Center's leisure world, where six spectacularly themed rooms feature 18 courses that will amaze all who play.

**FOCUS ON FASHION**

The fashion industry dominates our retail mix at just under 50%. The extensive fashion offering and expertise of our centers is confirmed time and again by customer surveys. It is one reason why customers are willing to travel sometimes long distances from the surrounding area to enjoy the wide selection and quality of advice offered in stores.

The individual mix of tenants provides each of our centers with a character all of its own. In our shopping centers, we always make sure that there is a healthy blend of regional and local retailers as well as national and international chains. The colourful structure of our centers offers visitors something different each time and the opportunity to satisfy a vast range of consumer needs.

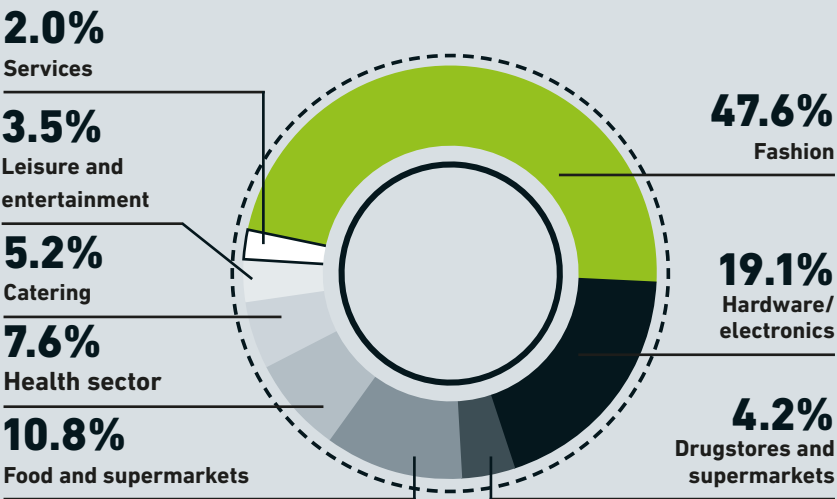


**RHEIN-NECKAR-ZENTRUM  
VIERNHEIM/MANNHEIM**



**OLYMPIA CENTER  
BRNO**

**SECTOR MIX** leasable space in %



As at 31 December 2024



DIGITAL SUSTAINABILITY

The internet continues to influence the transformation of retailing – a trend that has been accelerated in recent years due to the coronavirus pandemic. We want to offer the best of both worlds at our centers, combining offline and online experiences and thus showcasing the strengths of our tenants: atmosphere, consultation, fitting rooms, immediate availability of merchandise. More and more online-only retailers are learning that pure branding mostly takes place offline and that direct and personal contact with customers is often the best precondition for a subsequent purchase, even if it is online.

Multichannel marketing has a part to play here as well, enabling our tenants to combine various means of communication and distribution. For example, products that are out of stock in a store in the required size or colour can be delivered directly to customers at home. Alternatively, customers can order their goods online from home and collect them from our tenants' stores in the center.

Beyond fostering personal customer interaction, our partner ECE Marketplaces has set itself the goal of digitalising the customer relationship, collecting customer data in compliance with data protection regulations and consequently developing a better understanding of customers. To this end, it is currently setting up a "Consumer Ecosystem", which comprises a newsletter, consumer app and personalisation features on center websites and is also set to be used for our center portfolio. This will allow additional digitalisation of customer relationships and an even better understanding of customers and their wishes using data collected in compliance with data protection regulations.

SUCCESSFUL PARTNER TENANTS

Our tenants are among the key drivers of our success. They include, for example, Aldi, Apple, Bijou Brigitte, Birkenstock, Boss, Breuninger, C&A, Christ, Deutsche Post, Deutsche Telekom, dm drogerie-markt, Douglas, Fielmann, H&M, Jack&Jones, JD Sports, Lego, MediaMarkt, Mister Spex, Nespresso, New Yorker, Reserved, REWE, Rituals, Saturn, Sephora, Søstrene Grene, s.Oliver, Subway, Superdry, Thalia, TK Maxx, Vero Moda, Vodafone and Zara.

UNIFORM OPENING HOURS

At our centers, visitors can rely on standard core opening hours, unlike in traditional city centres where individual retailers decide for themselves how long to stay open. Hair salons, opticians and travel agencies alike are all open to visitors throughout the center's full opening hours. This too is a strategic advantage, and one that is especially appreciated by customers who have to travel long distances.

TOGETHERNESS IS OUR STRENGTH

Service always takes top priority at our centers. Friendly staff are on hand at service points in numerous centers to answer questions about what the center has to offer. Gift vouchers and other items can also be bought there, and many of them hire out children's buggies. Digital touch-points that enable communication with service staff by live video chat are the perfect complement to traditional customer information.

We are also leading the way with our 3D Wayfinders, which show users how to get to the shop they want with authentic 3D visualisation, or which can be downloaded onto personal smartphones. Thanks to the deployment of discreet security personnel, customers can feel safe at all times. Baby changing rooms, modern customer toilets and cash machines complete the services on offer. Cleanliness and hygiene are a given.

**It is important to offer customers a variety of navigational aids, especially in large shopping centers. Our modern, digital 3D Wayfinder systems help them to find exactly what they are looking for: whether that's a shop, a product, a cash machine – or even the toilets. The route is displayed as an authentic, three-dimensional map from the customer's perspective. It can also be downloaded from the Wayfinder system onto personal smartphones using a QR code.**

Every one of our tenants is automatically also a member of the marketing association of the center in question. This means that each tenant pays a share of the center's marketing costs and can play an active role in the marketing strategy committee. The marketing association plans events together with the center management. This transforms the shopping center into a lively marketplace, with fashion shows, art exhibitions, country-themed weeks and information events on a whole range of topics offering guests new and fresh experiences to liven up their visits.

Local associations and municipal authorities are also involved in the plans and are given the opportunity to be represented at the center. The lavish center decorations for the Easter and Christmas periods are among the many projects handled by the marketing associations.

Other important areas of work include coordinating coherent social media and advertising activities for the center as a whole. Radio commercials, adverts on and inside local public transport, and illuminated advertising posters ensure that the advertising measures reach a large audience. In terms of social media activity, we are also entering into more partnerships with influencers as multipliers, particularly on Instagram.



**CITY-ARKADEN  
KLAGENSFURT**



**PHOENIX-CENTER  
HAMBURG**



# Events at our centers



Arctic feeling  
in Wuppertal



Excitement in Pécs,  
Hungary



## FROM WUPPERTAL TO THE NORTH POLE

In December 2024, City-Arkaden Wuppertal treated visitors to a truly enchanting Christmas experience: a virtual gondola ride to the North Pole. Guests were welcomed by elves, who opened the doors to a magical journey. They glided over the center's rooftop and soared over snowy landscapes before arriving at Father Christmas's home – accompanied by festive music, all completely free of charge.

Inside his cosy parlour, Father Christmas greeted his guests, collected their wish lists and handed out sweet surprises. **Around 3,000 visitors took part in this festive journey, filling the center with the sound of children's laughter. The event also generated a lot of engagement on social media.**

[www.city-arkaden-wuppertal.de](http://www.city-arkaden-wuppertal.de)

## CELEBRATING 20 YEARS OF ÁRKÁD PÉCS WITH A WHOLE HOST OF WINNERS

Árkád Pécs hosted a series of special events in 2024 to mark its 20th anniversary. The highlight came in October with a grand prize draw. This gave anyone who spent at least 15,000 forints (approx. €37) at the center the opportunity to spin a digital "lucky cake". Up for grabs were four main prizes – shopping vouchers worth 1 million forints each (approx. €2,500). **Prizes worth a total of 30 million forints (approx. €75,000) were given away.**

All participants also picked up a slice of cake at one of the center's cafés as a thank-you. The center was kitted out with vibrant decorations to mark the anniversary, and the events proved hugely popular with shoppers.

[www.arkadpecs.hu](http://www.arkadpecs.hu)



**WISH TREE  
IN WETZLAR**

December 2024 marked the 14th year that the Christmas wish tree made an appearance at Forum Wetzlar. Hanging from the tree were 120 wish cards written by children and teenagers from the Albert-Schweitzer-Kinderdorf in Wetzlar, a therapeutic home for young people with challenging backgrounds.

Visitors to the center responded with tremendous generosity, and within days every single wish card was taken. Soon after, lovingly wrapped gifts were handed in to center management. **The joy was palpable when Center Manager Enver Savkay and his team delivered the parcels containing toys, books, and cosmetics, bringing some festive cheer to many children's lives.**

[www.forum-wetzlar.de](http://www.forum-wetzlar.de)

**WINTER FUN ON ICE  
IN MAGDEBURG**

The ice rink at Allee-Center Magdeburg has long been a regional winter favourite. Skating fans piled in from the surrounding area between late November and mid-January.

The grand opening on 21 November 2024 was a festive spectacle, as **popular local mascots faced off in a Christmas-themed competition in a relaxed atmosphere.** The evening concluded with a dazzling firework display.

The rink remained as popular as ever last year, particularly with school groups making the most of special offers. Cosy pagoda tents were available for private Christmas parties, while seasonal food and drinks rounded off the wintry experience.

[www.allee-center-magdeburg.de](http://www.allee-center-magdeburg.de)



**Christmas spirit  
in Wetzlar**



**Icy fun in  
Magdeburg**



# New concepts

## HOLE IN ONE AT THE A10 CENTER

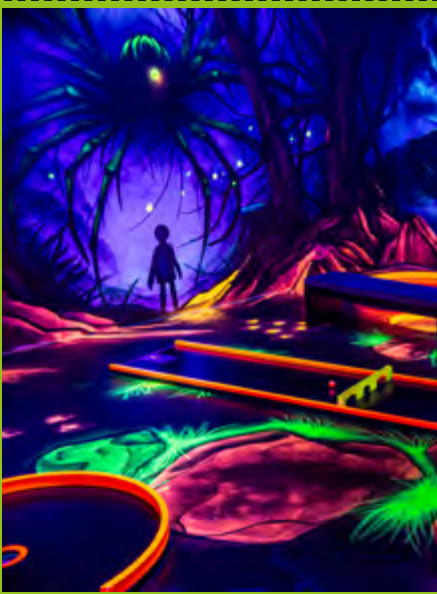
Imagine playing a round of minigolf in a 3D fantasy world that looks like something out of 1001 Nights, with sharks and octopuses for company, surrounded by magical forests and enchanted castles. Since February 2024, visitors with a competitive streak have enjoyed swinging a luminescent minigolf club under black light at the A10 Center in Wildau/Berlin.

With “Hole in One” – which can be found in the A10 Center’s leisure world – company founder Andrea Karge has created a new attraction that leads players through six themed rooms with 18 different courses. Special features include elaborate and detailed fluorescent colour graffiti on the walls and floors. The glowing images are brought to life in 3D with special glasses that immerse players in neon fantasy worlds.

Groups of up to six can compete against each other on each course and put their skills to the test. It takes around 90 minutes to complete the 18-hole circuit. The scores can either be jotted down using the old-school pencil and pad, or players can scan a QR code to record their results in a digital game card that automatically analyses the results at the end of the game and announces the winner. After all that effort, stomachs are sure to be rumbling. No need to look far – hungry minigolfers can recharge their batteries in the lounge, which serves a range of coffee, cakes and soft drinks.



**Black light golf  
at the A10 Center,  
Wildau/Berlin**





**JUMP HOUSE AT RHEIN-NECKAR-ZENTRUM**

**GERMANY’S MOST CUTTING EDGE TRAMPOLINE PARK**

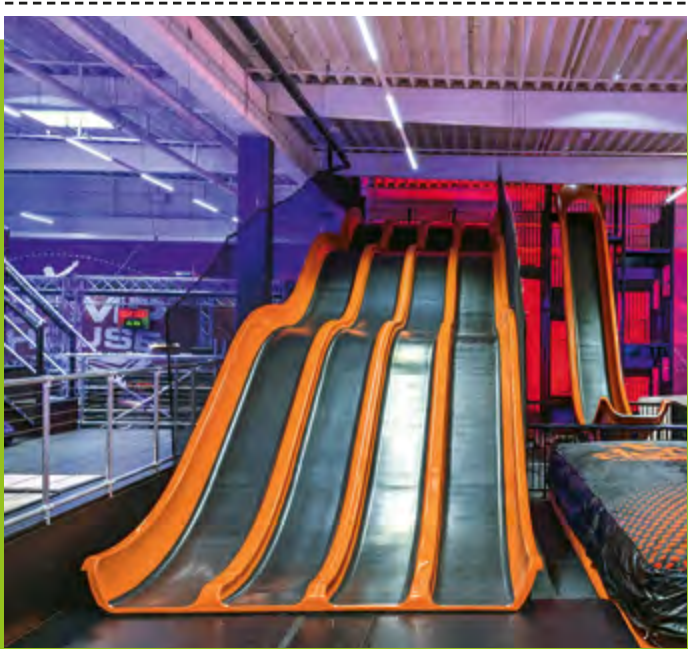
Since September 2024, the Jump House at Rhein-Neckar-Zentrum in Viernheim has offered an action-packed trampoline experience across more than 4,000 square metres, with 18 attractions catering to all ages.

In addition to over 40 trampolines in the large FreeJUMP area, visitors can take on daring challenges such as Action-JUMP, SurvivalJUMP and VideoJUMP. **Action slides – the first of their kind in Germany – send guests flying into air cushions from a height of seven metres.** The Valo Arena provides interactive group games using augmented reality, while the Battle Box invites players to take part in light-hearted gladiator-style duels.

Flexible ticketing allows for 60-to-120-minute sessions, as well as bespoke packages for birthday parties, school outings, and corporate events. Toddlers can join MiniJUMP sessions to get used to trampolining in a playful way.

Safety is a top priority at the Jump House – high-quality equipment, individual safety briefings, and trained staff keep guests safe and sound throughout.

Jump House occupies a building that was previously used by a hardware store. It now neighbours cycling retailer B.O.C., Italian restaurant L’Osteria and an indoor skydiving centre.



**Fun at the Jump House at Rhein-Neckar-Zentrum, Viernheim/Mannheim**





# L Food Garden



## FOOD GARDEN OPENS AT THE MAIN-TAUNUS-ZENTRUM

There is something new to whet your appetite at the Main-Taunus-Zentrum. After about 15 months of construction, the new Food Garden opened – fully let – at the shopping center in Sulzbach near Frankfurt am Main on 10 April 2025. Five purpose-built free-standing restaurant buildings offer space for a total of eight restaurants, inviting outdoor terraces and attractively designed green spaces. With its high-quality, varied range of restaurants and open structure, the Food Garden is an additional attraction and an ideal contributor to the tenant mix at one of the highest-revenue and most successful shopping centers in Germany. Sustainable and resource-conserving timber construction methods were used for the new buildings.

We have put about €28 million into the project for the strategic development of the Main-Taunus-Zentrum, in collaboration with our co-investor, a closed-end real estate fund. The project was developed, planned, let and put into action by ECE Marketplaces, which also runs the center.

The idea was to create extra ways to attract visitors and bring in new customer groups with the wider range of food outlets at the Food Garden. It was also about improving the quality of stay and encouraging people to spend more time at the center, as well as making the tenant mix and use of space even better. The Food Garden was built on the site of an old department store, so it's a great example of how shopping centers can adapt to meet changing customer needs and market conditions.

If you love great food, be sure to visit the Food Garden at Main-Taunus-Zentrum. Eight fabulous restaurants offer culinary diversity at a level that is usually only found in top city centre locations.



The new food vendors at the Main-Taunus-Zentrum are the steakhouse The Ash, the pizza-pasta eatery L'Osteria, the restaurant-bar Alex, the Japanese noodle bar MoschMosch, the Indian restaurant EatDOORI, and regional favourites Traumkuh, Vegabar and Umami.

Opened in 1964, the MTZ is one of the largest and highest-revenue shopping centers in Germany. The center is almost fully let and has 170 shops over a retail area of more than 90,000 m<sup>2</sup>, including Apple, Anson's, Breuninger, Hölzner, MediaMarkt and Zara, as well as a multiplex cinema.



# Center overview



**2,673** shops

in the portfolio



1

**MAIN-TAUNUS-ZENTRUM**

**Sulzbach/Frankfurt**

**Share:** 52 %

**Leasable space:**  
124,000 m<sup>2</sup>

**of which retail spaces:** 91,000 m<sup>2</sup>  
(plus C&A)

**Parking spaces:**  
4,500

**Number of stores:**  
170

**Occupancy rate:**  
99 %

**Catchment area:**  
2.1 million residents

**Purchased:**  
September 2000

**Grand opening:**  
1964

**Restructuring:** 2001

**Restructuring/  
expansion:** 2004

**Expansion:** 2011

**Restructuring:** 2025

**Last modernisation:**  
2024

**Anchor tenants:**  
Anson's, Appelrath  
Cüpper, Apple,  
Breuninger, Galeria,  
H&M, Hollister,  
Intersport,  
MediaMarkt, Zara

**Visitors 2024:**  
7.8 million

**Address:**  
Am Main-Taunus-  
Zentrum,  
65843 Sulzbach  
(Taunus)

**main-taunus-  
zentrum.de**

**Facebook:**  
MainTaunusZentrum  
35,000 fans

**Instagram:**  
@maintaunuszentrum  
15,300 followers

**Google:** 4.4 stars



2

**A10-CENTER**

**Wildau/Berlin**

**Share:** 100 %

**Leasable space:**  
121,000 m<sup>2</sup>

**of which retail spaces:** 66,000 m<sup>2</sup>

**Parking spaces:**  
4,000

**Number of stores:**  
200

**Occupancy rate:**  
95 %

**Catchment area:**  
1.2 million residents

**Purchased:**  
January 2010

**Grand opening:**  
1996

**Opening of  
"Freizeitwelt":** 1999

**Restructuring/  
modernisation/  
expansion:**  
2010–2011

**Anchor tenants:**  
Bauhaus, C&A, H&M,  
Hammer, Kaufland,  
MediaMarkt,  
Peek & Cloppenburg,  
SportScheck,  
TK Maxx

**Visitors 2024:**  
4.7 million

**Address:**  
Chausseestraße 1,  
15745 Wildau

**a10center.de**

**Facebook:**  
A10Center  
27,600 fans

**Instagram:**  
@a10centerwildau  
4,300 followers

**Google:** 4.4 stars



3

ALTMARKT-GALERIE

Dresden

Share: 100 %

Leasable space:  
77,000 m<sup>2</sup>

of which retail  
spaces: 44,000 m<sup>2</sup>

Parking spaces: 500

Number of stores:  
200

Occupancy rate:  
94 %

Catchment area:  
1.4 million residents

Purchased:  
September 2000

Grand opening:  
2002

Expansion: 2011

Restructuring: 2012

Last modernisation:  
2019

Anchor tenants:  
Apple, H&M,  
Hollister, New Yorker,  
REWE, Saturn,  
Sinn, SportScheck

Visitors 2024:  
12.0 million

Address:  
Webergasse 1,  
01069 Dresden

altmarkt-galerie-  
dresden.de

Facebook:  
altmarkt.galerie  
85,700 fans

Instagram:  
@altmarktgaleriesdresden  
7,300 followers

Google: 4.5 stars



4

RHEIN-NECKAR-ZENTRUM

Viernheim/Mannheim

Share: 100 %

Leasable space:  
68,300 m<sup>2</sup>

of which retail  
spaces: 60,000 m<sup>2</sup>  
(plus Galeria and  
C&A)

Parking spaces:  
3,800

Number of stores:  
110

Occupancy rate:  
95 %

Catchment area:  
1.6 million residents

Purchased:  
September 2000

Grand opening:  
1972

Restructuring/  
expansion: 2003

Restructuring:  
2014 and 2024

Last modernisation:  
2018

Anchor tenants:  
Aldi, Active Town,  
B.O.C., Engelhorn,  
H&M, Hugendubel,  
Jump House,  
Müller Drogerie,  
Peek & Cloppenburg,  
TK Maxx

Visitors 2024:  
8.4 million

Address:  
Robert-Schumann-  
Str. 8a,  
68519 Viernheim

rhein-neckar-  
zentrum-  
viernheim.de

Facebook:  
RheinNeckarZentrum  
Viernheim  
58,800 fans

Instagram:  
@rheinneckarzentrum\_  
viernheim  
25,400 followers

Google: 4.4 stars



5

**HEROLD-CENTER**

**Norderstedt**

**Share:** 100 %

**Leasable space:**  
54,300 m<sup>2</sup>

**of which retail spaces:** 26,000 m<sup>2</sup>  
(plus Rusta and Saturn)

**Parking spaces:** 850

**Number of stores:**  
140

**Occupancy rate:**  
93 %

**Catchment area:**  
0.5 million residents

**Purchased:**  
January 2013

**Grand opening:**  
1971

**Restructuring/  
expansion:**  
1995 and 2003

**Last modernisation:**  
2018

**Anchor tenants:**  
C&A, H&M,  
Peek & Cloppenburg,  
REWE

**Visitors 2024:**  
9.2 million

**Address:**  
Berliner Allee 38-44,  
22850 Norderstedt

**herold-center.de**

**Facebook:**  
Herold.Center.  
Norderstedt  
28,400 fans

**Instagram:**  
@heroldcenter  
3,700 followers

**Google:** 4.1 stars



6

**RATHAUS-CENTER**

**Dessau**

**Share:** 100 %

**Leasable space:**  
52,500 m<sup>2</sup>

**of which retail spaces:** 32,900 m<sup>2</sup>

**Parking spaces:** 850

**Number of stores:**  
90

**Occupancy rate:**  
89 %

**Catchment area:**  
0.3 million residents

**Purchased:**  
November 2005

**Grand opening:**  
1995

**Expansion:** 2023

**Last modernisation:**  
2019

**Anchor tenants:**  
H&M, MediaMarkt,  
Modehaus Fischer,  
REWE, Rusta, Thalia,  
TK Maxx

**Visitors 2024:**  
5.0 million

**Address:**  
Kavalierstraße 49,  
06844 Dessau-Roßlau

**rathauscenter-  
dessau.de**

**Facebook:**  
rathauscenterdessau  
18,900 fans

**Instagram:**  
@rathauscenterdessau  
6,700 followers

**Google:** 4.2 stars







7

ALLEE-CENTER

Magdeburg

**Share:** 100 %

**Leasable space:**  
51,300 m<sup>2</sup>

**of which retail spaces:** 35,000 m<sup>2</sup>

**Parking spaces:**  
1,300

**Number of stores:**  
150

**Occupancy rate:**  
97 %

**Catchment area:**  
0.9 million residents

**Purchased:**  
October 2011

**Grand opening:**  
1998

**Expansion:**  
2001 and 2006

**Restructuring:** 2018

**Last modernisation:**  
2019

**Anchor tenants:**  
H&M, REWE, Saturn,  
Sinn, SportScheck

**Visitors 2024:**  
8.5 million

**Address:**  
Ernst-Reuter-  
Allee 11,  
39104 Magdeburg

**allee-center-  
magdeburg.de**

**Facebook:**  
AlleeCenterMD  
52,400 fans

**Instagram:**  
@alleecentermagdeburg  
6,500 followers

**Google:** 4.3 stars



8

PHOENIX-CENTER

Hamburg

**Share:** 75 %

**Leasable space:**  
43,400 m<sup>2</sup>

**of which retail spaces:** 29,000 m<sup>2</sup>

**Parking spaces:**  
1,400

**Number of stores:**  
130

**Occupancy rate:**  
96%

**Catchment area:**  
0.6 million residents

**Purchased:**  
August 2003

**Grand opening:**  
2004

**Restructuring/  
expansion:** 2016

**Last modernisation:**  
2020

**Anchor tenants:**  
C&A, H&M,  
MediaMarkt, New  
Yorker, REWE, Sinn,  
SportScheck,  
TK Maxx

**Visitors 2024:**  
7.8 million

**Address:**  
Hannoversche  
Straße 86,  
21079 Hamburg

**phoenix-center-  
harburg.de**

**Facebook:**  
PhoenixCenterHarburg  
25,900 fans

**Instagram:**  
@phoenixcenterharburg  
4,900 followers

**Google:** 4.2 stars



9

BILLSTEDT-CENTER

Hamburg

**Share:** 100 %

**Leasable space:**  
42,500 m<sup>2</sup>

**of which retail  
spaces:** 29,500 m<sup>2</sup>  
(plus Primark)

**Parking spaces:**  
1,500

**Number of stores:**  
110

**Occupancy rate:**  
98 %

**Catchment area:**  
0.8 million residents

**Purchased:**  
January 2011

**Grand opening:**  
1969

**Restructuring:**  
1977 and 1996

**Last modernisation:**  
2019

**Anchor tenants:**  
C&A, H&M,  
MediaMarkt, REWE,  
TK Maxx

**Visitors 2024:**  
10.3 million

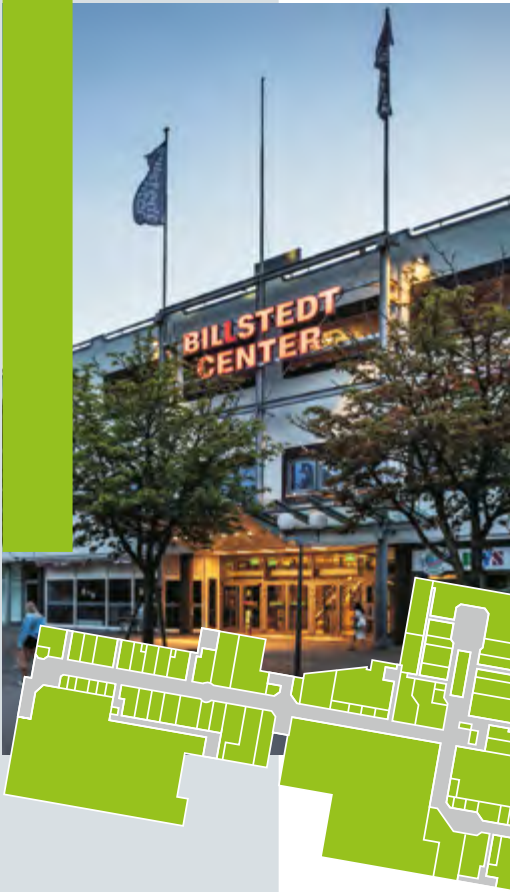
**Address:**  
Möllner Landstr. 3,  
22111 Hamburg

[billstedt-center.de](http://billstedt-center.de)

**Facebook:**  
Billstedtcenter  
20,800 fans

**Instagram:**  
@billstedtcenter\_  
hamburg  
5,500 followers

**Google:** 4.0 stars



10

SAARPARK-CENTER

Neunkirchen

**Share:** 95 %

**Leasable space:**  
35,600 m<sup>2</sup>

**of which retail  
spaces:** 33,500 m<sup>2</sup>

**Parking spaces:**  
1,600

**Number of stores:**  
115

**Occupancy rate:**  
95 %

**Catchment area:**  
0.7 million residents

**Purchased:**  
October 2016

**Grand opening:**  
1989

**Restructuring/expansion:** 1999

**Restructuring:**  
2009 and 2020

**Last modernisation:**  
2020

**Anchor tenants:**  
C&A, Müller  
Drogerie, H&M,  
Peek & Cloppenburg,  
TK Maxx

**Visitors 2024:**  
4.9 million

**Address:**  
Stummplatz 1,  
66538 Neunkirchen

[saarpark-center.de](http://saarpark-center.de)

**Facebook:**  
SaarparkCenterNeun-  
kirchen  
44,200 fans

**Instagram:**  
@saarparkcenter  
8,800 followers

**Google:** 4.3 stars







11

FORUM

Wetzlar

Share: 100 %

Leasable space:  
34,500 m<sup>2</sup>

of which retail  
spaces: 23,500 m<sup>2</sup>

Parking spaces:  
1,700

Number of stores:  
110

Occupancy rate:  
94 %

Catchment area:  
0.5 million residents

Purchased:  
October 2003

Grand opening:  
2005

Restructuring:  
2015 and 2020

Anchor tenants:  
Kaufland,  
MediaMarkt, Thalia,  
TK Maxx

Visitors 2024:  
7.5 million

Address:  
Am Forum 1,  
35576 Wetzlar

[forum-wetzlar.de](https://www.forum-wetzlar.de)

Facebook:  
ForumWetzlar  
19,000 fans

Instagram:  
@forumwetzlar  
3,500 followers

Google: 4.3 stars



12

ALLEE-CENTER

Hamm

Share: 100 %

Leasable space:  
34,000 m<sup>2</sup>

of which retail  
spaces: 21,000 m<sup>2</sup>

Parking spaces:  
1,300

Number of stores:  
90

Occupancy rate:  
97 %

Catchment area:  
0.4 million residents

Purchased:  
April 2002

Grand opening:  
1992

Reconstruction/  
restructuring:  
2003 and 2009

Last modernisation:  
2023

Anchor tenants:  
C&A, H&M,  
Peek & Cloppenburg,  
Saturn, TK Maxx

Visitors 2024:  
4.9 million

Address:  
Richard-Matthaei-  
Platz 1,  
59065 Hamm

[allee-center-hamm.de](https://www.allee-center-hamm.de)

Facebook:  
AlleeCenterHamm  
30,000 fans

Instagram:  
@alleecenterhamm  
5,900 followers

Google: 4.2 stars





13

**CITY-GALERIE**

**Wolfsburg**

**Share:** 100 %

**Leasable space:**  
30,800 m<sup>2</sup>

**of which retail spaces:** 20,000 m<sup>2</sup>

**Parking spaces:** 800

**Number of stores:**  
100

**Occupancy rate:**  
91 %

**Catchment area:**  
0.5 million residents

**Purchased:**  
September 2000

**Grand opening:**  
2001

**Restructuring:**  
2013

**Last modernisation:**  
2023

**Anchor tenants:**  
Hempel, New Yorker, REWE, Saturn, TK Maxx

**Visitors 2024:**  
5.9 million

**Address:**  
Porschestr. 45,  
38440 Wolfsburg

**city-galerie-wolfsburg.de**

**Facebook:**  
city.galerie.wolfsburg  
12,800 fans

**Instagram:**  
@citygaleriewolfsburg  
6,500 followers

**Google:** 4.2 stars



14

**CITY-ARKADEN**

**Wuppertal**

**Share:** 100 %

**Leasable space:**  
28,700 m<sup>2</sup>

**of which retail spaces:** 20,000 m<sup>2</sup>

**Parking spaces:** 650

**Number of stores:**  
80

**Occupancy rate:**  
98 %

**Catchment area:**  
0.7 million residents

**Purchased:**  
September 2000

**Grand opening:**  
2001

**Restructuring:** 2011

**Last modernisation:**  
2023

**Anchor tenants:**  
Akzenta, H&M, Reserved, Thalia

**Visitors 2024:**  
7.8 million

**Address:**  
Alte Freiheit 9,  
42103 Wuppertal

**city-arkaden-wuppertal.de**

**Facebook:**  
CityArkadenWuppertal  
10,900 fans

**Instagram:**  
@cityarkadenwuppertal  
2,500 followers

**Google:** 4.2 stars





15

CITY-POINT

Kassel

Share: 100 %

Leasable space:  
27,800 m<sup>2</sup>

of which retail  
spaces: 20,000 m<sup>2</sup>

Parking spaces: 220

Number of stores:  
60

Occupancy rate:  
79 %

Catchment area:  
0.6 million residents

Purchased:  
September 2000

Grand opening:  
2002

Restructuring:  
2009 and 2015

Anchor tenants:  
H&M, New Yorker,  
Saturn, tegut

Visitors 2024:  
7.5 million

Address:  
Königsplatz 61,  
34117 Kassel

[city-point-kassel.de](http://city-point-kassel.de)

Facebook:  
CityPointKassel  
49,600 fans

Instagram:  
@citypointkassel  
7,800 followers

Google: 4.3 stars



16

STADT-GALERIE

Passau

Share: 100 %

Leasable space:  
27,700 m<sup>2</sup>

of which retail  
spaces: 21,000 m<sup>2</sup>

Parking spaces: 500

Number of stores:  
90

Occupancy rate:  
97 %

Catchment area:  
0.8 million residents

Purchased:  
December 2006

Grand opening:  
2008

Restructuring:  
2018-2020

Last modernisation:  
planned for 2025

Anchor tenants:  
C&A, Saturn, Thalia,  
TK Maxx

Visitors 2024:  
6.4 million

Address:  
Bahnhofstr. 1,  
94032 Passau

[stadt-galerie-passau.de](http://stadt-galerie-passau.de)

Facebook:  
StadtgaleriePassau  
35,400 fans

Instagram:  
@stadtgalerie\_passau  
10,700 followers

Google: 4.4 stars



17

**STADT-GALERIE**

**Hamelin**

**Share:** 100 %

**Leasable space:**  
26,000 m<sup>2</sup>

**of which retail  
spaces:** 19,000 m<sup>2</sup>

**Parking spaces:** 500

**Number of stores:**  
85

**Occupancy rate:**  
88 %

**Catchment area:**  
0.3 million residents

**Purchased:**  
November 2005

**Grand opening:**  
2008

**Restructuring:**  
2018 and 2024

**Anchor tenants:**  
Müller Drogerie,  
New Yorker, Thalia

**Visitors 2024:**  
4.6 million

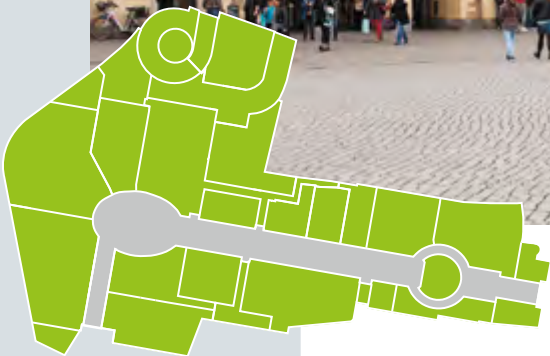
**Address:**  
Pferdemarkt 1,  
31785 Hamelin

[stadtgaleriehameln.de](http://stadtgaleriehameln.de)

**Facebook:**  
StadtGalerieHameln  
12,700 fans

**Instagram:**  
@stadtgaleriehameln  
3,400 followers

**Google:** 4.2 stars



We also have  
a strong

**INTERNATIONAL**

presence in prime locations ►►►





18

OLYMPIA CENTER

Brno, Czech Republic

Share: 100 %

Leasable space:  
85,000 m<sup>2</sup>

of which retail  
spaces: 71,000 m<sup>2</sup>

Parking spaces:  
4,000

Number of stores:  
200

Occupancy rate:  
97 %

Catchment area:  
1.2 million residents

Purchased:  
March 2017

Grand opening:  
1999

Restructuring:  
2014–2016, 2021

Last modernisation:  
2023

Anchor tenants:  
Albert, H&M,  
Intersport,  
Peek & Cloppenburg

Visitors 2024:  
8.2 million

Address:  
U Dálnice 777,  
664 42 Modřice, Brno,  
Czech Republic

[olympia-centrum.cz](https://olympia-centrum.cz)

Facebook:  
olympiabrno  
48,700 fans

Instagram:  
@olympiacentrumbrno  
14,300 followers

Google: 4.4 stars



19

GALERIA BAŁTYCKA

Gdańsk, Poland

Share: 100 %

Leasable space:  
48,700 m<sup>2</sup>

of which retail  
spaces: 43,000 m<sup>2</sup>

Parking spaces:  
1,050

Number of stores:  
193

Occupancy rate:  
99 %

Catchment area:  
1.1 million residents

Purchased:  
August 2006

Grand opening:  
2007

Restructuring:  
2017

Last modernisation:  
2022

Anchor tenants:  
Carrefour, H&M,  
MediaMarkt,  
Peek & Cloppenburg,  
Reserved, Zara

Visitors 2024:  
7.0 million

Address:  
al. Grunwaldzka 141,  
80-264 Gdańsk,  
Poland

[galeriabaltycka.pl](https://galeriabaltycka.pl)

Facebook:  
galeriabaltycka  
71,400 fans

Instagram:  
@galeriabaltycka  
7,500 followers

Google: 4.5 stars



20

CITY-ARKADEN

Klagenfurt, Austria

Share: 50 %

Leasable space:  
36,900 m<sup>2</sup>

of which retail  
spaces: 30,000 m<sup>2</sup>

Parking spaces: 880

Number of stores:  
120

Occupancy rate:  
97 %

Catchment area:  
0.4 million residents

Purchased:  
August 2004

Grand opening:  
2006

Anchor tenants:  
Billa, C&A,  
H&M, Müller  
Drogeriemarkt,  
Peek & Cloppenburg,  
TK Maxx, Zara

Visitors 2024:  
4.9 million

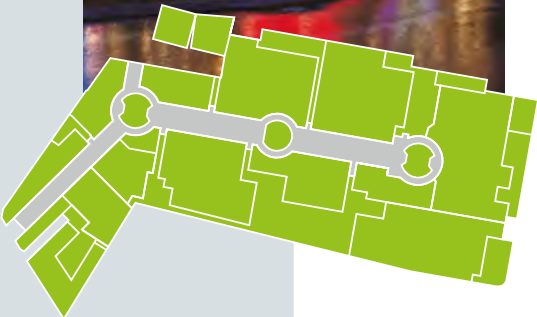
Address:  
Heuplatz 5,  
9020 Klagenfurt,  
Austria

city-arkaden-  
klagenfurt.at

Facebook:  
cityarkadenklagenfurt  
21,500 fans

Instagram:  
@cityarkadenklagenfurt  
9,300 followers

Google: 4.4 stars



21

ÁRKÁD

Pécs, Hungary

Share: 50 %

Leasable space:  
35,400 m<sup>2</sup>

of which retail  
spaces: 33,500 m<sup>2</sup>

Parking spaces: 850

Number of stores:  
130

Occupancy rate:  
99 %

Catchment area:  
0.7 million residents

Purchased:  
November 2002

Grand opening:  
2004

Last modernisation:  
planned for 2025

Anchor tenants:  
C&A, H&M,  
Interspar,  
MediaMarkt

Visitors 2024:  
10.5 million

Address:  
Bajcsy Zs. U. 11/1,  
7622 Pécs,  
Hungary

arkadpecs.hu

Facebook:  
arkadpecs  
44,000 fans

Instagram:  
@arkad\_pecs  
5,000 followers

Google: 4.3 stars





A photograph of a modern outdoor courtyard. In the background, there is a brick building with large windows. A pergola with dark blue curved metal beams arches over a paved area. A wooden bench is positioned under the pergola. To the left, a tall, thin tree stands next to a black cylindrical trash can. The foreground features a paved area with several small flower beds containing pink and white flowers. The sky is overcast.

# ESG REPORT

the  
**sMALL**  
life



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**Environmental, social and governance (ESG) issues are a top priority for Deutsche EuroShop. We firmly believe that sustainability and profitability are not mutually exclusive. Neither are the shopping experience and environmental awareness. We attach particular importance to a good working environment, ongoing training and intensive dialogue with our stakeholders. Long-term thinking is part of our strategy. This includes playing our part in our commitment to ESG.**

In addition, Deutsche EuroShop has for many years supported a range of local and regional activities that take place in our shopping centers in the areas of the environment, society and the economy. We are constantly developing the sustainability strategy for Deutsche EuroShop and our shopping centers and are prepared to make necessary investments. And of course we subject ourselves to measurement: the Executive Board compensation system includes ESG targets, the achievement of which is linked to financial incentives. In this ESG Report, we provide information on our environmental, social and governance practices and our contribution to a better future.

# Advancing our sustainability strategy

In 2024, we laid the foundation for a review of our sustainability strategy. In light of the increasing expectations from society and our stakeholders, we performed a comprehensive materiality assessment in alignment with the European Sustainability Reporting Standards (ESRS). This assessment will serve as the basis for the refinements we make to our strategy and will ensure that the actions we take are aligned with key sustainability topics. **We focused on the following initiatives:**

- Analysing a wider range of topics in accordance with ESRS recommendations to critically assess our existing priorities.
- Systematically integrating stakeholders into our sustainability strategy by evaluating our value chain and identifying, prioritising, and analysing stakeholders. This was done both directly, through our stakeholder engagement process, and indirectly, through the analysis of relevant documents, including the requirements of ESG rating agencies.
- Conducting a double materiality assessment to identify key sustainability topics through a two-step process. First of all, potential impacts, risks and opportunities were identified and the aggregation level was defined. Then, the intensity and relevance of these factors were analysed.

## DOUBLE MATERIALITY ASSESSMENT FOR THE FURTHER OPTIMISATION OF THE SUSTAINABILITY STRATEGY

Deutsche EuroShop conducted a double materiality assessment between December 2024 and March 2025. This assessment will serve as the foundation for future enhancements to our sustainability strategy. An internal team at Deutsche EuroShop led the multi-stage process of identifying, analysing and prioritising material impacts, risks, and opportunities (IROs) in the area of sustainability. This process forms the core of the double materiality assessment (DMA).

A number of preparatory measures had been in progress since 2022 to ensure that all contextually relevant information was available. Our internal team used this information to conduct a two-stage materiality assessment with the assistance of external consultants. The team comprised the Executive Board and senior members of staff from Investor & Public Relations, Asset & Portfolio Management, and Accounting & Controlling.

The process for identifying, analysing and prioritising IROs was aligned with the European Sustainability Reporting Standards (ESRS) and the corresponding implementation guidelines (IG 1 and IG 3). The assessment was carried out using established risk management methods. It drew on both internal and external expertise while also considering the perspectives of relevant stakeholder groups.

### Step 1: Engaging with stakeholders

We systematically identified and prioritised stakeholders along Deutsche EuroShop's value chain in 2024 to prepare for the double materiality assessment. Stakeholders were prioritised based on criteria such as degree of impact, level of influence, expertise and interests.

We included the entire range of relevant stakeholders in the subsequent engagement process to give us a comprehensive overview of our stakeholders' perspectives on sustainability. Stakeholders were categorised into three groups: sustainability reporting users, directly affected stakeholders, and financially influential stakeholders. Key stakeholders for Deutsche EuroShop in the reporting year included employees (including the Executive Board and Supervisory Board), business partners/suppliers, ECE Marketplaces, banks, capital market participants, tenants, and shopping center visitors.

The stakeholder engagement process included direct engagement through an online survey and an indirect process involving document analysis. The questions used for the online survey focused on stakeholder impact and topic-related requirements to ensure that the survey was efficient and fit for purpose. Stakeholders who could not be reached directly were assessed through intermediaries or document analyses.

The results of the stakeholder engagement process were processed to facilitate a structured analysis based on the collective perspectives of stakeholders, their degree of impact and their financial influence. These insights were assigned to relevant topics and provided the internal DMA team with a robust foundation for identifying and assessing sustainability-related impacts, risks and opportunities.

**Step 2: Understanding the sustainability context and defining the scope of the assessment**

In the second step of the materiality assessment process, we ensured that we had a robust set of information at our disposal for identifying and analysing IROs. Relevant insights and data were systematically compiled and made accessible. The assessment drew upon a wide range of external and internal sources and took both sector- and entity-specific characteristics into consideration. **Our sources included:**

- Information from the European Sustainability Reporting Standards (ESRS)
- Sector-specific requirements from the EU Taxonomy Regulation, IFRS/SASB, and other sources
- Reports related to our ESG ratings from leading rating agencies
- Indirectly sourced information about the needs of our stakeholders (e.g., from associations, peers, anchor tenants, investors and banks) as well as relevant studies and scientific findings (e.g., secondary statistical target group data on shopping center visitors)
- Information provided directly through the stakeholder engagement survey
- Existing data from our risk management processes and past reporting (e.g., DGNB certifications, reinsurers' asset reports, and the EPRA report)
- Indicators and targets of the Sustainable Development Goals
- Data from established public data providers such as Climate Action Tracker or Water Risk Filter

We also defined how much of Deutsche EuroShop's value chain should be included within the scope of our assessment based on the availability of information and relevant data. Our ESRS-compliant materiality assessment looked at our own business operations as well as a manageable portion of directly upstream and downstream processes.

**The scope of the initial double materiality assessment included:**

- The financing and acquisition of properties (upstream value chain)
- Strategic and financial management, portfolio development and management, lease structuring and risk management (own operations)
- Center management and ECE's activities related to maintaining and improving property values and tenant processes (downstream value chain)

Tenants and their logistics processes and visitor travel to and from shopping centers were included in the double materiality assessment. However, they could not be adequately quantified due to a lack of reliable benchmarks. The majority of the related data has been deferred for future analyses.





**Step 3: Identifying impacts, risks and opportunities**

In the third step, we screened our value chain processes in line with the structure outlined in ESRS 1 AR 16, i.e. at the level of topics, subtopics, and sub-subtopics. All identified IROs underwent an initial assessment to create a longlist for the actual materiality process. This longlist was further refined before the final materiality assessment. Regional aspects, position in the value chain, and thematic focus areas were assessed when defining the level of aggregation. The selected level of aggregation ensured that no important details were lost due to excessive generalisation.

**Step4: Assessing the significance of identified impacts, risks and opportunities**

In the fourth step, the identified IROs were evaluated on a scale to determine their level of materiality in terms of our business model and strategy. Five-tier rating scales were drawn up in accordance with ESRS implementation guidelines (IG1) to cover a variety of dimensions.

**For Deutsche EuroShop’s impacts, these dimensions included:**

- 1. Magnitude/intensity
- 2. Scope/reach
- 3. Irreversibility/remediability

**For Deutsche EuroShop’s risks and opportunities, the following three dimensions were considered:**

- 1. Implications for financially relevant stakeholder relationships
- 2. Implications for resource availability and dependencies
- 3. Effects on financial aspects such as economic situation, cash flow or costs



The severity level for each IRO, was determined by taking the average across the individual dimensions. In a final step, the likelihood of occurrence of each IRO was factored into the materiality assessment. IROs which have already occurred or are highly probable were weighted more heavily than less likely ones.

An IRO was classified as material if it reached the threshold of “important” (scale: “minimal,” “informative,” “important,” “significant,” “critical”). Any IRO with a score of 5 in any dimension was automatically classified as material, regardless of its overall score.

The thresholds used to determine materiality were defined from a monetary and qualitative perspective.



**Aerial view of Hamelin: The historic facade of the Stadt-Galerie is clearly visible to the right of the St. Nicolai market church**

**Step 5: Final validation of impacts, risks and opportunities**

In the fifth and final step, all IRO assessments underwent a final round of plausibility checks. These involved multiple discussions, alignment rounds, and cross-checks in a variety of formats. The majority of these were performed within the central team involved in the double materiality assessment. The material IROs will be discussed in detail by the Executive Board and are expected to be formally approved and presented to the Supervisory Board in 2025.

The double materiality assessment process – conducted for the first time in the reporting year under ESRS requirements – will be reviewed and developed in the coming year as needed. These efforts will focus on incorporating additional parts of the value chain into the assessment whenever an adequate amount of data is available.

**Results of the double materiality assessment**

The assessment identified five material topics for Deutsche EuroShop: “climate change”, “pollution”, “water and marine resources”, “circular economy” and “business conduct”. **The table below provides an overview of the relevant material subtopics and IRO areas, in addition to their position in the value chain:**

Topic	Identified IRO area
Climate change (E1)	Climate change adaptation
	Climate change mitigation
	Energy
Pollution (E2)	Pollution of air, water and soil
Water (E3)	Water (consumption, withdrawal)
Circular economy (E5)	Waste
Business conduct (G1)	Corporate culture
	Corruption and bribery
	Management of supplier relationships

The double materiality assessment identified a total of 19 material impacts, risks and opportunities and assigned them to relevant subtopics.

These material impacts, risks and opportunities will be integrated into the risk management system, operationalised through various indicators and systematically monitored both internally and externally (via certifications). Targets, measures, and monitoring processes will be established in the short- to medium-term in areas where they are required. **These will provide the foundation for the further development of our sustainability strategy and a transparent reporting process which we will use to provide information about progress and improvements on a regular basis.**

# Sustainability at the highest level

## HOW BUILDINGS BENEFIT FROM SMART TECHNOLOGIES

Sustainable business practices are more important than ever, and the real estate sector is placing an increasing emphasis on environmentally friendly solutions. An impressive example of this commitment is the successful re-certification of 20 of our shopping centers in line with the rigorous Buildings In Use (2020) standard of the German Sustainable Building Council (DGNB).

## TOP HONOURS FOR SUSTAINABLE MANAGEMENT

This achievement was all the more remarkable in light of the stringent requirements introduced in the latest version of the standard. Climate risk analyses and climate action roadmaps were mandatory components of the certification process for the first time. Despite these additional challenges, our centers delivered exceptional results: 20 Gold certifications and one Platinum.

### DGNB Sustainability Certificate

Center		Certification
GERMANY		
1	Main-Taunus-Zentrum, Sulzbach/Ts.	Gold
2	A10 Center, Wildau/Berlin	Gold
3	Altmarkt-Galerie, Dresden	Gold
4	Rhein-Neckar-Zentrum, Viernheim	Gold
5	Herold-Center, Norderstedt	Gold
6	Rathaus-Center, Dessau	Gold
7	Allee-Center, Magdeburg	Gold
8	Billstedt-Center, Hamburg	Gold
9	Phoenix-Center, Hamburg	Gold
10	Saarpark-Center, Neunkirchen	Gold
11	Forum, Wetzlar	Gold
12	Allee-Center, Hamm	Gold
13	City-Galerie, Wolfsburg	Gold
14	City-Arkaden, Wuppertal	Gold
15	City-Point, Kassel	Gold
16	Stadt-Galerie, Passau	Platinum
17	Stadt-Galerie, Hamelin	Gold
ABROAD		
18	Olympia Center, Brno, Czech Republic	Gold
19	Galeria Bałtycka, Gdańsk, Poland	Gold
20	City-Arkaden, Klagenfurt, Austria	Gold
21	Árkád, Pécs, Hungary	Gold

## SMART TECHNOLOGIES AS THE KEY TO SUCCESS

The Stadt-Galerie in Passau received Platinum certification and stood out due to its innovative approach. A key factor in this success was the use of a technical monitoring system. This system provides a comprehensive overview of key operational data, such as energy and water consumption. The center saved energy and minimised environmental risks by monitoring and optimising its building systems at all times.



STADT-GALERIE  
PASSAU



Gold



Platin



**LOOKING AHEAD: DGNB 2025 AND  
CONTINUOUS IMPROVEMENT**

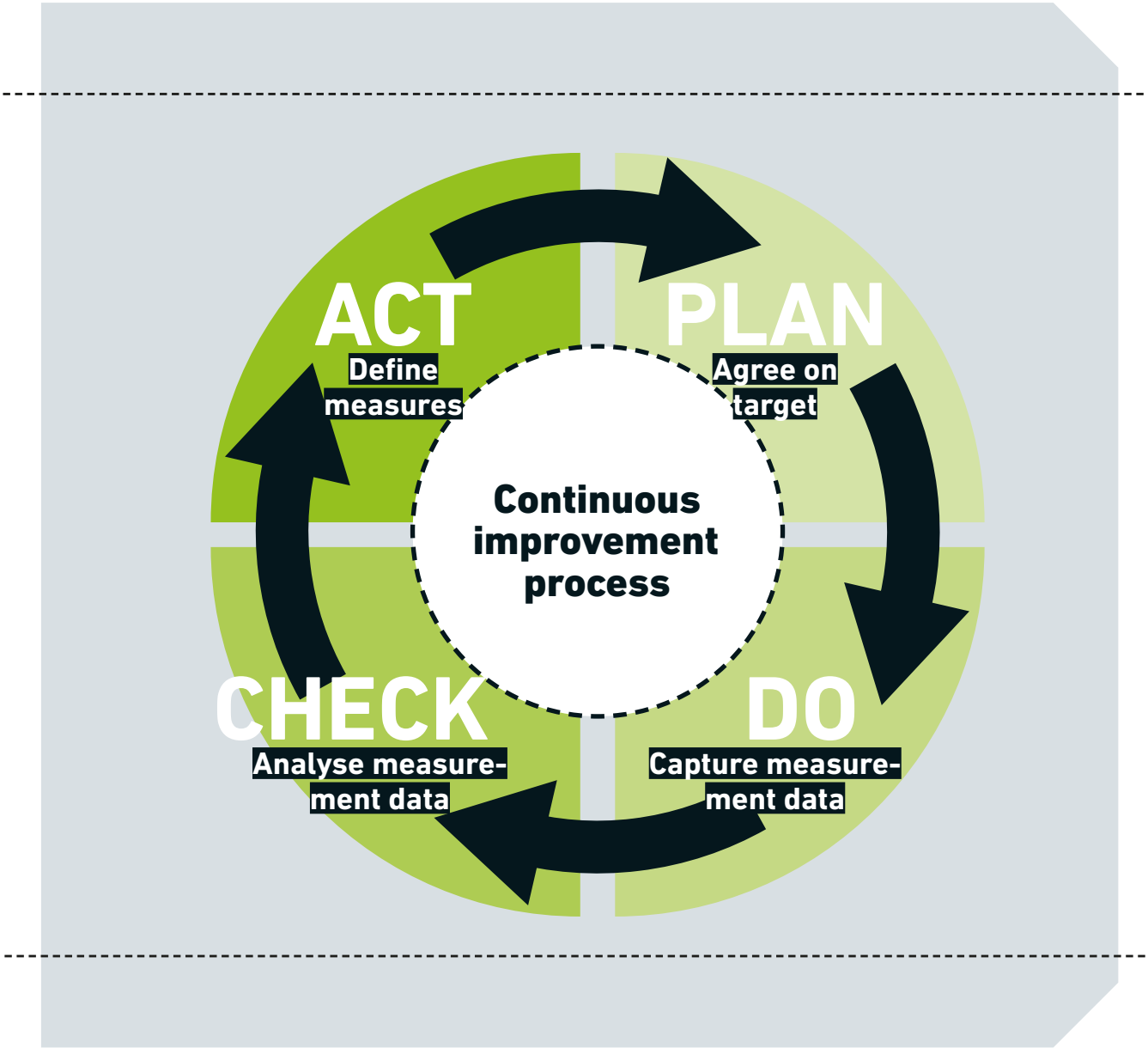
The DGNB certification requirements are set to be updated in 2025. We expect them to be even stricter. If we want to maintain our outstanding performance in the area of sustainability, a continuous improvement process is essential.

**THE PDCA CYCLE: A PROVEN APPROACH TO  
SUSTAINABLE MANAGEMENT**

The PDCA (Plan-Do-Check-Act) cycle is a well-established process for implementing sustainability goals. This cycle provides a systematic framework for planning, implementing, evaluating and adapting measures. Potential optimisations can be identified and fully leveraged by recording and analysing relevant consumption data.

**SUMMARY**

The re-certification of our shopping centers demonstrates that smart technologies and a systematic approach can make a significant contribution to sustainability. In future, we will need to develop and implement innovative solutions to tackle climate change challenges.



# Smart system monitoring

## SMART SYSTEM MONITORING REDUCES COSTS AND CO<sub>2</sub> EMISSIONS

Our centers are using a smart system monitoring solution from aedifion to optimise the operation of heating, ventilation and air conditioning (HVAC) systems. The software continuously monitors operational parameters in real-time and identifies opportunities for savings. Aedifion then helps operators to implement these measures – resulting in lower costs and reduced CO<sub>2</sub> emissions. As a recognised DGNB service, it also helps us to comply with sustainability standards.

## SMART MONITORING, SUSTAINABLE SAVINGS: HOW SMART TECHNOLOGY MAKES BUILDINGS MORE EFFICIENT

Imagine a building that can detect where energy is being wasted and automatically prevent it. It might sound like science fiction – but the system monitoring solution from aedifion GmbH means that this is already a reality at our shopping centers. This innovative technology reduces the energy consumption of buildings, lowers costs, and contributes to environmental protection.

Energy efficiency in shopping centers: How modern technology makes it possible

Energy efficiency requirements for large shopping centers in Germany recently became a lot more demanding. These requirements were introduced in the Building Energy Act (GEG) in order to significantly reduce the energy consumption of buildings of this kind.

What is required?

By 31 December 2024, all shopping centers had to be equipped with a digital energy monitoring system. This technology is used to monitor, analyse and optimise energy consumption at all times.

How does it work?

aedifion

Our service provider aedifion played a key role in implementing these systems. TÜV Rheinland have confirmed that this smart technology complies with Section 71a of the GEG.

The system offers the following features:

- Data access: The system provides access to consumption data using standard interfaces.
- Continuous monitoring: All key energy sources and building systems are continuously monitored, logged and analysed.
- Efficiency analysis: The systems detect waste and identify opportunities for optimisation.
- Targets: Energy efficiency targets are defined for the shopping center.
- Responsibility: An individual or company responsible for energy management must be appointed.

What does this mean for the future?

Shopping centers can significantly reduce their energy consumption and make an important contribution to climate protection by implementing these measures. Digital energy monitoring puts centers in a position to make continuous improvements in terms of energy efficiency and cost reduction.

**HOW DOES IT WORK?**

At the heart of the system is a smart piece of software that continuously monitors all technical systems – from heating and ventilation through to air conditioning (HVAC). Sensors capture real-time data on key parameters such as temperatures, pressure and valve positions. This data is securely stored on a cloud platform and analysed by the software.

**KEY BENEFITS AT A GLANCE**

**Transparency and control**

- Facility managers always have a clear overview of the condition of their technical systems.
- The software immediately detects inefficiencies and provides tailored recommendations.

**Energy efficiency and cost savings**

- By optimising our systems, we have significantly reduced the energy consumption and running costs of our centers.
- Lower energy consumption also means reduced CO<sub>2</sub> emissions – benefiting the environment.

**Sustainability**

- The aedifion system monitoring solution is recognised by the German Sustainable Building Council (DGNB) and is helping us to achieve our sustainability goals.

**Convenience**

- After an initial adaptation phase, the software can optimise system settings autonomously as needed.
- The provider offers a comprehensive full-service package, including data collection and the implementation of measures.



**GALERIA BAŁTYCKA  
GDANSK, POLAND**

**THE DIFFERENCE BETWEEN SYSTEM MONITORING AND ENERGY MONITORING**

System monitoring is often confused with energy monitoring. While the purpose of both is to reduce energy consumption, they take different approaches:

- System monitoring tracks the operational parameters of technical systems.
- Energy monitoring records consumption data from meters.

Simply put, system monitoring examines how systems work, while energy monitoring looks at how much energy they consume. Both system types can be used in parallel and complement each other effectively.

**SUMMARY**

Smart system monitoring is an investment in the future. It is helping us to run our shopping centers more efficiently, cut our costs and contribute to climate protection.



# L Charging points

## NEW AT THE MAIN-TAUNUS-ZENTRUM AND RHEIN-NECKAR-ZENTRUM: THE NIO POWER SWAP STATION

Developed by Chinese EV manufacturer NIO, the Power Swap Station is the first of its kind worldwide and offers fully automated battery swapping in just three minutes. Drivers can use the station to swap their empty battery for a fully charged one quickly and easily. They can reserve a battery in advance from their car and then navigate to the nearest station. Upon arrival, they park in the designated zone. From there, the intelligent technology takes over and handles everything from remote parking to the battery swapping process. There are now around 60 NIO Power Swap Stations across Europe. Two of them are in our portfolio – one at the Main-Taunus-Zentrum in Sulzbach/Frankfurt, and the other at the Rhein-Neckar-Zentrum in Viernheim/Mannheim.

You can find more information and a video on the NIO Power Swap Station here:



### THE CHARGING CONCEPT FOR OUR PORTFOLIO:

- At least 1% of our parking spaces should be equipped with a charging point in the future
- Access for all makes of e-vehicles
- Charging options for people with limited mobility
- Multiple payment options, including ad-hoc payment
- On-demand charging services for long-term parkers, center customers and “charging customers”



There are four electric charging stations available to customers in the Rathaus-Center Dessau car park

## OVERVIEW OF E-CHARGING INFRASTRUCTURE IN OUR PORTFOLIO

Property	Number of charging points	Charging method	Provider/CPO
Rhein-Neckar-Zentrum, Viernheim/Mannheim	32	AC/DC/HPC	Allego, Tesla, NIO
Rathaus-Center, Dessau	4	AC	-
A10 Center, Wildau/Berlin	22	DC/HPC	Allego, Tesla
Forum, Wetzlar	4	AC	Energie- und Wassergesellschaft mbH
Main-Taunus-Zentrum, Sulzbach/Frankfurt	33	AC/HPC	Symcharge, Tesla, Allego, Nio
Olympia, Brno, Czech Republic	34	AC/HPC	Tesla, Telparny, EON

\* Additional sites are in the planning stages AC = Alternating current DC = Direct current (higher power) HPC = High power charging

# Green electricity



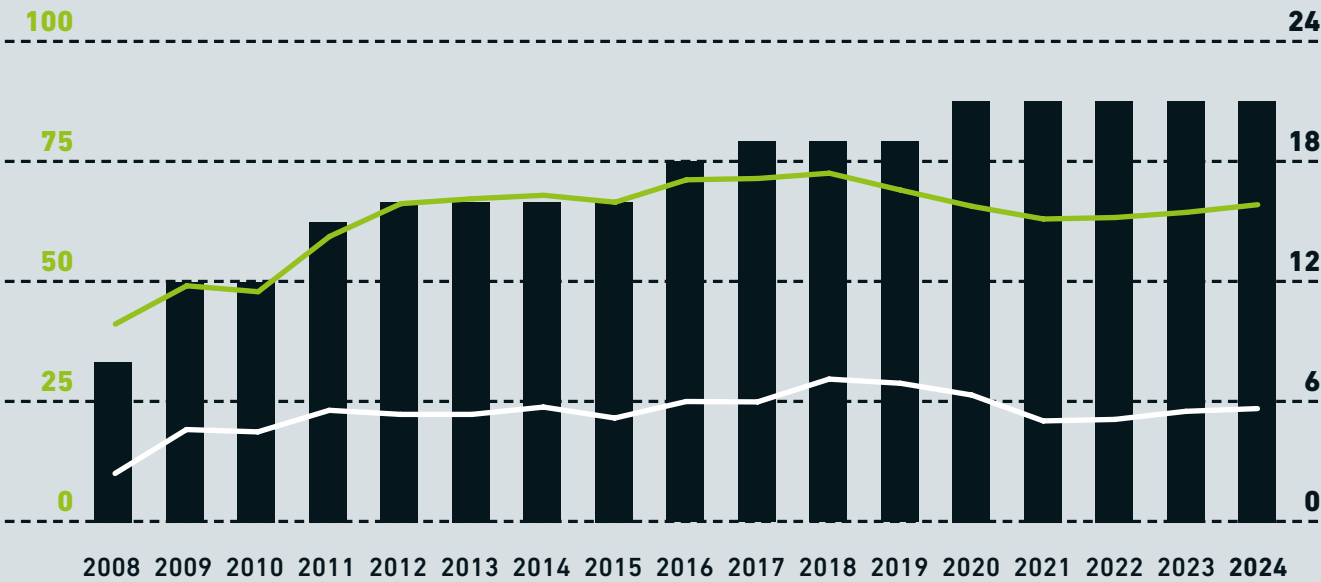
In 2024, all of our 21 shopping centers had contracts with utilities that use renewable energy sources such as hydro-power to generate electricity. 20 centers obtained only green electricity. TÜV Süd certified this for our centers in Germany with the recognised “Eco Power” certification mark. The remaining center was fully converted to green electricity for the supply year 2025.

Our 21 centers used a total of around 66.1 million kWh of green electricity in 2024. This represented 82 % of the electricity requirement to operate the shopping centers. Based on conservative calculations, this meant a reduction of around 23,758 tonnes in carbon dioxide emissions – equating to the annual CO<sub>2</sub> emissions of more than 1,080 two-person households. The use of heat exchangers and energy-saving light bulbs (LED) allows us to further reduce energy consumption in our shopping centers.

## REDUCTION OF CO<sub>2</sub> EMISSIONS AND ELECTRICITY CONSUMPTION

in thousand t, in thousand MWh

Number of centers included



- Number of centers included
- CO<sub>2</sub> reduction in thousand t
- Total electricity consumption in thousand MWh

# Whistleblower system

## WHAT IS A WHISTLEBLOWER SYSTEM? COMPLIANCE COMPACT

As a listed company, it is our duty – also in the interests of our shareholders – to prevent any form of unlawful or even criminal activity within our own sphere of influence. This includes providing reporting channels so that employees and external parties can report indications of possible misconduct with ease and in the strictest confidentiality.

Major economic scandals such as the “Wirecard” case or “Dieselgate”, as it has come to be known, ensure that the topic of whistleblowing stays in the news and that legislators continue to push ahead with more and more regulations – most recently the EU Whistleblowing Directive, which in Germany has resulted in the Whistleblower Protection Act. The term “whistleblower system” appears in this context on a regular basis.

Using a whistleblower system, whistleblowers such as employees of a company or organisation, suppliers or customers can report anonymous information about observed grievances or violations of rules without fear of negative consequences. This means that whistleblowers do not have to fear termination, workplace discrimination or intimidation.

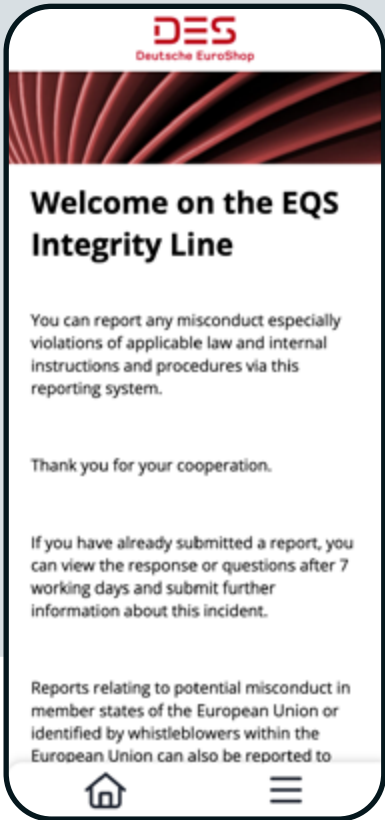
A digital whistleblower system, such as the one used by Deutsche EuroShop, is software (more precisely a Software-as-a-Service solution) that whistleblowers can use to submit a report on our website. The reporting system is therefore accessible at any time and from any location and provides a central point of contact for whistleblowers.

Reporting involves filling out a case template, which is used to gather important information. The whistleblower is free to leave their personal details or can submit the report anonymously. In the latter case, the reporting system creates a mailbox through which the caseworker can continue to communicate with the whistleblower without the need to disclose their identity. The system is easy and intuitive to use. If a tip-off is received by the Compliance Manager, they proceed to examine the case and initiate any further steps. Complete anonymity of the whistleblower can be guaranteed at all times if desired.

[www.deutsche-euroshop.de/compliance](http://www.deutsche-euroshop.de/compliance)

### INFOBOX

**A whistleblower refers to a person who publishes secret or protected information in the interests of the public.**





# Green leases

Store operators play a key role in improving energy efficiency and resource conservation in shopping centers. After all, they can influence a considerable portion of total energy consumption, for example by managing their retail areas with a view to saving energy. Since the end of 2015, therefore, green leases have been used for new leases. According to these contracts, Deutsche EuroShop and its tenant partners undertake to base their leases on sustainable criteria. Specifications concerning the materials used for constructing and converting rental space and regulations on energy-saving management form part of the contracts.

In 2023, the green lease agreements were subjected to stricter requirements and made a mandatory part of the rental contracts in order to jointly take a further step towards the goal of a CO<sub>2</sub>-neutral building stock.

**The Green Lease2.0 rental contract includes the following obligations:**

- Use of green electricity
- Use of energy-saving LED lighting
- Disclosure of consumption data

At the end of 2024, green leases had been concluded for just under 43.6 % of the rental space in Deutsche EuroShop's portfolio. The Stadt-Galerie in Hamelin was at the top of the list of DES centers in the last financial year, with more than 72.3 % of its rental space subject to green leases. It is an ongoing goal to continue to increase the percentage of green leases at all centers each year.

More information on green leases is available from the German Property Federation (Zentraler Immobilien Ausschuss, ZIA) at: <https://zia-deutschland.de/english/>



**STADT-GALERIE  
HAMELIN**

**Green leases were  
concluded for**

**43.6%**

**of the rental space  
in Deutsche EuroShop's  
portfolio by the end  
of 2024**

# EPRA sBPR Report – 2024

## EPRA SBPR REPORTING OVERVIEW

We report on our energy, Greenhouse Gas (GHG) emissions, water and waste impacts; and social and governance measures in accordance with the fourth edition of the European Public Real Estate Association (EPRA) Sustainability Best Practices Recommendations (sBPR) Guidelines. Our reporting response has been split into 2 sections:

- 1. Overarching Recommendations
- 2. Sustainability Performance Measures

## OVERARCHING RECOMMENDATIONS

### ORGANISATIONAL BOUNDARIES

We use an operational control approach for our data boundaries, which include 21 assets. There were no changes to our portfolio between 2023 and 2024, so the scope of assets included in our absolute and like-for-like performance measures remains the same.

### COVERAGE

We report on all properties within the organisational boundary defined above and for which we are responsible for purchasing utilities as the landlord (see Boundaries – reporting on landlord and tenant consumption). 100% of the portfolio is included in our 2024 EPRA disclosures.

### ESTIMATION OF LANDLORD-OBTAINED UTILITY CONSUMPTION

While none of our consumption figures are estimated, we gap-fill data based on previous consumption figures where necessary. This year, we used gas consumption data from 2023 for four shopping centers as well as water consumption data from 2023 for four shopping centers. Across another four centres, we forecasted one month of missing data based on the eleven months of available data and then summed the figures to represent a full reporting year. At another shopping center, data for two of the three meters were not available, so we used 2023 data for the two missing meters.

### BOUNDARIES – REPORTING ON LANDLORD AND TENANT CONSUMPTION

The electricity consumption reported includes only what we purchase as landlords and refers to common areas. Tenant electricity only is reported for one shopping center.

As it is not possible to separate common area and tenant area consumption, tenant data for fuel, district heating and cooling, water, and waste is included in our reported figures.

### ANALYSIS – NORMALISATION

We have used different methods to calculate intensities as we believe they better represent our shopping centers' consumption. We calculate energy and GHG intensities using m<sup>2</sup> and for water intensity, we calculate this figure based on our number of visitors, as our water consumption is heavily driven by our footfall.

For the same reason, we report energy and emissions intensity in our own office using the floor area we occupy within the building, whilst water intensity is calculated using the total number of employees.

### Analysis – Segmental analysis (by property type/ geography)

We have not carried out a segmental analysis as our portfolio consists of shopping center assets located in similar climatic zones, similar in age and the majority have similar EPC ratings.

### THIRD PARTY ASSURANCE

We do not have third party assurance.

### DISCLOSURE ON OWN OFFICES

Consumption for our own occupied offices is reported separately to our portfolio. See the table "Own offices environmental performance measures" on page 96.

## NARRATIVE ON PERFORMANCE

### Portfolio performance

#### Energy

This year we increased our procurement of renewable electricity (approximately 66.1 million kWh of green electricity in 2024), representing 82% of the electricity required to operate our 21 shopping centers.

We continuously work toward reducing our consumption and this year, we reduced some of our shopping center energy consumption by using heat exchangers and converting to energy-saving, LED light bulbs. Additional efforts included switching off lighting and adjusting switching times to match outdoor light intensity and reduced the cooling system energy consumption in several shopping centers by optimising the settings of the ventilation and air-conditioning systems. Please see "Other notable ESG activities in 2024" (page 92) for additional efforts made this year.

Overall, we saw no change in our energy intensity across our portfolio from the previous year. Despite having to adjust some of our 2023 figures to account for previously unavailable invoices, we saw a 3% reduction in both absolute and like-for-like district heating and cooling consumption. Similarly, we had a 3% reduction in absolute and like-for-like fuel consumption. To help calculate our like-for-like fuel consumption, gas consumption from the previous year had to be used for 4 shopping centers. In contrast to these reductions, there was a 2% increase in both absolute and like-for-like electricity consumption.

#### GHG emissions

Similar to last year, we have reported both market-based and location-based Scope 2 GHG emissions, adjusting last year's values accordingly. Market-based emissions factors in 2024 account for 82% of our electricity supply that comes from green contracts with German shopping centers certified by the TÜV Süd. Of the 18% of the electricity supply that was not renewable, supplier factors were not available at the time of publication, so we have used location-based factors. We are working to locate appropriate residual factors for this scenario in future publications.

Due to the decrease in fuel consumption, direct Scope 1 emissions dropped 3%. Indirect market-based GHG emissions decreased by 4%, while location-based emissions remained unchanged from 2023. It should be noted that this data is not climate-adjusted.

#### Water

We observed a 4% increase in water consumption, in absolute and like-for-like terms, with 548,353m<sup>3</sup> recorded in 2023 and 568,978m<sup>3</sup> recorded in 2024. It should be noted that this increase can be attributed to a rise in visitor numbers. Due to missing meter readings, we extrapolated data from 2023 meter data to address gaps across four shopping centers. The water intensity of our portfolio remained the same as in 2023, again recording 0.004 m<sup>3</sup>/visitor in 2024. 100% of our water comes from the municipal supply.

#### Waste

We work with tenants to promote waste separation and increase the proportion of waste that is recycled. We do this by carrying out waste management analyses, through the publication of a circular encouraging waste separation and with the publication of an article on waste separation in our app for shopping center tenants. We continuously aim to improve data quality, and we are now working with a service provider to assist with this goal. In 2024, we utilised the service provider's updated data for the entire national area, resulting in more accurate values and helping to explain deviations in a direct year-on-year comparison. This will enable a more consistent approach across all shopping centers.

It should be noted that we do not have organic waste data for 7 of our 21 shopping centers.

#### Building certification

In 2024, we saw changes across DGNB ratings due to the new and more demanding catalogue of building certification criteria introduced last year. This resulted in a re-certification of 20 out of our 21 shopping centers. The remaining shopping center, Olympia Center, Brno, will be re-certified in 2025.

This year, our portfolio consisted of 97% Gold-certified assets, increasing from 57% in 2023. Furthermore, Platinum-certified assets represented 3% of our portfolio.

We can link some of these positive re-certifications to innovative approaches taken across our centers. For example, the Stadt-Galerie in Passau, which received a Platinum Award, uses a technical monitoring system that allows for a comprehensive evaluation of relevant operating data including energy and water.



Our 2024 breakdown is as follows:



- 1. Stadt-Galerie, Passau

This represents 3% of our portfolio by leasable floor area.



Germany

1.	A10 Center, Wildau/Berlin
2.	Allee-Center, Hamm
3.	Allee-Center, Magdeburg
4.	Altmarkt-Galerie, Dresden
5.	Billstedt-Center, Hamburg
6.	City-Arkaden, Wuppertal
7.	City-Galerie, Wolfsburg
8.	City-Point, Kassel
9.	Forum, Wetzlar
10.	Herold-Center, Norderstedt
11.	Main-Taunus-Zentrum, Sulzbach/Frankfurt
12.	Phoenix-Center, Hamburg
13.	Rathaus-Center, Dessau
14.	Rhein-Neckar-Zentrum, Viernheim/Mannheim
15.	Saarpark-Center, Neunkirchen
16.	Stadt-Galerie, Hamelin

Abroad

1.	Árkád, Pécs, Hungary
2.	City Arkaden, Klagenfurt, Austria
3.	Galeria Bałtycka, Gdansk, Poland
4.	Olympia Center, Brno, Czech Republic

Together, these represent 97% of our portfolio by leasable floor area.

OTHER NOTABLE ESG ACTIVITIES IN 2024

Plant monitoring via aedifion

As stricter energy efficiency requirements were implemented in large shopping centers across Germany, all our affected centers were equipped with digital plant monitoring technology (aedifion) by year’s end. These systems will allow us to track daily operations and identify potential saving areas, helping us work toward energy reductions and our sustainability goals.

GREEN LEASES

We continued to embed green leases into our tenant contracts to support the use of renewable electricity, LED lighting, and the sharing of transparent data. By the end of 2024, 43.6% of Deutsche Euroshop’s rental space portfolio had implemented green leases. The Stadt-Galerie in Hamelin was at the top of the list of our shopping centers, with more than 72.3% of its rental space subject to green leases.

OWN OFFICES PERFORMANCE

During 2024, electricity consumption within our own offices saw an 11% reduction, which mostly likely led to the result of our energy intensity decreasing 2% this year. We also use district heating and cooling at our office, although we have not received consumption data since 2022 and therefore, we have reported the same figure of 50,171 kWh for the third year in a row. No fuels are used at our own offices.

As we have begun reporting on a market-based approach for our portfolio, we have reported our own offices performance on the same basis. All our procured electricity is provided on the basis of a renewable supply, so we use an emissions factor of 0 kg CO<sub>2</sub>/kWh. Since market-based emissions factors for Scope 2 GHG emissions from district heating are not available at the time of publication, location-based emissions factors were used.

Water consumption increased to 19% with 30 m<sup>3</sup> reported in 2023 and 35.5 m<sup>3</sup> in 2024. Onsite water meters allow us to continuously monitor our consumption.

In 2024, we reported a 4% increase in waste production, down from a 10% increase in 2023. Recycled waste decreased by 12% in 2024, with the proportion of total waste recycled dropping to 44% in 2024 from 56% in 2023.

SOCIAL AND GOVERNANCE PERFORMANCE MEASURES

We report on the EPRA sBPR Social and Governance Performance Measures that are material, given our employee profile and for which we can collect the required information.

Deutsche EuroShop directly employs seven full-time staff members and there are nine members on our Executive Board. In line with German company law, Deutsche EuroShop has a dual management and control structure comprising two executive bodies – the Executive Board and the Supervisory Board. There are nine members on the Supervisory Board, three of whom are independent.

Not including the Executive Board, 43% of our employees are female. Our reporting on gender diversity is in line with the German Corporate Governance Code and our approach and performance are detailed in the Corporate Governance chapter of this report (see page 111). Information on the composition of our Supervisory Board, our processes for nominating and selecting members and the avoidance of conflicts of interest is also provided in this section.

During 2024, 63% of our employees attended training, amounting to an average of 15 hours per employee. Training focuses on building the skills and knowledge needed to fulfil our business strategy and support employees' career development goals. Emp-Dev is marked as not applicable because, although every employee meets with the Executive Board annually, which provides the opportunity for open conversations, these meetings do not constitute a formal review process.

Due to the small number of full-time employees (i.e., 7), we do not have a diversity pay policy. However, there are currently no functions that are performed by more than one person, therefore, there is no inequality in remuneration (Diversity-Pay) at Deutsche EuroShop. For the same reason reporting on employee health and safety (H&S-Emp) is not meaningful. Nonetheless, we can report that there were no workplace accidents during the reporting period. Two employees joined the Company in 2024, compared with one in 2023 and our turnover rate was 15% in 2024, whereas in 2023 this stood at 0%.

ECE, as the appointed manager of all shopping centers in the Deutsche EuroShop portfolio, has employed an external provider of occupational health and safety services to ensure all legal requirements relating to H&S-Asset management are met. This is achieved through providing staff with extensive documentation, guidelines and instructions on fire evacuation measures; training for first aiders and fire safety assistants; and guidance for crises such as terror attacks. The external provider conducts risk assess-

ments, job hazard analysis, shopping center inspections to control operational risks, and evaluates statistics and accidents.

In addition, on a voluntary basis, we offer employees support with smoking cessation, sports activities and psychological support formats. The external provider, along with ECE employees form an occupational health and safety organisation, which holds health and safety meetings every quarter to discuss the above issues.

Regarding H&S-Comp, we reported a total of 92 incidents across the whole ECE Group. Incidents are documented digitally through the Forms Query platform by the employee concerned. Two weeks before each occupational health and safety meeting, Forms Query is downloaded and forwarded to our external occupational health and safety service provider, Argumed. The incidents are then discussed at the joint Arbeitsschutzausschuss (ASA), health and safety committee meeting or Argumed approaches the individual shopping center concerned and discusses possible measures.

No significant Comty-Eng projects were implemented in 2024.

**LOCATION OF EPRA SUSTAINABILITY PERFORMANCE MEASURES**

EPRA sustainability performance measures for our portfolio and own offices can be found in the tables on page 94 and 95 of this report. ►►►



**SAARPARK-CENTER  
NEUNKIRCHEN**

SUSTAINABILITY PERFORMANCE MEASURES

Portfolio environmental performance measures

Indicator	EPRA code	Unit of measure	2023	Cov- erage	2024	Cov- erage	Change
Total electricity consumption	Elec-Abs	kWh	79,096,721.00	100%	80,414,388.80	100%	2%
		% from renewable sources	81.00%		82.23%		2%
Like-for-like electricity consumption	Elec-LFL	kWh	79,096,721.00	100%	80,414,388.80	100%	2%
Total energy consumption from district heating and cooling	DH&C-Abs	kWh	30,993,788.00	100%	30,014,027.00	100%	-3%
		% from renewable sources	n/a		n/a		
Like-for-like consumption from district heating and cooling	DH&C-LFL	kWh	30,993,788.00	100%	30,014,027.00	100%	-3%
Total energy consumption from fuel	Fuels-Abs	Total energy consumption from fuel	23,488,825.10	100%	22,724,397.90	100%	-3%
		% from renewable sources	0		0		
Like-for-like consumption from fuel	Fuels-LFL	kWh	23,488,825.10	100%	22,724,397.90	100%	-3%
Building energy intensity	Energy-Int	kWh/m²	88	100%	88	100%	0%
Direct GHG emissions (total) Scope 1	GHG-Dir-Abs	tCO₂	4,744	100%	4,589	100%	-3%
Indirect GHG emissions (total) Scope 2	GHG-Indir-Abs	tCO₂ (market-based)	12,294	100%	11,805	100%	-4%
		tCO₂ (location-based)	35,091		35,132		0%
Building GHG emissions intensity	GHG-Int	tCO₂/m² (market-based)	0.011	100%	0.011	100%	-4%
Building GHG emissions intensity	GHG-Int	tCO₂/m² (location-based)	0.026	100%	0.027	100%	4%
Total water consumption	Water-Abs	Total m³	548,353.89	100%	568,978.98	100%	4%
Like-for-like water consumption	Water-LFL	m³	548,353.89	100%	568,978.98	100%	4%
Building water consumption intensity	Water-Int	m³/visitor	0.004	100%	0.004	100%	4%
Weight of waste by disposal route (total)	Waste-Abs	tonnes	9,854	100%	9,404	100%	-5%
		% recycled	58		44		-13%
		% composted	9		9		0%
		% sent to incineration	33		47		14%
Weight of waste by disposal route (Like-for-like)	Waste-LFL	tonnes	9,854	100%	9,404	100%	-5%
		% recycled	58		44		-13%
		% composted	9		9		0%
		% sent to incineration	33		47		14%
Type and number of assets certified	Cert-Tot	% of portfolio certified OR number of certified assets	100%	100%	100%	100%	0%
		% of portfolio by leasable space	46% awarded DGNB Platinum		3% awarded DGNB Platinum		
			54% awarded DGNB Gold		97% awarded DGNB Gold		



na = not applicable.  
n/a = not available.  
Elec-Abs: For one center, the consumption for 2023 could be corrected.  
DH&C-LFL: For two centers, the value from 2023 could be corrected.  
Fuels-LFL: For four centers, the gas consumption from the previous year had to be used; for two centers, the value from 2023 could be corrected.  
GHG emissions: We calculate our emissions based on the GHG Protocol methodology. The market-based Scope 2 emissions are calculated by taking into consideration that renewable electricity comes from specific contracts certified by the TÜV Süd. Since market-based emissions factors for Scope 2 GHG emissions from district heating are not available at the time of publication, location-based emissions factors were used. The location-based Scope 2 emissions are calculated by using country-specific emission factors.  
Water-Abs: For four centers, the water consumption from 2023 had to be used. For three centers, one month was missing in each case, so an extrapolation was made for the entire year. For one center, only the value of one of three water meters was available. The value from the previous year was used for the two missing meters.  
Waste-Abs: We do not have the quantities of organic waste for seven centers.  
Waste-Abs recycled: From 2023, change in the way disposal routes are determined (from a general classification to the actual route). The values from 2022 and 2023/2024 are not comparable with each other.



**ALLEE-CENTER  
MAGDEBURG**

Own offices environmental performance measures

Indicator	EPRA	Unit of measure	2023	Coverage	2024	Coverage	Change
Total electricity consumption	Elec-Abs	kWh	11,261	100%	10,011	100%	-11%
		% from renewable sources	100%		100%		0%
Like-for-like electricity consumption	Elec-LFL	kWh	11,261	100%	10,011	100%	-11%
Total energy consumption from district heating and cooling	DH&C-Abs	kWh	50,171	100%	50,171	100%	0%
		% from renewable sources	na		na		
Like-for-like consumption from district heating and cooling	DH&C-LFL	kWh	50,171	100%	50,171	100%	0%
Total energy consumption from fuel	Fuels-Abs	kWh	na	100%	na	100%	
		% from renewable sources	n/a		n/a		
Like-for-like consumption from fuel	Fuels-LFL	kWh	n/a	100%	n/a	100%	
Building energy intensity	Energy-Int	kWh/m²	223	100%	219	100%	-2%
Direct GHG emissions (total) Scope 1	GHG-Dir-Abs	tCO₂	0	100%	0	100%	
Indirect GHG emissions (total) Scope 2	GHG-In-dir-Abs	tCO₂ (market-based)	8.5	100%	8.48	100%	0%
		tCO₂ (location-based)	12.36		11.93		-3%
Building GHG emissions intensity	GHG-Int	tCO₂/m² (market-based)	0.031	100%	0.031	100%	0%
Total water consumption	Water-Abs	m³	30.00	100%	35.58	100%	19%
Like-for-like water consumption	Water-LFL	m³	30.00	100%	35.58	100%	19%
Building water consumption intensity	Water-Int	m³/employee	4.29	100%	4.45	100%	-4%
Weight of waste by disposal route (total)	Waste-Abs	tonnes	0.270	100%	0.280	100%	4%
		% recycled	56		44		-12%
		% sent to incineration	44		56		12%
Weight of waste by disposal route (Like-for-like)	Waste-LFL	tonnes	0.270	100%	0.280	100%	4%
		% recycled	56		44		-12%
		% sent to incineration	44		56		12%
Type and number of assets certified	Cert-Tot	% of portfolio certified OR number of certified assets	0	100%	0	100%	

na = not applicable.  
n/a = not available.  
DH&C-Abs: 2024: Data still refers to 2022 as no more recent calculation is available.  
Fuels-Abs/LfL: No fuels are used at our office building.  
GHG-In-dir-Abs tCO₂ (location-based): In this case, the country-specific emission factors are used as a flat rate. This means that the actual energy purchase (electricity mix) of a company is not taken into account, nor is the purchase of renewable energies in excess of the country mix.  
GHG-In-dir-Abs tCO₂ (market-based): If there are no 'supplier factors' for the market-based method, the country-specific emission factors are used (as with the location-based method).  
GHG emissions: We calculate our emissions based on the GHG Protocol methodology. The market-based Scope 2 emissions are calculated by taking into consideration that renewable electricity comes from specific contracts certified by the TÜV Süd. Since market-based emissions factors for Scope 2 GHG emissions from district heating are not available at the time of publication, location-based emissions factors were used. The location-based Scope 2 emissions are calculated by using country-specific emission factors.





**RHEIN-NECKAR-ZENTRUM  
VIERNHEIM/MANNHEIM**



Social and governance performance measures

Indicator	EPRA code	Unit of measure	Indicator	2023	2024
Employee gender diversity	Diversity-Emp	% of male and female employees	Supervisory Board	female 33% male 67%	female 33% male 67%
			Executive Board	male 100%	male 100%
			Other employees	female 50% male 50%	female 43% male 57%
Employee training and development	Emp-Training	Average number of hours	Average hours of training undertaken by employees in the reporting period	17.1	15.1
		% of employees	Number of employees	71%	63%
Employee performance appraisals	Emp-Dev	% of total workforce	% of total employees who received regular performance and career development reviews during the reporting period	na	na
New hires and turnover	Emp-Turnover	Total number and rate	New employee hires	1	2
			Employee turnover	0%	15%
Composition of the highest governance body	Gov-Board	Total number	Number of executive board members	9	9
			Number of independent/ non-executive board members	3	3
			Average tenure on the governance body	4.3	5.3
			Number of independent/ non-executive board members with competencies relating to environmental and social topics	4	4
			The nomination and selection processes for the Board of Directors and its committees and the specific criteria used for nominating and selecting highest governance body members	Corporate Governance section (p. 111)	Corporate Governance section (p. 111)
Process for managing conflicts of interest	Gov-COI.	Narrative description	Processes to ensure that conflicts of interest are avoided and managed in the highest governance body and how they are reported	Corporate Governance section (p. 111)	Corporate Governance section (p. 111)

na = not applicable.  
Please see narrative on “Social and governance performance” on p. 92 et seq.

# THE EXECUTIVE BOARD

## HANS-PETER KNEIP, CEO/CFO

Born: 11 July 1979

**Hans-Peter Kneip** holds a degree in business administration and graduated from European Business School in Oestrich-Winkel in 2004. He gained first professional experience in the finance and banking sector, including at Merrill Lynch in New York and J.P. Morgan in Frankfurt, before starting his career at French bank Société Générale in Paris in 2005. He worked in the bank's corporate and investment banking division, most recently as Vice President in Equity Capital Markets and Strategic Equity Transactions. During this time, he was mainly involved in IPOs, capital increases and structured equity financings for German and international listed companies.

From 2012, Mr Kneip was Head of Corporate Finance at the MDAX-listed Berlin-based GSW Immobilien AG and played a leading role in the company's merger with Deutsche Wohnen AG.

From 2014 to 2020, Mr Kneip worked for MDAX-company LEG Immobilien AG in Düsseldorf, where he was initially responsible for corporate finance and later also took over treasury, controlling and risk management. After the IPO, he built up the group's capital market financing and, as a member of the executive management, was entrusted with the strategic development of the company and its real estate portfolio.



Until 2021, Mr Kneip was Chief Financial Officer of listed residential real estate company Accentro Real Estate AG in Berlin. Before joining Deutsche EuroShop AG, he was Managing Director of Deutsche Teilkauf GmbH in Cologne.

Hans-Peter Kneip is a member of the Executive Board of Deutsche EuroShop AG since October 2022. He is married and has German citizenship.

The Super-  
visory Board



Reiner Strecker  
(Chairman)

Born:	1961
Place of residence:	Wuppertal
Nationality:	German
On the Supervisory Board since:	2012
Elected until:	2025 Annual General Meeting
Committee activities:	Chairman of the Executive Committee, Member of the Audit Committee
Memberships of other legally required supervisory boards and membership of comparable domestic and foreign supervisory bodies for business enterprises:	Eckes AG, Nieder-Olm (Chairman) Carl Kühne KG (GmbH & Co.), Hamburg (Chairman) Storch-Ciret Holding GmbH, Wuppertal (since 1 January 2025) akf Bank GmbH & Co. KG, Wuppertal (until 30 April 2024)
Position:	Management consultant
Career milestones:	<ul style="list-style-type: none"><li>• 1981–1985: Degree in business administration, Eberhard Karls University, Tübingen</li><li>• 1986–1990: Commerzbank AG, Frankfurt</li><li>• 1991–1997: STG-Coopers &amp; Lybrand Consulting AG, Zurich (Switzerland)</li><li>• 1998–2002: British-American Tobacco Group, Hamburg, London (United Kingdom), Auckland (New Zealand)</li><li>• 2002–2009: British-American Tobacco (Industrie) GmbH, Hamburg, Member of the Executive Board for Finance and IT</li><li>• 2009–2021: Vorwerk &amp; Co. KG, Wuppertal</li><li>• 2010–2021: Personally liable partner</li><li>• since 2022: Management consultant</li></ul>
Skills profile:	
Retail	X
Real estate	
Business management	X
Accounting/auditing	X
Financing	
Capital market	X
Law	
ESG	X
Relationship to controlling/major shareholders or Deutsche EuroShop AG:	none
Deutsche EuroShop securities portfolio as at 31 December 2024:	1,500





Chantal Schumacher (Deputy Chairwoman)	Benjamin Paul Bianchi	Henning Eggers
1970 Munich Luxembourgish	1975 London, United Kingdom American	1969 Halstenbek German
2022 2027 Annual General Meeting	2022 2027 Annual General Meeting	2019 2029 Annual General Meeting
Chairwoman of the Audit Committee	Member of the Executive Committee	Chairman of the Executive Committee, Member of the Audit Committee
Sompo International Insurance (Europe) SA, Luxembourg (Luxembourg) (since 1 January 2025) SCOPE SE & Co. KGaA, Berlin (until 22 August 2024)	-	ECE Group GmbH & Co. KG, Hamburg
Independent management consultant	Managing Director, Head of Europe, Oak- tree Capital Management, London (United Kingdom)	Member of Management, CURA Vermögens- verwaltung G.m.b.H., Hamburg
<ul style="list-style-type: none"> <li>1989–1994: Degree in Industrial Engineering, Solvay Brussels School of Economics and Management (Belgium)</li> <li>1994–1997: Banque Générale du Luxembourg (Luxembourg), Financial Analyst, International Lending and Structured Finance</li> <li>1997–1999: MBA studies at the University of Chicago, Chicago (USA)</li> <li>1999–2022: Allianz Group, Munich <ul style="list-style-type: none"> <li>during which 1999–2001: Allianz SE, Munich, Assistant to the Board of Management, Asset Management</li> </ul> </li> <li>2001–2002: Fireman’s Fund Insurance Company, Novato (USA), Actuarial Associate</li> <li>2002–2004: Allianz of America Corp, Novato (USA), Controller</li> <li>2004–2005: Allianz SE, Munich, Project Manager</li> <li>2005–2015: Allianz Global Corporate &amp; Specialty, Munich, Global Head of Planning &amp; Performance Management</li> <li>2015–2016: Allianz Partners SAS, Paris (France), Global Finance Director Travel &amp; Assistance</li> <li>2016–2018: Allianz Reinsurance, Munich, Chief Financial Officer (CFO) and Member of the Divisional Board</li> <li>2018–2020: Euler Hermes Group SAS, Paris (France), Group Chief Financial Officer (CFO) and Member of the Board of Management</li> <li>2020–2022: Global Program Director, Allianz SE, Munich</li> <li>since 2023: Independent management consultant</li> </ul>	<ul style="list-style-type: none"> <li>Degree in engineering with double major in mathematics and civil engineering, Vanderbilt University, Nashville, Tennessee (USA)</li> <li>1998–2001: Goldman Sachs Group, Inc./ Archon Group, Dallas (USA), Tokyo (Japan), Seoul (South Korea) and Bangkok (Thailand), Associate</li> <li>2001–2005: Moore Capital Management/ Moore SVP, Tokyo (Japan), Senior Vice President</li> <li>2005–2012: Deutsche Bank AG, London (United Kingdom) and Hong Kong (SAR): <ul style="list-style-type: none"> <li>during which 2005–2007: Director SSG Europe</li> </ul> </li> <li>2007–2009: Managing Director, Head of SSG Asia &amp; Co-Head of CRE Asia</li> <li>2009–2012: Managing Director, Global Head of Special Situations Group</li> <li>2013: Highbridge Principal Strategies, New York (USA), Consultant</li> <li>since 2014: Oaktree Capital Management, London (United Kingdom) and New York (USA) <ul style="list-style-type: none"> <li>during which 2014–2019: Managing Director, Member of the Investment Committee</li> </ul> </li> <li>since 2019: Managing Director, Head of Europe</li> </ul>	<ul style="list-style-type: none"> <li>1990–1995: Degree in business administration, University of Hamburg, certified business economist</li> <li>1999: German tax advisor exam</li> <li>1995–2000: PKF Fasselt Schlage auditing and tax consulting firm, Hamburg</li> <li>since 2000: KG CURA Vermögensverwaltung G.m.b.H. &amp; Co., Hamburg (family office of the Otto family)</li> <li>since 2013: Member of Management</li> </ul>
X	X	X
X	X	X
X	X	X
X		X
none	Shareholder representative of Oaktree Capital Management	Shareholder representative of the Otto family
0	0	0.06% (indirectly)



Name:	Lemara Grant	Stuart E. Keith
Born:	1991	1982
Place of residence:	London, United Kingdom	London, United Kingdom
Nationality:	British	British
On the Supervisory Board since:	2022	2022
Elected until:	2027 Annual General Meeting	2027 Annual General Meeting
Committee activities:	-	Member of the Capital Market Committee
Memberships of other legally required supervisory boards and membership of comparable domestic and foreign supervisory bodies for business enterprises:	-	-
Position:	Senior Vice President, European and Asia Tax Counsel (until 14 September 2024), Senior Vice President, Co-Head of Global Tax Structuring (since 15 September 2024), Oaktree Capital Management (UK) LLP, London)	Managing Director, Oaktree Capital Management, London (United Kingdom)
Career milestones:	<ul style="list-style-type: none"><li>• 2010–2013: Law degree (LL.B Hons), Nottingham Trent University, Nottingham (United Kingdom)</li><li>• 2014: Intensive legal practice course</li><li>• 2014–2016: Clifford Chance LLP, London (United Kingdom), Trainee Solicitor</li><li>• 2016–2021: Kirkland &amp; Ellis International LLP, London (United Kingdom), Tax Associate</li><li>• 2018–2019: European Tax Secondoe</li><li>• since 2021: Oaktree Capital Management, London (United Kingdom)<ul style="list-style-type: none"><li>- during which 2021–2023: Vice President, European Tax Counsel</li></ul></li><li>• 2023–2024: Senior Vice President, European and Asia Tax Counsel</li><li>• since 2024: Senior Vice President, Co-Head of Global Tax Structuring</li></ul>	<ul style="list-style-type: none"><li>• Studied at Edinburgh University, Edinburgh, Scotland (United Kingdom), MA International Business</li><li>• 2005–2007: Robert W. Baird &amp; Co, London (United Kingdom), Analyst, Mergers &amp; Acquisitions</li><li>• 2007–2008: Goldman Sachs &amp; Co, London (United Kingdom), Analyst, Investment Banking</li><li>• 2008–2012: Arcapita Limited, London (United Kingdom), Associate, Real Estate Private Equity</li><li>• 2012–2020: Partners Group, London (United Kingdom), Vice President, Private Real Estate</li><li>• since 2020: Oaktree Capital Management, London (United Kingdom),<ul style="list-style-type: none"><li>- during which 2020–2022: Senior Vice President Real Estate;</li><li>since 2023: Managing Director</li></ul></li></ul>
Skills profile:		
Retail		X
Real estate		
Business management	X	
Accounting/auditing		X
Financing	X	X
Capital market		X
Law	X	
ESG		
Relationship to controlling/major shareholders or Deutsche EuroShop AG:	Shareholder representative of Oaktree Capital Management	Shareholder representative of Oaktree Capital Management
Deutsche EuroShop securities portfolio as at 31 December 2024:	0	0



Dr Volker Kraft	Dr Henning Kreke	Claudia Plath
1972 Hamburg German	1965 Hagen/Westphalia German	1971 Hamburg German
2022 2027 Annual General Meeting	2013 2028 Annual General Meeting	2019 2029 Annual General Meeting
Member of the Capital Market Committee	Chairman of the Capital Market Committee	Member of the Capital Market Committee
Allos S.A., São Paulo (Brazil)	Douglas AG, Düsseldorf (Chairman) Thalia Bücher GmbH, Hagen (Westphalia) Encavis AG, Hamburg Axxum Holding GmbH, Wuppertal Noventic GmbH, Hamburg Perma-tec GmbH & Co., Euerdorf Slyrs Destillerie GmbH & Co. KG, Schliersee	Ceconomy AG, Düsseldorf (until 14 February 2024) MEC Metro-ECE Centermanagement GmbH & Co. KG, Düsseldorf
Managing Director, ECE Real Estate Partners GmbH, Hamburg	Managing Partner, Let's Go JMK KG and Kreke Immobilien KG, Hagen/Westphalia	CFO, ECE Group Verwaltung GmbH, Hamburg
<ul style="list-style-type: none"><li>• 1993–1997: Degree in business adminis- tration, University of St. Gallen, St. Gallen (Switzerland)</li><li>• 1997–2000: Doctorate, University of St. Gallen, St. Gallen (Switzerland)</li><li>• 2001–2008: Allianz Capital Partners GmbH, Munich, Director</li><li>• since 2008: ECE Real Estate Partners GmbH, Hamburg, Managing Director</li></ul>	<ul style="list-style-type: none"><li>• Studied business (BBA and MBA) at the University of Texas at Austin, Austin (USA),</li><li>• Doctorate (Political Science) from the University of Kiel</li><li>• 1993–2017: Douglas Holding AG, Hagen/ Westphalia</li><li>• 1993–1997: Assistant to the Executive Board</li><li>• 1997–2001: Member of the Board of Management</li><li>• 2001–2016: Chairman of the Board of Management</li><li>• since 2016: Let's Go JMK KG and Kreke Immobilien KG, Hagen/West- phalia, Managing Partner</li></ul>	<ul style="list-style-type: none"><li>• 1993–1996: Degree in business administra- tion, Technical University of Berlin, certified business economist</li><li>• 1996–2020: Verwaltung ECE Projekt- management G.m.b.H., Hamburg: – during which 1996–2001: Controller</li><li>• 2001–2003: Group Manager Controlling</li><li>• 2004–2009: Divisional Head of Controlling</li><li>• 2009–2010: Director Asset Management &amp; Controlling (national)</li><li>• 2010–2012: Senior Director Asset Management (national/ international)</li><li>• 2013–2020: CFO</li><li>• since 2021: ECE Group Verwaltung GmbH, Hamburg, CFO</li></ul>
X	X	X
X	X	X
X	X	X
X	X	X
X		X
Member of the Management Board of ECE Real Estate Partners GmbH, Hamburg (Alexander Otto (major shareholder) is partner of the partner)	none	Member of the Management Board of ECE Group Verwaltung GmbH, Hamburg (Alexander Otto (major shareholder) is Chair- man of the Management Board)
0.12% (indirectly)	0	260 shares + 0.06% (indirectly)



# Memberships and recognised codes

Deutsche EuroShop is a member of various associations whose guiding principles we also follow and whose codes we comply with.

ZIA



The Zentraler Immobilien Ausschuss (ZIA – German Property Federation) is the driving force of the German real estate industry and an intermediary to political decision-makers. It promotes and assists with appropriate measures to safeguard and improve the real estate industry’s economic, legal, fiscal and political environment. The members of the ZIA want to achieve the social goals together through effective measures. The basis for this is the ZIA ESG Charter, to which Deutsche EuroShop is committed. The Charter makes statements on the importance, voluntary commitments, activities as well as transparency and monitoring of the real estate industry in relation to ESG issues. The ZIA has drawn up a code of conduct on the subject of diversity, which Deutsche EuroShop also follows.

[www.zia-deutschland.de/english](http://www.zia-deutschland.de/english)

ICG



The Institute for Corporate Governance in the German Real Estate Industry (ICG) is committed to value-oriented, sustainable corporate governance. ICG members share the belief that economic value and values, compliance with the law and personal integrity, and economic, legal and social responsibility together form the basis of business success and a good reputation for the industry.

[www.icg-institut.de/en](http://www.icg-institut.de/en)

GCSP



The German Council of Shopping Places (GCSP) is the only nationwide association representing the interests of the commercial real estate industry. Around 1,000 member companies in the fields of development and analysis, financing, center management, architecture, commercial real estate, retail and marketing make up an active association of interests here as an ideal networking base for commercial real estate players. With about one million employees and directly related service providers, GCSP member companies are a nationally significant industry.

[www.gcsp.de](http://www.gcsp.de)

EPRA



The European Public Real Estate Association (EPRA), based in Brussels, is the mouthpiece of the listed European real estate sector. Listed real estate companies are the custodians of many of the highest-value assets in our cities, from office complexes to shopping centers, to healthcare and senior living facilities. Listed companies are also pioneering sustainability in the built environment to meet their responsibilities to local communities and shareholder demands when it comes to future-proofing their investments in the face of the global challenge of climate change. EPRA promotes investments in listed real estate companies by providing better information to investors, improving the general framework, supporting best practices and strengthening the sector.

[www.epra.com](http://www.epra.com)

**ECSP**



**ECSP**

European Council  
of Shopping Places

The European Council of Shopping Places (ECSP) is the European voice of an industry that plans, designs, finances, develops, builds and manages shopping centers throughout Europe. The association's members are a catalyst for sustainable urban renewal and serve an important civic function in virtually every European community. ECSP advocates at the European level for the critical economic and social importance of retail and mixed-use sites, bringing together the entire value chain of those who invest in, create, manage and support these places and destinations. In doing so, the association promotes a sustainable and level playing field for all market players and stakeholders.

[www.ecsp.eu](http://www.ecsp.eu)

**DIRK**

**DIRK**

Deutscher  
Investor Relations  
Verband

The Deutscher Investor Relations Verband (DIRK – German Investor Relations Association) is the largest European professional association for the connection between companies and capital markets. As an independent authority, it optimises the dialogue between issuers, capital providers and the relevant intermediaries and draws up professional quality standards for this purpose.

[www.dirk.org](http://www.dirk.org)



**EPRA SUSTAINABILITY  
REPORTING**

2024 saw Deutsche EuroShop awarded the EPRA sBPR Award in "Gold" by the European Public Real Estate Association (EPRA) for the eighth time in a row.

The EPRA Sustainability Best Practices Recommendations (sBPR) are intended to improve the standards and consistency of sustainability reporting for listed real estate companies across Europe. Each year, EPRA honours companies that have published the best annual sustainability report in their class. Companies are awarded Gold, Silver or Bronze based on compliance with the EPRA sBPR in their reporting.

More information at: [www.epra.com/sustainability/sustainability-reporting/sbpr-awards](http://www.epra.com/sustainability/sustainability-reporting/sbpr-awards)

**CERTIFICATES**

TÜV Süd has certified the electricity used in Deutsche EuroShop's German centers with the prestigious "Ökostrom" green electricity label.

The German Sustainable Building Council (DGNB) has awarded sustainability certificates to all 21 Deutsche EuroShop shopping centers: 20 Gold and one Platinum.

**RATINGS**

The following institutions regularly analyse Deutsche EuroShop with regard to its ESG factors: Ethifinance, ISS ESG, Moody's ESG Solutions, Morningstar Sustainability, MSCI ESG Ratings and S&P Global Corporate Sustainability Assessment.

# Report of the Supervisory Board

DEAR SHAREHOLDERS,

Please find below a report on the work of the Supervisory Board in the past financial year.

COLLABORATION BETWEEN THE SUPERVISORY BOARD AND THE EXECUTIVE BOARD

During financial year 2024, the Supervisory Board performed the duties incumbent on it according to the law and the Articles of Association and closely oversaw the performance of the Deutsche EuroShop Group. The Executive Board coordinated the strategic orientation of the Company with the Supervisory Board, and discussed the status of strategy implementation with us at regular intervals. The Supervisory Board monitored and advised the Executive Board on its management of the business. The Executive Board informed us regularly, promptly and in detail about business developments.

As the Chairman of the Supervisory Board, I was kept up to date in timely fashion by the Executive Board on all important events of significance for assessing the Company's situation and development and its management. I was also given ongoing, detailed briefings between meetings of the Supervisory Board and its committees in regular conference calls with the Executive Board. In 2024, the Executive Committee was kept continuously informed about current developments and notified in advance about intended, more far-reaching decisions of the Executive Board.

FOCUS OF ADVISORY ACTIVITIES

We conducted detailed examinations of our Company's net assets, financial position, results of operations and risk management at our regular meetings. In this context, we also checked that the formal conditions for implementing an efficient system of monitoring our Company were met and that the means of supervision at our disposal were effective.

We were informed on an ongoing basis of all significant factors affecting the business. We considered the performance of the portfolio properties, specifically their sales and visitor number trends, the accounts receivable and occupancy rates, and the Company's liquidity position. We were also provided with prompt and continuous information about the payment patterns of our tenants. One area of focus for the advisory activities in financial year 2024 was



Reiner Strecker,  
Chairman of the Supervisory Board

the further development of the Company's strategy with regard to the portfolio, environmental, social and governance (ESG) issues and financing.

Regular discussions were conducted with the Executive Board regarding trends on the capital, credit, real estate and retail markets and the impact of these on the Company's current and medium-term situation. As part of this, the Executive Board and the Supervisory Board examined various financing and refinancing options. We received regular reports detailing our tenants' retail sales trends and banks' lending policies. The Executive Board and the Supervisory Board also held regular discussions on how the Company was valued by the stock market and its participants and made peer group comparisons. This year we again devoted a lot of attention to the expected and implemented legislative changes that affect our Company.

The Chairman of the Supervisory Board and the Executive Committee of the Supervisory Board also discussed other topical issues with the Executive Board as required. At regular meetings, the Executive Board informed the Supervisory Board about the consequences of the geopolitical crises, political uncertainties and fears of recession for our operating business, among other issues. The focus was on the effects on inflation and interest rates as well as consumer behaviour. Transactions requiring the approval of the Supervisory Board or a committee were discussed and decided on at the scheduled meetings. Where required, circular resolutions were passed in writing by the Supervisory Board or the responsible committee for transactions of the Executive Board requiring approval. All resolutions in the reporting period were passed unanimously. To avoid conflicts of interest, any parties affected abstained from voting. Some meetings were held without the Executive Board present.



## MEETINGS, TELEPHONE AND VIDEO CONFERENCES

Four ordinary meetings of the Supervisory Board were held in financial year 2024, two in person and two as video conferences. Outside of the meetings, three circular resolutions were passed.

The Executive Committee held one meeting by video conference, and the Audit Committee held five meetings by video conference. The Capital Market Committee met once in financial year 2024.

No member of the Supervisory Board attended only half or fewer than half of the meetings of the Supervisory Board and the committees on which they serve during the reporting year. You can find the individual attendance record of the members of the Supervisory Board in meetings of the Supervisory Board and its committees in the following overview:

Supervisory Board	Member since	Appointment ends	Plenum/ ordinary and extra- ordinary	Executive Committee	Audit Committee	Capital Market Committee
Reiner Strecker (Chairman)	2012	2025 Annual General Meeting	4/4	1/1	5/5	-
Chantal Schumacher (Deputy Chairwoman)	2022	2027 Annual General Meeting	4/4	-	5/5	-
Benjamin Bianchi	2022	2027 Annual General Meeting	4/4	1/1	-	-
Henning Eggers	2019	2029 Annual General Meeting	4/4	1/1	5/5	-
Lemara Grant	2022	2027 Annual General Meeting	4/4	-	-	-
Stuart E. Keith	2022	2027 Annual General Meeting	4/4	-	-	1/1
Dr Volker Kraft	2022	2027 Annual General Meeting	4/4	-	-	1/1
Dr Henning Kreke	2013	2028 Annual General Meeting	4/4	-	-	1/1
Claudia Plath	2019	2029 Annual General Meeting	4/4	-	-	1/1

## April meeting

At the first ordinary meeting on 25 April 2024, the Executive Board and the auditor's representatives explained the 2023 annual financial statements for the Company and the Group as well as the audit procedures and results. The Chairwoman of the Audit Committee reported on the committee's discussions in this regard, as well as on its two previous meetings held in March and April 2024. The report on the 2023 financial year focused on our overall performance in addition to the acquisition of shopping center shares and the associated capital increase. The Executive Board explained its dividend proposal of €0.80 per share, which we approved. Finally, we approved and adopted the annual financial statements of the Company. We also approved the consolidated financial statements. The Executive Board and the Supervisory Board determined the agenda items for the Annual General Meeting in August 2024. These included the aforementioned dividend proposal, the proposal of RSM Ebner Stolz as the new auditor, and the extension of the expiring mandates of Supervisory Board members Claudia Plath and Henning Eggers. As the Chairman of the Executive Committee, I reported to the Supervisory Board on the meeting of the Executive Committee in February 2024. The Supervisory Board approved the amendment to Hans-Peter Kneip's Executive Board contract which reflects his dual role as CEO and CFO. Following this, we discussed the results of the Supervisory Board's self-assessment, which took place from February to March 2024. The meeting moved on to a report by the Executive Board on our shopping center portfolio and, in particular, on the changes in key operating figures such as visitor numbers, tenant revenue and rental payments. It also addressed the latest

market developments, the consumer behaviour of visitors and the bankruptcy cases involving well-known retailers, some of whom are also tenants in our centers. The status of the DGNB (German Sustainable Building Council) recertification process for our shopping centers was also covered, along with some key projects in our portfolio. Major updates are planned to enhance the appeal of these centers. These have the support of the Supervisory Board. The Chairman of the Capital Market Committee reported on the committee's discussions and resolutions from March 2024 related to the Executive Board's plans for borrowing, refinancing, and repayments, all aimed at further optimising the Company's financial position. Finally, we discussed updates to the portfolio and financing strategy and the status of the Company's share buy-back programme with the Executive Board.

## June video conference

Our ordinary meeting on 25 June 2024 was held in the form of a video conference. The meeting began with the Executive Board presenting the results for the first quarter and a projection for financial year 2024. The Chairwoman of the Audit Committee reported on the agenda of the most recent Audit Committee meeting in May 2024. The Executive Board then provided an update on the latest developments in the retail sector, including visitor numbers and retail sales within the shopping center portfolio. It also reported on the current status of the DGNB recertification process and portfolio optimisation measures. Targeted investments are currently being implemented to enhance the attractiveness of several shopping centers, including the A10 Center, Stadt-Galerie,

Hamelin, the Rhein-Neckar-Zentrum, and the Main-Taunus-Zentrum. We discussed the current situation on the transaction market for retail real estate and possible future opportunities with the Executive Board. The Executive Board explained the Company's current financing situation, with a focus on the capital and financing structure optimisation measures successfully implemented in the first half of 2024. We also discussed potential further financing measures, the current liquidity situation and the ongoing share buy-back program with the Executive Board. The Supervisory Board approved the plan to convene the Annual General Meeting scheduled for 29 August 2024 and its agenda. The meeting concluded with a discussion on recent legal developments that could become relevant to the Company in the future.

### September video conference

The ordinary meeting of the Supervisory Board on 25 September 2024, was once again held as a video conference. As Chairman of the Supervisory Board, I began by reporting on the Annual General Meeting that took place on 29 August 2024. The Annual General Meeting approved the increased dividend proposal, raising it from €0.80 per share to €2.60 per share. The Supervisory Board had previously given its approval to the decision of the Executive Board in this regard in a circular resolution on 8 August 2024. Following this, the Executive Board presented the results for the first half of the year, the latest full-year forecast for 2024 and the valuation of the real estate portfolio as of 30 June 2024. The Chairwoman of the Audit Committee reported on the key discussions from the August 2024 Audit Committee meeting. The Executive Board provided updates on operational business developments and the impact of ongoing investment projects. It also reported on significant new tenants in our shopping centers, which have led to an increase in occupancy rates. The Supervisory Board addressed current market trends in the retail sector, including tenant insolvencies. The Executive Board also presented information about the successful completion of the DGNB recertification process, which resulted in gold certifications for multiple shopping centers and a platinum certification for one. We discussed the investment market for shopping centers and potential future opportunities for the Company with the Executive Board. Additionally, we reviewed the Company's financing situation with the Executive Board and approved an additional loan increase. Further discussions focused on developments in the debt capital markets and the options available for diversifying the Company's financing in the future. The Executive Board also provided an update on the status of the share buy-back program. The September meeting focused on a comprehensive report on the ESG strategy of the Company at a portfolio and Group level. The Supervisory Board, the Executive Board and asset manager ECE (participating as a guest) discussed the overall ESG strategy in light of current regulatory requirements, key planned initiatives, and the expected reporting obligations under the Corporate Sustainability Reporting Directive (CSRD).

### November meeting

At the ordinary meeting on 26 November 2024, our Executive Board presented the results for the first nine months of the year, the full-year forecast for 2024, and the reasons for the slight upward adjustment in the annual projections based on the figures through the first nine months of the year. It also presented to us the planning for financial years 2025 to 2029, which was subsequently approved by the Supervisory Board. The Chairwoman of the Audit Committee reported on the key discussions from the November 2024 Audit Committee meeting. The Executive Board reported on the latest developments within our portfolio. It addressed improvements in key operating figures and the conclusion of new lease agreements for retail spaces and parking space within our shopping centers which will contribute to higher rental income in the future. The Executive Board also provided an update on new insolvency cases – some of which involve our retail tenants. It also noted an overall decline in the number of such cases. The Board reported on the successful completion of investment projects at the A10 Center and Stadt-Galerie, Hamelin. These were finished on schedule, cost less than expected and reduced the number of vacancies within our portfolio. The projects at the Rhein-Neckar-Zentrum and the Main-Taunus-Zentrum are at an advanced stage. The Board anticipates that the new rental spaces will also be completed on time. Additionally, the Executive Board announced that a property adjacent to Galeria Bałtycka in Gdańsk which was no longer needed had been sold at a price in excess of its carrying amount. We discussed the investment market for shopping centers and recent transactions completed in the second half of 2024 with the Executive Board. The November meeting focused on a comprehensive strategic discussion regarding the real estate portfolio, corporate financing, and ESG. We specifically addressed the targeted further development of our shopping center portfolio, the potential diversification of the Company's financing strategy on the capital markets, and the advancement of our sustainability strategy. The Supervisory Board approved further measures to optimise the loan portfolio and manage liquidity. It delegated an additional review of capital market financing options and a potential corporate credit rating to the Capital Market Committee of the Supervisory Board. Finally, the Executive Board provided an update on the status of the share buy-back program, which is expected to come to an end in December 2024.

## COMMITTEES

The Supervisory Board has established three fixed committees: the Executive Committee, the Audit Committee and the Capital Market Committee. The committees have three or four (Capital Market Committee) members. The Executive Committee functions simultaneously as the Nomination Committee. Given the size of the Company and the number of Supervisory Board members, we still consider the number of fixed committees and committee members to be appropriate. The Audit Committee issued the audit mandate to the auditor elected by the Annual General Meeting, monitored the services provided by the auditor and discussed the controls for the quality of the audit.

The Executive Committee, in its simultaneous function as the Nomination Committee, held an ordinary meeting on 19 February. Five meetings of the Audit Committee took place. The meetings on 14 March and 5 April heard reports from the Executive Board and auditor on the annual financial statements for 2023. The meetings on 13 May, 9 August and 11 November discussed the 2024 interim financial reports with the Executive Board. The Capital Market Committee convened for a meeting on 27 March.

## CORPORATE GOVERNANCE

In February 2024 and February 2025, together with the Executive Board, we issued an updated declaration of conformity in relation to the recommendations of the Government Commission pursuant to Section 161 of the Aktiengesetz (AktG – German Public Companies Act) and made this permanently available on the Deutsche EuroShop AG website. A separate report on the implementation of the Deutscher Corporate Governance Kodex (DCGK – German Corporate Governance Code) is included in this Annual Report. The members of the Supervisory Board and the Executive Board declared in writing at the beginning of 2025 that no conflicts of interest had arisen during financial year 2024.

We have published a skills matrix for the Supervisory Board members in the "Declaration on Corporate Governance". We regularly review the skills profiles of the Supervisory Board and adjust this if necessary.

In 2017, the Supervisory Board decided that the Chairman of the Supervisory Board may conduct talks with investors on topics of relevance to the Supervisory Board in accordance with the recommendations of the DCGK and the "Principles for Dialogue between Investor and Supervisory Board". No such talks were conducted in financial year 2024.

In financial year 2024, three members of the Supervisory Board were independent.

## FINANCIAL STATEMENTS OF DEUTSCHE EUROSHOP AG AND THE GROUP FOR THE PERIOD ENDING 31 DECEMBER 2024

At the Audit Committee meeting on 17 March 2025 and at the ordinary Supervisory Board meeting on 25 March 2025, the Audit Committee and the Supervisory Board respectively examined in detail the annual financial statements of Deutsche EuroShop AG in accordance with German commercial law and the consolidated financial statements in accordance with International Financial Reporting Standards (IFRS), each as at 31 December 2024, as well as the combined management report and Group management report for financial year 2024. Furthermore, the dependency report and compensation report were submitted to us for review. The auditor explained to us all matters which it regarded as being of particular significance for its audit of the consolidated financial statements, the dependency report and the compensation report, doing so in a manner that was easy to follow. The Supervisory Board shares the auditor's assessment of the importance of these matters for the consolidated financial statements, the dependency report and the compensation report.

The documents relating to the financial statements, the auditor's reports and the Executive Board's proposal for the utilisation of the unappropriated surplus were presented to us in good time. The auditor appointed by the Annual General Meeting on 29 August 2024 – RSM Ebner Stolz GmbH & Co. KG, Wirtschaftsprüfungsgesellschaft Steuerberatungsgesellschaft, Hamburg – had already audited the financial statements and issued an unqualified audit opinion in each case. The auditor also confirmed that the accounting policies, measurement methods and methods of consolidation in the consolidated financial statements complied with the relevant accounting provisions. In addition, the auditor determined in the course of its assessment of the risk management system that the Executive Board had undertaken all required measures pursuant to Section 91 (2) AktG to promptly identify risks that could jeopardise the continued existence of the Company.

The auditor's representatives took part in the discussion of the annual financial statements and the consolidated financial statements on the occasions of the Audit Committee meeting on 17 March 2025 and the ordinary Supervisory Board meeting on 25 March 2025 and explained the main findings.

The Supervisory Board has come to the conclusion that there are no objections to be raised against the annual financial statements, the dependency report and compensation report or the audit conducted by the auditor. The combined management report meets statutory requirements in the opinion of the Supervisory Board. The Supervisory Board agrees with the statements in the management report on the further growth of the Company. The Supervisory Board has issued its agreement with the result of the audit of the annual financial statements, adopted the annual financial statements and approved the consolidated financial statements. In addition, the Supervisory Board endorsed the Executive Board's proposal for the appropriation of net income, according to which a partial amount of €75,743,854.00 of the unappropriated surplus of €251,502,280.25 for financial year 2024 is to be used



to pay a dividend of €1.00 per no-par-value share carrying dividend rights, and the remaining partial amount of €175,758,426.25 is to be carried forward to new account.

Based on the current market environment, Deutsche EuroShop looks to the future with optimism. Key economic factors such as interest rates and inflation have largely stabilised at levels that are favourable for our business model. At the same time, we are still confronted with geopolitical crises, political uncertainties and fears of recession, which are dampening consumer behaviour and pose challenges for the retail sector. Despite these issues, visitor numbers and tenant revenue in our shopping center portfolio have shown positive trends. Our company is actively laying the groundwork for a successful future by continuously and sustainably developing its real estate portfolio while ensuring that it has a stable long-term financing structure. We completed a number of key investment projects and attracted numerous new tenants to our shopping centers in the 2024 financial year. We also took action to further optimise our capital and financing structure. All of our refinancing arrangements will be repaid by the middle of 2026, providing us with financial flexibility for additional investments.

The Supervisory Board thanks the Executive Board and all employees of Deutsche EuroShop AG for their outstanding work and a successful financial year in 2024.

Hamburg, 25 March 2025



Reiner Strecker, Chairman

# Declaration on Corporate Governance 2024

Deutsche EuroShop is a transparent company that operates in accordance with a strategy geared towards long-term success. This focus on constancy is a key aspect of our corporate culture. Based on the legal and company-specific conditions governing management of a listed company, we strive to promote the trust of investors, creditors, employees, business partners and the public in the management and supervision of our Company. This goal is consistent with the requirements of a demanding corporate governance system. In conformity with principle 22 of the Deutscher Corporate Governance Kodex (German Corporate Governance Code) as well as Section 289f (1) of the Handelsgesetzbuch (HGB – German Commercial Code), this declaration contains a report by the Executive Board on corporate governance, also on behalf of the Supervisory Board.

## OBJECTIVES AND STRATEGY

The management focuses on investments in high-quality shopping centers in urban centers and established locations offering the potential for stable, long-term value growth. A key investment target is the generation of high surplus liquidity from leases in shopping centers, which is paid out to shareholders in the form of an annual dividend. To this end, the Company invests its capital in shopping centers in different European regions in accordance with the principle of risk diversification. Germany is the main focus of investment. Indexed and turnover-linked commercial rents form the basis to achieve the high earnings targets.

New investments must be financed from a balanced mix of sources, and borrowing must not account for more than 55 % of financing across the Group over the long term. On the basis of a planned investment grade rating and the development of new financing instruments, the financing structure is to be further diversified in future. Interest rates are generally secured on a long-term basis when loans are taken out or extended. The aim is to keep the term (average fixed interest period) at over five years.

## DIVERSIFIED SHOPPING CENTER PORTFOLIO

Deutsche EuroShop AG holds a balanced, diversified portfolio of shopping centers from Germany and other parts of Europe. We focus our investment activities on prime (1-a) locations in cities with a catchment area of at least 300,000 residents in order to guarantee a high level of investment security.

## SEIZING OPPORTUNITIES AND MAXIMISING VALUE

In line with our fundamental buy and hold strategy, we consistently attach higher importance to the quality and yield of our shopping centers than to our portfolio's rate of growth. We continuously monitor the market and make portfolio adjustments through acquisitions and sales when economically attractive opportunities arise. Rapid decision-making chains as well as considerable flexibility regarding potential investments and financing structures allow Deutsche EuroShop to react to a wide range of competitive situations. At the same time, the Group's management focuses on optimising the value of the existing portfolio of properties.

## TAILORED RENT STRUCTURE

A key component of the rental model is a tailored rent structure. While individual owners in urban centers are often preoccupied with achieving the highest possible rental income from their property (which results in a monostructured retail offering), we ensure an attractive sector mix and long-term optimisation of our rental income through combined costing. Rental partners pay sector-specific and turnover-linked rent that is regularly hedged through indexed minimum rents during the rental period.

THE SHOPPING EXPERIENCE CONCEPT

We have outsourced center management to an experienced external partner: ECE Marketplaces GmbH & Co. KG (ECE), based in Hamburg. ECE has been designing, planning, building, letting and managing shopping centers since 1965. The company is currently the European market leader, with around 200 shopping centers under management. We consider professional center management to be the key to success for a shopping center. In addition to guaranteeing standard opening hours and a consistently friendly, bright, safe and clean shopping environment, the center management can make use of unusual displays, promotions and exhibitions to turn shopping into an experience. As a long-term average, between 400,000 and 500,000 people visit our 21 centers every day and are captivated by not only the variety of sectors represented, but also by the wide range of themed exhibitions, casting events, fashion shows and attractions for children. As a result, the shopping centers become lively marketplaces where there is always something new and spectacular on offer. In addition, new offers and services are continually being created as part of the ongoing integration of bricks-and-mortar shopping and online retailing.

WORKING METHODS OF THE EXECUTIVE BOARD AND SUPERVISORY BOARD

The strategic alignment of the Company is coordinated between the Executive Board and Supervisory Board, and the progress of strategy implementation is discussed at regular intervals. The Executive Board is required to inform the Supervisory Board regularly, promptly and in detail of relevant business developments. The Executive Board and Supervisory Board conduct regular and detailed analyses of the Company's net assets, financial position and results of operations, as well as its risk management. In this context, a check is performed to verify the formal conditions for implementing an efficient system of managing and monitoring the Company, and to determine whether the means of supervision are effective. The significant factors affecting the business are determined by the Executive Board, which notifies the Supervisory Board. The committees advise on the development of the portfolio properties, their sales trends, accounts receivable, occupancy rates, construction measures and liquidity, as well as investment cost trends for our new development projects. The sales trends and payment patterns of tenants are monitored in detail so that potential impacts can be derived from these at an early stage if required.

New investment opportunities are examined by the Executive Board and, if necessary, presented to the Supervisory Board at regular Supervisory Board meetings. Investment decisions are made by the Executive Board and then submitted to the Supervisory Board for approval within the framework of decision papers.

Moreover, the Executive Board and Supervisory Board discuss developments on the capital and credit markets as well as the effects of these not only on the Company's strategy, but also in terms of raising equity and obtaining borrowed capital.

The Supervisory Board and its committees additionally discuss other topical issues with the Executive Board as required. Transactions requiring the approval of the Supervisory Board are discussed and resolved upon at the scheduled meetings. Online retailing, its impact on footfall and sales in centers and the countermeasures taken to effectively combine the strategic advantages of our shopping centers with the opportunities afforded by e-commerce are extremely important in Executive Board reporting. In financial year 2024, the inflation and interest rate environment, consumer behaviour trends, and the further development of our shopping centers – due in part to the investment projects undertaken – were at the forefront of discussions and decisions for the operating business. The Executive Board and Supervisory Board also dealt at length with the optimisation of the Company's capital and financing structure as well as with the future strategy with regard to the property portfolio, ESG (environmental, social and governance) and financing.

In the case of transactions by the Executive Board requiring approval, telephone or video conferences are also conducted with the Supervisory Board or its committees and circular resolutions are passed in writing.

CORPORATE GOVERNANCE 2024

Deutsche EuroShop AG complies with all but one of the recommendations of the German Corporate Governance Code in the version dated 28 April 2022 (Code 2022) applicable at the time of issuing the current declaration of conformity on 12 February 2025.

EXECUTIVE BOARD AND SUPERVISORY BOARD

The Executive Board and Supervisory Board performed their statutory duties in financial year 2024 in accordance with the applicable laws and the Articles of Association. The strategic alignment of the Company was coordinated between the Executive Board and Supervisory Board, and the progress of strategy implementation was discussed at regular intervals. The Supervisory Board was informed regularly, promptly and in detail by the Executive Board of business developments and the risk situation. Detailed information on the main areas of focus of the Supervisory Board's activities in financial year 2024 can be found in the Annual Report 2024 of Deutsche EuroShop AG.

In financial year 2024, there were no advisory or other contracts for work or services in existence between members of the Supervisory Board and the Company.



REMUNERATION SYSTEM AND COMPENSATION REPORT

The applicable remuneration system for the members of the Executive Board in accordance with Section 87a (1) and (2) sentence 1 of the Aktiengesetz (AktG – German Public Companies Act), which was approved by the Annual General Meeting on 18 June 2021, as well as the compensation report for financial year 2023 approved by the Annual General Meeting on 29 August 2024 and the auditor’s report on its audit are available to the public on the Deutsche EuroShop AG website at [www.deutsche-euroshop.de](http://www.deutsche-euroshop.de). The compensation report for financial year 2024 and the auditor’s report pursuant to Section 162 AktG will be made available to the public on the same website.

COMPOSITION AND DIVERSITY

Supervisory Board

In 2015, the Supervisory Board added a diversity concept to the goals specified in 2012 for its composition, both of which were confirmed in 2017 and last updated in 2019.

The Supervisory Board gears itself to the needs of a listed company with a small staff base which makes long-term investments with high capital requirements. In view of this, the intention is for the Supervisory Board to be primarily composed of a majority of members who are independent of the Company and the Executive Board of both genders, who have special knowledge and experience of the retail trade, the letting of retail space, the management of shopping centers, the equity and debt financing of listed real estate companies, accounting principles and internal control processes in accordance with German and/or international regulations and the fields of law, ESG and business management. It is intended that the proportion of women on the Supervisory Board is at least 30 %. The upper age limit for members of the Supervisory Board is 70. The Supervisory Board also takes the view that professional qualifications and skills should be the key criteria for its members. For that reason, no rule has been adopted as to the length of time for which members may serve on the board.

Since 2015, the Company has disclosed which skills are provided by the individual members of the Supervisory Board.

The current skills matrix is as follows:

Skills matrix

Skills profile	Reiner Strecker (Chairman)	Chantal Schumacher (Deputy Chairwoman)	Benjamin Paul Bianchi	Henning Eggers	Lemara Grant	Stuart E. Keith	Dr Volker Kraft	Dr Henning Kreke	Claudia Plath
Retail	X							X	
Real estate			X	X		X	X		X
Business management	X	X	X	X	X		X	X	X
Accounting/auditing	X	X	X	X		X		X	X
Financing		X	X	X	X	X	X		X
Capital market	X	X		X		X	X	X	
Law					X				
ESG	X						X	X	X

The German Corporate Governance Code states that a member of the Supervisory Board “is not deemed independent if they have a personal or business relationship with the Company, its governing bodies, a controlling shareholder or an associate thereof that could give rise to a material conflict of interest which is more than temporary”.

Three of the total of nine members of the Supervisory Board are independent of the Company, the Executive Board and the controlling shareholder within the meaning of the Corporate Governance Code. These are Reiner Strecker, Chantal Schumacher and Dr Henning Kreke.

When assessing Mr Strecker’s independence, the Supervisory Board took into account the fact that he has been a member of the Supervisory Board for more than twelve years. The aforementioned period recommended by the Corporate Governance Code is one of several indicators which, taken individually, does not restrict Mr Strecker’s otherwise existing independence, as he has no personal or business relationship with the Company or its Executive Board that could give rise to a material and not merely temporary conflict of interest. Mr Strecker’s conduct in office shows that he continues to have the necessary critical distance to the Company and its Executive Board.

The length of service on the Supervisory Board ranges from 2.5 to 12.5 years, the average being around five years (as at 31 December 2024).

Name	Function	Starting from	Until the AGM, which will decide on...	AGM in	Membership of the Supervisory Board as at Dec. 2024 in years
Reiner Strecker	Chairman	13.07.2012	2024	2025	12.5
Chantal Schumacher	Deputy Chairwoman	30.08.2022	2026	2027	2.5
Dr Volker Kraft		30.08.2022	2026	2027	2.5
Benjamin Paul Bianchi		30.08.2022	2026	2027	2.5
Stuart E. Keith		30.08.2022	2026	2027	2.5
Lemara Grant		30.08.2022	2026	2027	2.5
Dr Henning Kreke		20.06.2013	2027	2028	11.5
Henning Eggers		12.06.2019	2028	2029	5.5
Claudia Plath		12.06.2019	2028	2029	5.5
Average:					5.3

The Supervisory Board regularly assesses its effectiveness and that of its committees (self-assessment) on the basis of a questionnaire. The members of the Supervisory Board have the opportunity to express criticism, make suggestions and propose improvements. This efficiency review has potential implications, which are discussed on the Supervisory Board and, where necessary, implemented in the Supervisory Board’s work. The last self-assessment took place from February to March 2024.

No deductible is provided for the D&O insurance policy of the Supervisory Board. In the Executive Board and Supervisory Board’s view, a deductible has no effect on the sense of responsibility and loyalty with which the members of these bodies perform the duties and functions assigned to them.

The Supervisory Board supervises and advises the Executive Board in its management activities in accordance with the provisions of German company law and its rules of procedure. It appoints the members of the Executive Board, and significant transactions by the Executive Board are sub-

ject to its approval. The Supervisory Board is composed of nine members, who are elected by the Annual General Meeting.

The Supervisory Board has established the notification and reporting duties to be met by the Executive Board. In addition to a three-member **Supervisory Board Executive Committee** (which also functions as a Nomination Committee), an **Audit Committee** and a **Capital Market Committee** were established, consisting of three and four members respectively.

The members of the Supervisory Board are:

- **Reiner Strecker**, Chairman
- **Chantal Schumacher**, Deputy Chairwoman
- **Benjamin Paul Bianchi**
- **Henning Eggers**
- **Lemara Grant**
- **Stuart E. Keith**
- **Dr Volker Kraft**
- **Dr Henning Kreke**
- **Claudia Plath**

Mr Strecker, Mr Bianchi and Mr Eggers are members of the **Supervisory Board Executive Committee**. The Executive Committee is chaired by the Chairman of the Supervisory Board. The Committee discusses urgent business matters and passes relevant resolutions. Moreover, it is responsible for preparing human resources issues concerning the Executive Board. The Executive Committee of the Supervisory Board also fulfils the role of a Nomination Committee.

The **Audit Committee** consists of Ms Schumacher as Financial Expert and Chairwoman as well as Mr Eggers as second Financial Expert and Mr Strecker. It is responsible for issues relating to financial reporting, auditing and the preparation of the annual and consolidated financial statements. It monitors the audit and assesses the quality of the auditor's work. It also reviews the effectiveness of the internal control and risk management systems and the Company's corporate governance principles. Former members of the Company's Executive Board and the Chairman of the Supervisory Board generally do not chair the Audit Committee, to avoid conflicts of interest.

Ms Schumacher qualifies as a financial expert in both accounting and auditing through her education (MBA with specialisation in finance in 1999) and her professional activities at the Allianz Group (1999–2022), including Head of Controlling as well as Chief Financial Officer in various subsidiaries of the Group. Since 2021, Ms Schumacher has been a member of the Supervisory Board and Chairwoman of the Audit Committee at the rating agency Scope SE & Co. KGaA, Berlin.

Mr Eggers qualifies as a financial expert in both accounting and auditing through his education (tax consultant since 1999) and his professional activities as an employee and tax consultant at PKF Fasselt Schlage Wirtschaftsprüfungsgesellschaft (1995–2000). Since 2013, Mr Eggers has been a member of the management board of KG CURA Vermögensverwaltung G.m.b.H & Co., where he is responsible for accounting and finance.

This fulfils the requirement of the Finanzmarktintegritätsstärkungsgesetz (FISG – Financial Market Integrity Strengthening Act), which stipulates that one committee member must have experience in accounting and another member must have experience in auditing financial statements.

The **Capital Market Committee** comprises Ms Plath, Mr Keith, Dr Kreke and Dr Kraft. The Capital Market Committee is chaired by Dr Kreke. The Supervisory Board's powers relating to the utilisation of approved capital and conditional capital are transferred to the committee for decision-making and execution. In addition, decisions on the approval of the Supervisory Board for financing agreements are also delegated to this committee in individual cases if these meet the criteria of a transaction requiring approval.

## Executive Board

The Executive Board of Deutsche EuroShop AG manages the Company in accordance with the provisions of German company law and its rules of procedure. The Executive Board's duties, responsibilities and business procedures are laid down in its rules of procedure and – if there are multiple members on the Executive Board – in a schedule of responsibilities. The chief management duties of the Executive Board are the management of the Group and the determination of its strategic orientation and planning, and the establishment, implementation and monitoring of risk management.

The diversity concept of the Supervisory Board for the Executive Board which was drawn up in 2015 was given concrete shape and expanded in April 2017. It proposes that the Executive Board should consist of members of both genders with a proportion of women of at least 30%. The composition of the Executive Board should be geared towards the needs of a listed company with a small staff base. This should take into account the requirements of accounting with high capital investment as well as the predominantly national activities in long-term investment in retail properties. The members of the Executive Board are expected to have knowledge and experience in the application of accounting principles and internal control procedures according to German and/or international accounting standards, the retail trade and the management of shopping centers, equity and debt financing, the capital market, ESG, corporate and personnel management, corporate acquisitions and mergers, and the purchase and sale of real estate. The areas of expertise and experience in the case of multiple Executive Board members should complement each other.

The upper age limit for members of the Executive Board is 60.



As at 31 December 2024, the Executive Board of Deutsche EuroShop AG comprised one member.

■ Hans-Peter Kneip

Born: 11 July 1979

First appointment: 1 October 2022

Until: 30 September 2028

Hans-Peter Kneip joined Deutsche EuroShop AG in 2022 as a member of the Executive Board. He is a managing director and director at various companies in the Deutsche EuroShop Group, and is additionally responsible for ESG issues on the Executive Board.

Together with the Executive Board, the Supervisory Board ensures long-term succession planning. The Supervisory Board devotes particular attention to the deferred end of the terms of office of members in combination with their respective experience and areas of expertise. Discussions and negotiations on potentially extending terms of office usually begin at least one year before the end of the current term of office so that internal and external successors can be appointed. In financial year 2024, the Company was headed by Hans-Peter Kneip as sole member of the Executive Board.

Gender quota

The Supervisory Board and the Executive Board took into consideration the German Act on Equal Participation of Men and Women in Executive Positions in the Public and Private Sectors that entered into force in 2015, and defined corresponding quotas. A quota of women of at least 30% was set for the Supervisory Board and Executive Board. The Executive Board also set the same target for the management levels below the Executive Board. Due to the number of employees (seven), there is only one management level below the Executive Board.

Since the quota was established in 2015, the target for the nine-member Supervisory Board has been met with three female members.

The quota of women on the one-member Executive Board as at 31 December 2024 was 0%.

The quota of women in the first management level below the Executive Board, which consists of four people, also stood at 25% on 31 December 2024.

SHAREHOLDINGS

Executive Board

As at 31 December 2024, the Executive Board held a total of 15,144 shares, amounting to less than 1% of Deutsche EuroShop AG's share capital.

Supervisory Board

As at 31 December 2024, the members of the Supervisory Board held 760 shares and indirect shareholdings totalling 0.25% of Deutsche EuroShop AG's share capital, therefore below 1%.

In addition to the general statutory provisions requiring public disclosure, the rules of procedure of the Executive Board and of the Supervisory Board govern the reporting duties of Executive Board and Supervisory Board members in the event of dealings involving shares in the Company or related rights of purchase or sale, as well as rights directly dependent on the Company's share price.

Directors' dealings

No securities transactions by members of the Executive Board or Supervisory Board or by certain persons related to members of the executive bodies were notified to Deutsche EuroShop AG during financial year 2024 in accordance with Section 19 of the Market Abuse Regulation (MAR).

Relationships with shareholders

Shareholders exercise their rights in matters concerning the Company at the Annual General Meeting. The Annual General Meeting elects the members of the Supervisory Board and passes resolutions approving the actions of the Executive Board and Supervisory Board. It decides on the utilisation of the unappropriated surplus and amendments to the Company's Articles of Association. The Annual General Meeting, at which the Executive Board and Supervisory Board give an account of the past financial year, takes place once a year. When resolutions are adopted at the Annual General Meeting, each share confers entitlement to one vote in line with the principle of "one share, one vote". All shareholders are entitled to attend the Annual General Meeting and to speak and submit questions about items on the agenda. The pandemic having subsided, in financial year 2023 the Company returned to an in-person Annual General Meeting.

Ms Plath and Mr Eggers were re-elected as members of the Supervisory Board at the Annual General Meeting on 29 August 2024. The term of office of Mr Strecker as member of the Supervisory Board ends with the Annual General Meeting for financial year 2024.

Deutsche EuroShop reports to its shareholders and to the public on the Company's business performance, financial position and results of operations four times a year in line with a financial calendar. Press releases also directly inform the public and the media of Company's activities.

Information that may materially influence the Company's share price is published in the form of ad hoc disclosures in accordance with statutory requirements.

The Executive Board gives regular presentations to analysts at physical and virtual conferences and at investor events as part of the Company's investor relations activities. Analyst conferences, for example to accompany earnings announcements, are streamed online, where they are available to anyone interested in the Company. In addition, Deutsche EuroShop provides financial information and other information about the Deutsche EuroShop Group on its website.

### Compliance management

The Executive Board has set up a compliance management system suitable for a holding company and gives appropriate consideration to legal and corporate governance requirements at a key affiliated service provider. In financial year 2019, the compliance management system and the internal control system (ICS) were adapted in particular to the requirements of Gesetz zur Umsetzung der zweiten Aktionärsrechterichtlinie (ARUG II – German Act Implementing the Second Shareholder Rights Directive), which came into force on 1 January 2020. The Company set up a whistleblower system for the collection of anonymous internal and external information in the first quarter of 2018. The system is continuously adapted to the latest requirements.

### Accounting and audits

The Deutsche EuroShop Group prepares its financial statements according to International Financial Reporting Standards (IFRS) on the basis of Section 315e of the Handelsgesetzbuch (HGB – German Commercial Code). The annual financial statements of Deutsche EuroShop AG will continue to be prepared in line with the accounting provisions of the HGB. The Executive Board is responsible for preparation of the financial statements. The Chairwoman of the Audit Committee commissions the auditor of the annual financial statements, as elected by the Annual General Meeting. The stricter requirements for auditor independence are met in this process.

At the Annual General Meeting on 29 August 2024, RSM Ebner Stolz GmbH & Co. KG, Wirtschaftsprüfungsgesellschaft Steuerberatungsgesellschaft was elected as the statutory auditor and Group auditor for the first time for financial year 2024 (previously BDO AG Wirtschaftsprüfungsgesellschaft). Auditor Florian Riedl is responsible for auditing the annual financial statements. RSM Ebner Stolz did not provide any other assurance services or other services for the Company in the 2024 financial year.

## DECLARATION OF CONFORMITY

In February 2025, the Executive Board and Supervisory Board of the Company jointly submitted their declaration of conformity with the recommendations of the Government Commission on the German Corporate Governance Code in accordance with Section 161 AktG. The declaration was made permanently available to the public on the Company's website at [www.deutsche-euroshop.de](http://www.deutsche-euroshop.de).

### Joint declaration by the Executive Board and Supervisory Board of Deutsche EuroShop AG relating to the recommendations of the Government Commission on the German Corporate Governance Code in accordance with Section 161 AktG

The Executive Board and the Supervisory Board of Deutsche EuroShop AG declare that the Company has complied with, and will continue to comply with, the recommendations of the Government Commission on the German Corporate Governance Code as published on 28 April 2022, subject to just one exception.

### The consolidated financial statements are published within 120 days of the end of the financial year (Code Section. F.2).

It is important to the Company to publish audited financial statements that have been approved by the Supervisory Board. An earlier publication date is not feasible due to the schedules for the preparation, auditing and adoption of the financial statements. Unaudited data of relevance to the capital market are published in advance.

Hamburg, 12 February 2025

Executive Board and Supervisory Board  
Deutsche EuroShop AG



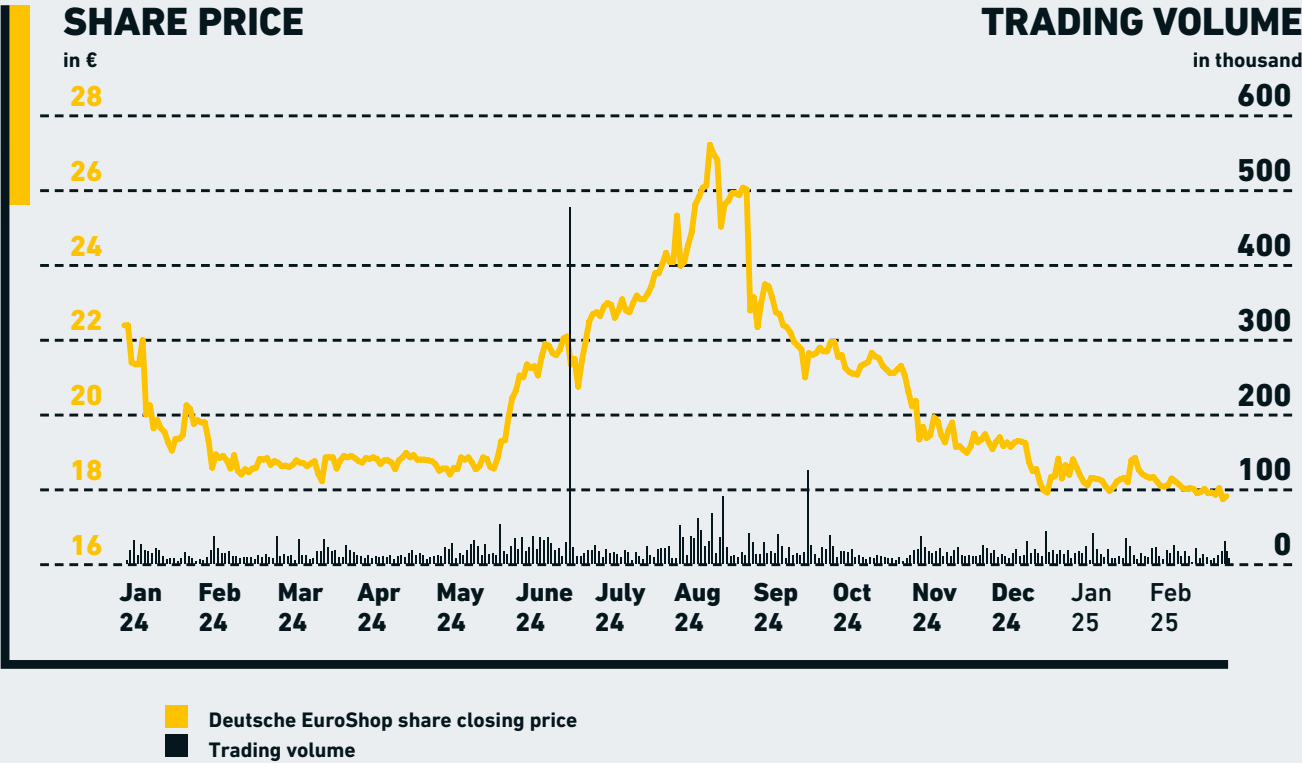


the  
**S**MALL  
life

The  
shopping center

**SHARE**





SHARE PRICE HIGHLY VOLATILE

The closing price of the Deutsche EuroShop share at the end of the prior year was €22.55 (Xetra). The share started the year on a downward trend and traded sideways from February to late May. A strong upward trend began in June and pushed the share price to an annual high of €27.40 on 15 August. A sharp correction followed, bringing the DES share down to its yearly low of €18.06 on 23 December. It then started a recovery that lasted until the end of the year. The DES share closed the year at a price of €18.50 and a market capitalisation of €1.4 billion.

MIXED PICTURE IN COMPARISON TO BENCHMARK INDEX AND PEER GROUP

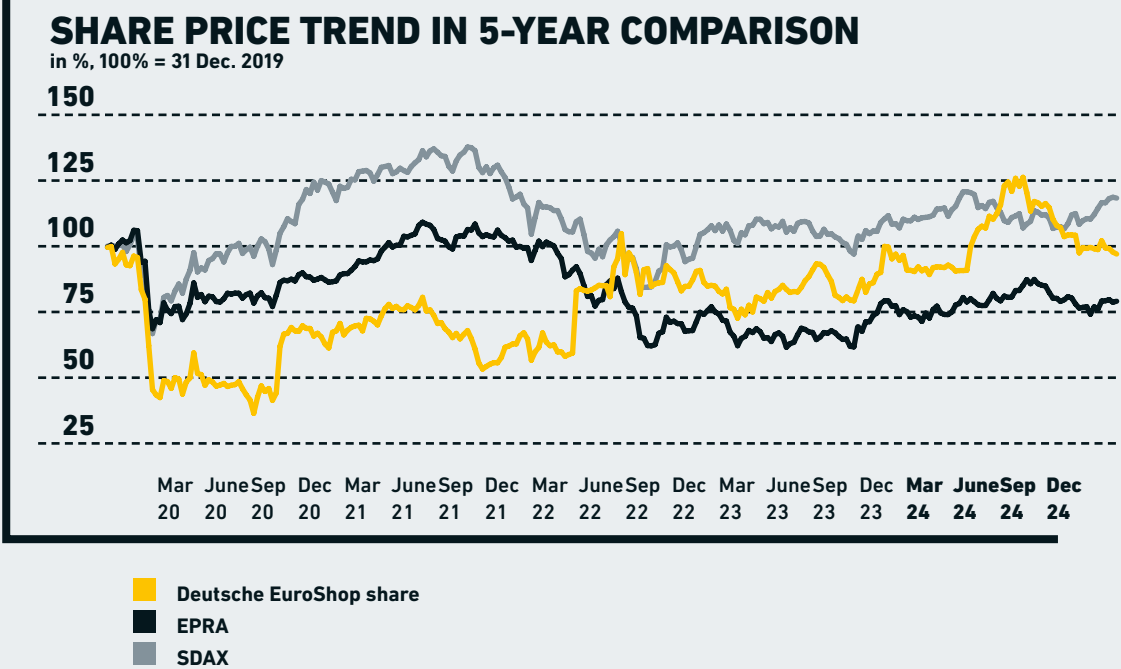
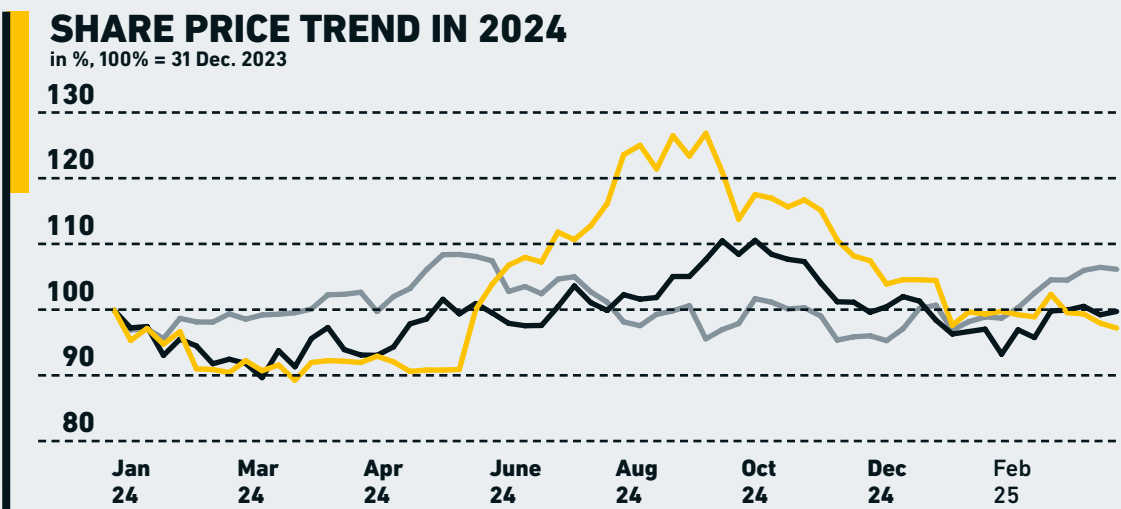
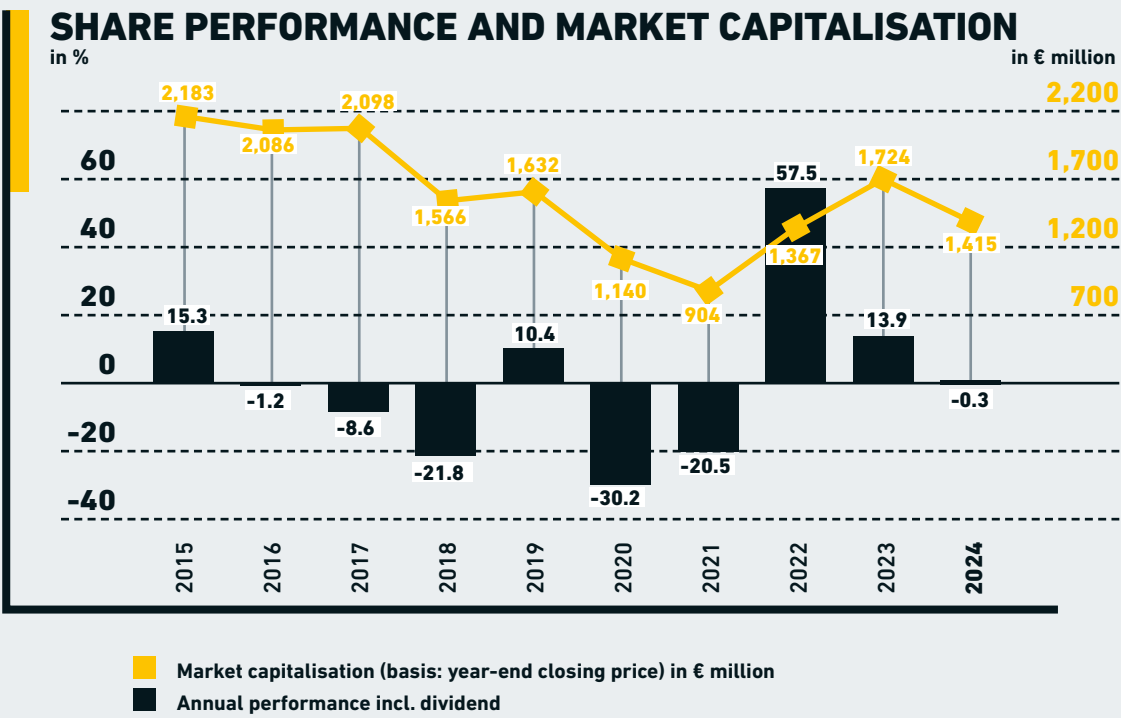
Including the dividends of €1.95 and €2.60 per share distributed on 11 January 2024 and 3 September 2024 respectively, the Deutsche EuroShop share recorded a slightly negative performance of -0.3 %. Our share price performance in 2024 was therefore above that of the European benchmark for listed real estate companies, the EPRA index (-3.3 %), but in the lower third for its European peer group<sup>1</sup>, which reported average losses of -2.3 % (median: +1.3 %). The benchmark index for smaller companies, the SDAX, fell 1.8 % in the year under review.

Over the past year, German open-ended property funds achieved an average performance of -0.6 % (2023: +0.6 %) and had cash outflows of €5.9 billion (2023: €+0.1 billion).

STOCK MARKET PERFORMANCE

in %	2024	2023	2022
DES share	-0.3	+13.9	+57.5
DAX	+18.8	+20.3	-12.3
SDAX	-1.8	+17.1	-27.3
EURO STOXX 50 (Europe)	+7.7	+19.2	-11.9
Dow Jones (USA)	+12.9	+13.7	-8.8
Nikkei (Japan)	+19.2	+28.2	-9.4

<sup>1</sup> Carmila, Citycon, Eurocommercial Properties, Hammerson, IGD, Klépierre, Mercialis, Unibail-Rodamco-Westfield, Vastned, Wereldhave



STABLE COVERAGE OF THE SHARES

Our shares are at present regularly covered by five analysts<sup>1</sup> from respected German and international institutions,<sup>2</sup> and their recommendations introduce us to new groups of investors. In the course of the financial year, we lost one analyst (Oddo BHF) but gained another (Bank of America). Information on the recommendations can be found at:

[www.deutsche-euroshop.com/research](http://www.deutsche-euroshop.com/research)

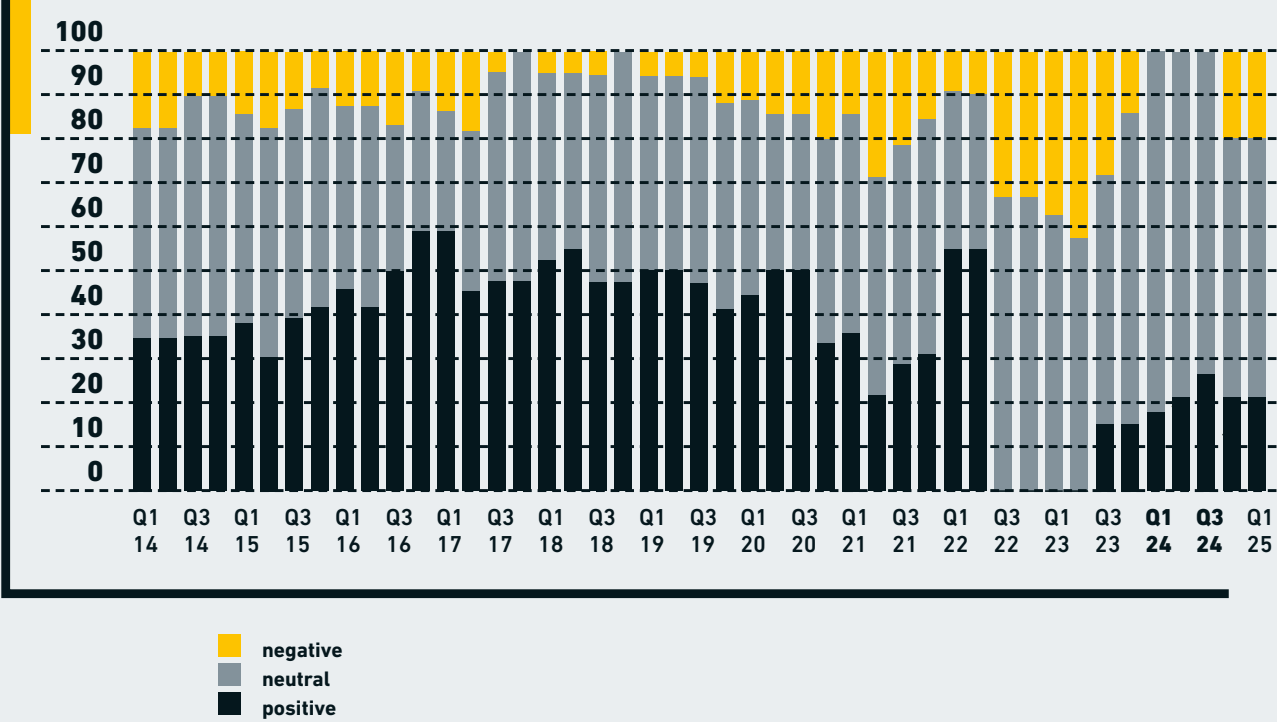
Figures for the Deutsche EuroShop share

WKN / ISIN	748 020 / DE 000 748 020 4
Ticker symbol	DEQ
Share capital in €	76,464,319.00
Number of shares (no-par-value registered shares)	76,464,319
Treasury shares	720,465
Indices	SDAX, CDAX, EPRA, MSCI Small Cap, HASPAX
Official market	Prime Standard Frankfurter Wertpapierbörse and Xetra
OTC markets	Berlin-Bremen, Düsseldorf, Hamburg, Hanover, Munich and Stuttgart

The analysts are currently for the most part neutral with regard to the prospects for the DES share.<sup>1</sup>

ANALYST RECOMMENDATIONS OVER THE LAST 10 YEARS

in %, as at 20 March 2025



1 As at 20 March 2025  
2 Baader Bank, Bank of America, Berenberg Bank, Kepler Cheuvreux, M.M. Warburg



### AWARDS FOR REPORTING QUALITY

The European Public Real Estate Association (EPRA) has again recognised the transparency of our reporting in terms of sector-specific financial ratios and on the topic of sustainability with a Gold Award.

Further awards for our capital market communications can be found on our website at:

[www.deutsche-euroshop.de/Investor-Relations/Contact/Awards](http://www.deutsche-euroshop.de/Investor-Relations/Contact/Awards)

### SHARE BUY-BACK PROGRAMME CARRIED OUT

In mid-December 2023, the Executive Board decided, with the approval of the Supervisory Board, to launch and carry out a share buy-back programme. As part of this, a total of 720,465 DES shares (corresponding to around 0.942 % of the Company's share capital) were repurchased between 21 December 2023 and 11 December 2024 at an average price of €20.82 per share and for a total of around €15.0 million. Further details can be found at:

[www.deutsche-euroshop.de/Investor-Relations/Share/Share-Buyback](http://www.deutsche-euroshop.de/Investor-Relations/Share/Share-Buyback)



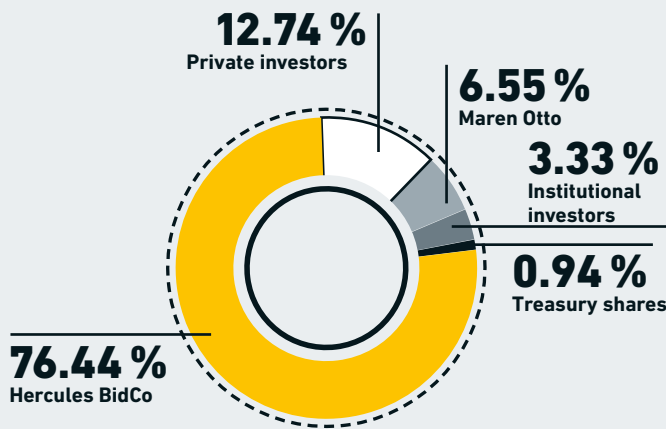
### MINIMAL CHANGES TO THE SHAREHOLDER STRUCTURE

The number of investors rose again slightly in 2024: Deutsche EuroShop now has around 9.020 shareholders<sup>1</sup> (previous year: 8,740). The shareholder structure has barely changed overall: Hercules BidCo (pooled shares of Oaktree, Alexander Otto and CURA) holds the largest stake at 76.4%. Maren Otto holds 6.6% of DES shares, institutional investors around 3.3% (previous year: 3.8%) and private investors 12.7% (previous year: 13.2%). Deutsche EuroShop holds 0.94% of its own shares. The free float as defined by Deutsche Börse/Stoxx was 14.8 % at the end of the year.

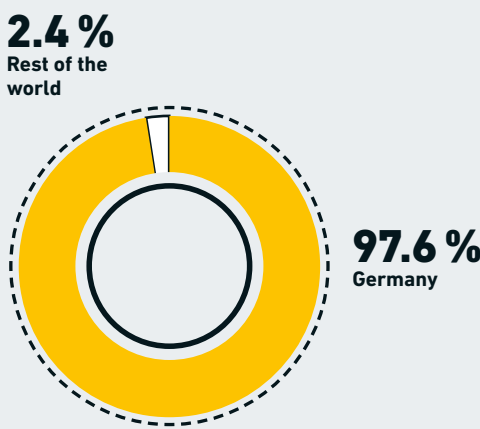
There were no changes in the regional distribution. 97.6% of Deutsche EuroShop shares are held in domestic securities accounts, while 2.4% are held by European and US investors.

9,020  
shareholders

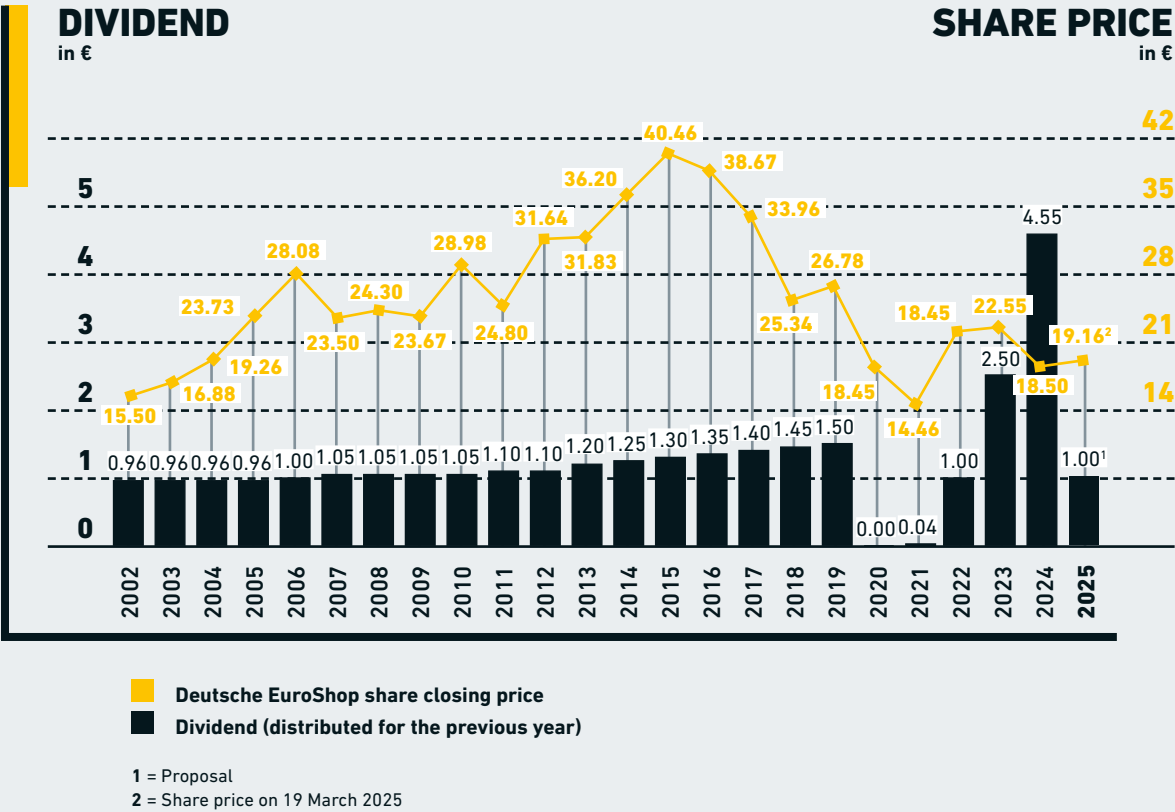
#### SHAREHOLDER STRUCTURE



#### Regional split



1 as of 20 March 2025



Proposed dividend: €1.00 per share

The Executive Board, together with the Supervisory Board, has resolved to propose to the Annual General Meeting scheduled for 27 June 2025 the payment of a dividend of €1.00 per share for financial year 2024.

TEN REASONS TO INVEST

in Deutsche EuroShop shares

- 01. The only public company in Germany to invest solely in shopping centers
- 02. Prime locations
- 03. Proven, conservative strategy
- 04. Cash flow that can be planned over the long term
- 05. Shareholder-friendly dividend policy
- 06. Experienced management team
- 07. Solid performance track record
- 08. High occupancy rate
- 09. Inflation-protected rental agreements
- 10. Solidity combined with potential

KEY SHARE FIGURES IN THE TEN-YEAR OVERVIEW

	2024	2023	2022	2021
Market capitalisation in € million (basis: year-end closing price)	1,415	1,724	1,367	904
Number of shares (year-end)	76,464,319	76,464,319	61,783,594	61,783,594
Weighted average number of shares	75,136,922	75,136,922	61,783,594	61,783,594
High in €	27.40 (15.08.2024)	24.30 (16.08.2023)	26.38 (15.08.2022)	21.30 (13.08.2021)
Low in €	18.06 (23.12.2024)	17.14 (31.10.2023)	14.02 (07.03.2022)	14.00 (13.12.2021)
Year-end closing price (31 Dec.) in €	18.50	22.55	22.12	14.64
Dividend per share in €	1.00 <sup>1</sup>	2.60	4.45	1.00
Dividend yield (31 Dec.) in %	5.4	3.5	11.3	6.8
Annual development excl./ incl. Div.	-18.0124 %/-0.3 %	+1.9 %/+13.9 %	+51.1 %/+57.5 %	-20.7 %/-20.5 %
Average trading volume per day in units	19,715	14,751	145,982	148,159
Average daily trading volume in shares incl. Multilateral Trading Facilities	>20,779 <sup>2</sup>	>15,540	>336,666	>418,885
EPS in € (basic)	1.62	-0.51	0.35	0.97

All share price information relates to Xetra.  
<sup>1</sup> Proposal  
<sup>2</sup> Source: Bloomberg, adjusted data, as at 13 January 2025



Patrick Kiss and Nicolas Lissner

**Would you like further information?**  
Then visit us online or  
call us:  
  
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	2020	2019	2018	2017	2016	2015
	1,140	1,632	1,566	2,098	2,086	2,183
	61,783,594	61,783,594	61,783,594	61,783,594	53,945,536	53,945,536
	61,783,594	61,783,594	61,783,594	58,248,007	53,945,536	53,945,536
	26.50 (03.01.2020)	27.44 (21.05.2019)	33.90 (02.01.2018)	39.32 (18.04.2017)	42.52 (09.06.2016)	48.00 (10.04.2015)
	9.52 (25.09.2020)	22.54 (16.08.2019)	24.98 (27.12.2018)	30.37 (25.10.2017)	35.86 (11.02.2016)	36.32 (06.01.2015)
	18.45	26.42	25.34	33.96	38.67	40.46
	0.04	0.00	1.50	1.45	1.40	1.35
	0.2	0.0	5.9	4.3	3.6	3.3
	-30.2 %/ -	4.3 %/ 10.4 %	-25.4 %/ -21.8 %	-12.2 %/ -8.6 %	-4.4 %/ -1.2 %	11.8 %/ 15.3 %
	153,503	149,891	192,835	212,422	142,133	152,355
	>455,895	>458,797	>526,239	>533,866	>412,750	>449,500
	-4.07	1.81	1.29	2.31	4.11	5.73

## FINANCIAL CALENDAR

### 2025

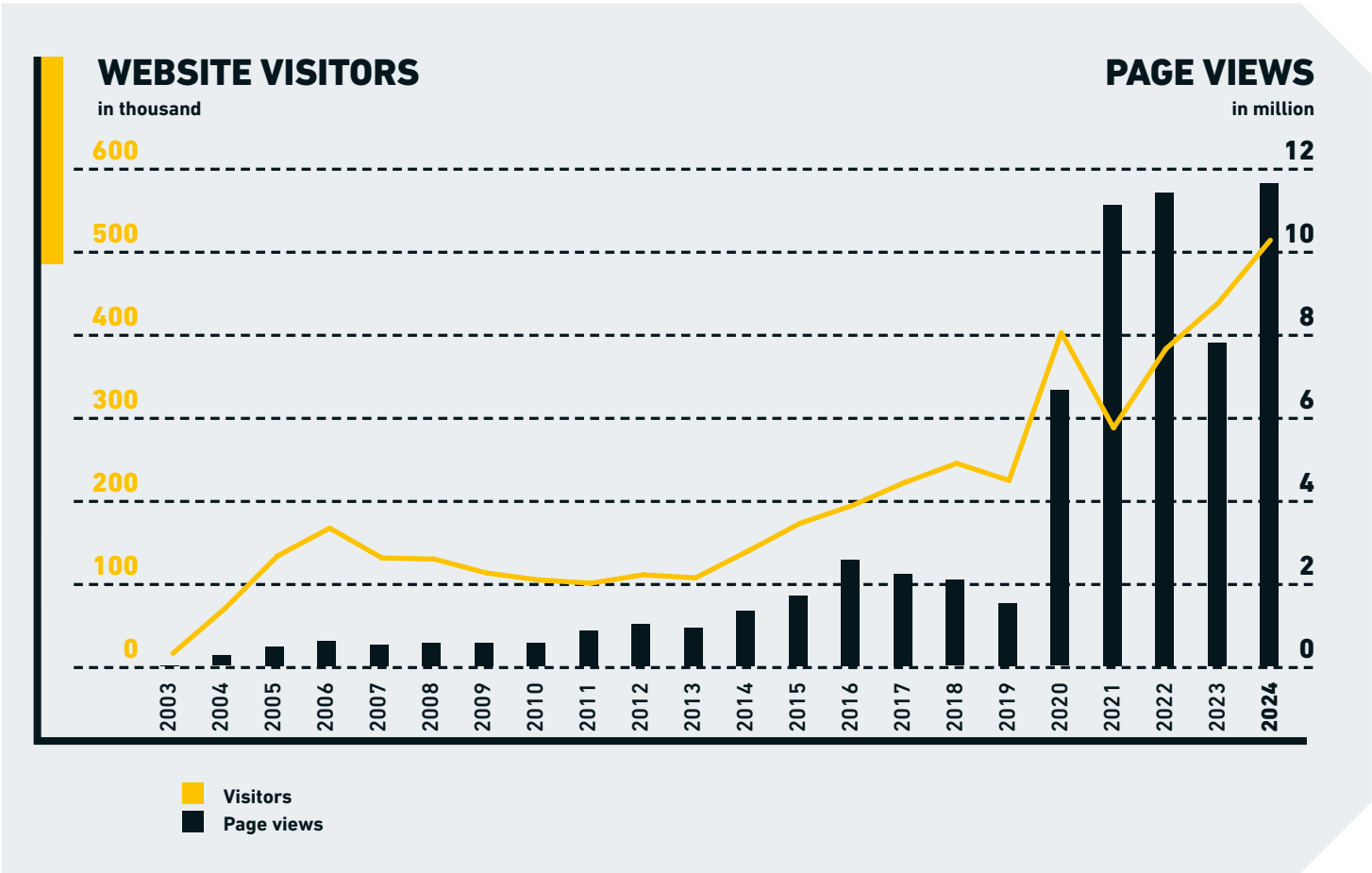
22.01.	Kepler Cheuvreux German Corporate Conference, Frankfurt
28.03.	<b>Consolidated financial statements 2024</b>
29.04.	<b>Annual Report 2024</b>
14.05.	<b>Quarterly statement 3M 2025</b>
27.06.	<b>Annual General Meeting, Hamburg</b>
14.08.	<b>Half-year Financial Report 2025</b>
22.09.	Berenberg and Goldman Sachs German Corporate Conference, Munich
23.09.	Baader Investment Conference, Munich
13.11.	<b>Quarterly Statement 9M 2025</b>
20.11.	Kepler Cheuvreux Pan-European Real Estate Conference, London

Our financial calendar is updated continuously.  
Please check our website for the latest events:  
[www.deutsche-euroshop.com/ir](http://www.deutsche-euroshop.com/ir)

# Our online channels

## WEBSITE SEES SHARP RISE IN VISITORS

The [www.deutsche-euroshop.de](http://www.deutsche-euroshop.de) website has been extremely popular for years. It was repeatedly ranked among the best within the European real estate sector for both the information it provides and its user-friendliness. Both the number of website visitors (+17 %) and page views rose sharply (+49 %) – the highest levels ever recorded for both of these key figures.



## SOCIAL MEDIA SERVES AS AN ADDITIONAL CHANNEL OF INFORMATION AND CONTACT POINT

Social media has established itself as a channel of communication – also for capital market participants. For many years, we have shown ourselves to be open to technical innovations and we actively use social media to provide our investors and interested parties with news and supplement-

ary information about Deutsche EuroShop. Perhaps we can maintain contact with you through one or more of these platforms too – we would be happy to see you there:



**INSTAGRAM**

Photos & videos from DES at:

[www.instagram.com/deutscheeuroshop](http://www.instagram.com/deutscheeuroshop)



**FACEBOOK**

Become a fan on Facebook:

[www.facebook.com/euroshop](http://www.facebook.com/euroshop)



**IR MALL**

Check out our investor relations blog:

[www.ir-mall.com](http://www.ir-mall.com)



**LINKEDIN**

Follow us on LinkedIn:

[www.linkedin.com/company/deutsche-euroshop-ag](http://www.linkedin.com/company/deutsche-euroshop-ag)



**SLIDESHARE**

Find our presentations and reports on SlideShare:

[www.slideshare.net/desag](http://www.slideshare.net/desag)



**YOUTUBE**

Find our videos on YouTube:

[www.youtube.com/DeutscheEuroShop](http://www.youtube.com/DeutscheEuroShop)



On Instagram, we not only post photos and videos from our “everyday Group life”, but also regularly share exciting news about our 21 centers, such

as store openings by new tenants or the latest promotions:  
**@deutscheeuroshop**

**ONLINE PERFORMANCE INDICATORS OF THE DES SHOPPING CENTERS**



**165**

thousand followers

**4**

Thousand posts

**WWW**

**4**

million visits

**83%**

of which mobile



**753**

thousand followers

**4**

thousand posts

**17**

million people reached

**NEWSLETTER**

**74**

thousand subscribers

**TOP 10 CENTERS ON FACEBOOK**

Center

Fans

Altmarkt-Galerie, Dresden

85,749

Galeria Baltycka, Gdansk, Poland

71,381

Rhein-Neckar-Zentrum, Viernheim/Mannheim

58,798

Allee-Center, Magdeburg

52,407

City-Point, Kassel

49,572

Olympia Center, Brno, Czech Republic

48,702

Saarpark-Center, Neunkirchen

44,207

Árkád, Pécs, Hungary

44,035

Stadt-Galerie, Passau

35,395

Main-Taunus-Zentrum, Sulzbach/Frankfurt

35,017



# Dear Shareholders, Esteemed Business Partners,

**LET ME START WITH WHAT MATTERS MOST TO YOU:** Your Deutsche EuroShop is still on course for success. Our balance sheet is solid, and our financial performance has met – if not exceeded – our expectations. But perhaps even more importantly, we are optimistic about the years ahead. We expect new opportunities for growth to emerge, and we are confident that we will be able to seize them.

While 2024 remained a challenging year for the market, our shopping centers performed well in terms of their operating business. Visitor numbers increased by 0.6 %, and the retail sales of our tenants rose by 2.5 %. The occupancy rate improved by a significant 2.4 percentage points to 95.4 %, which is a particularly high level.

Revenue reached €271.4 million, slightly below the previous year. This downturn was caused by temporary vacancies resulting from investment measures, a decrease in settlement payments and isolated falls in follow-on rents. EBIT came to €216.3 million, exceeding our forecast, and up 1.7 % on the previous year. This figure benefited from other income from the reversal of impairments and provisions in addition to ancillary costs related to previous years. Excluding measurement gains/losses, EBT declined by 2.5 % to €165.2 million, while FFO decreased by 8.3 % to €157.1 million. FFO per share fell by 9.6 % to €2.06.

Just because some earnings figures were lower than in the previous year does not mean that the Company performed worse in 2024. It is more accurate to say that our figures for 2023 were boosted by one-time effects. These included the acquisition of additional shares in shopping centers and the recovery of service charges from the COVID-19 period which had previously been written off.

With regard to the dividend, I am pleased to propose – together with the Supervisory Board – a dividend of €1.00 per share at the Annual General Meeting. ►►►

**“Our property portfolios are solidly financed and well diversified. This sets us up well to continue on our path of **successful** development.”**

Hans-Peter Kneip,  
CEO/CFO







We expect revenue of

**€268** million –  
**€276** million

---

We are forecasting operating earnings before interest and taxes (EBIT) in the current year of

**€209** million –  
**€217** million

---

Operating earnings before taxes (EBT) excluding measurement gains/losses for 2025 are expected to be

**€150** million –  
**€158** million

---

We expect funds from operations (FFO) to be in the range of

**€145** million –  
**€153** million



**THIS IS PERHAPS A GOOD OPPORTUNITY** to highlight that strong performance year after year is not a given. Leasing in today's market environment is hard work. Finding new tenants requires us to have a broad reach across Europe. Targeted investments play an essential role in keeping our shopping center portfolio attractive and future-proof. We take a proactive approach every day, safe in the knowledge that the decisions we are making now will benefit us four or five years down the road.

Certain developments are out of our control: regulatory and political conditions, economic cycles, and their impact on financial markets. Interest rates are stabilising, as are property values. We are seeing signs of recovery in the real estate investment market. However, it will take some time for us to benefit from this positive trend. These factors still had a somewhat negative effect on our figures in 2024, although our measurement loss of €14.6 million was significantly lower than the €209.1 million decline recorded in the previous year.

**Our financial position is strong.** There are no maturities scheduled for 2025, and we have already extended some of our 2026 maturities ahead of schedule. Our balance sheet is robust, with a consistently high equity ratio of 49.2 % and an LTV of 39.2 %, leaving us ample flexibility for future growth. All in all, we are well positioned to continue investing in the future of our portfolio. Over the rest of the year, we plan to once again invest approximately €50 million to enhance the overall experience at our shopping centers, make structural improvements and advance our ESG strategy.

When it comes to ESG, the "S" is just as important as the "E" for us. We see our 21 shopping centers as accessible and vibrant meeting places that offer customers a safe and personal shopping experience, foster social interaction, and actively engage with local communities.

We are also well aware of the direct link between environmental factors and the long-term value of our properties. In 2024, we placed a strong focus on advancing our sustainability strategy and launched a comprehensive materiality analysis. Our goal is to minimise our environmental impact, anticipate risks and seize opportunities. We are convinced that this will enhance our resilience and strengthen our business model for the future.

In closing, I would like to extend my sincere thanks to my outstanding team. For the past three years, I have had the privilege of being part of what is probably Germany's smallest listed company in terms of headcount. Our entire team consists of just eight people. Four of them, including myself, only joined the team recently. Despite this, it feels like we have been working together for a decade. This is only possible thanks to the exceptional personal and professional chemistry that we have in the team. Everyone is fully aware of their strengths and brings them to bear. We know the best way to support each other, and we do so proactively. That is truly special.

I am confident that we can build on this foundation to achieve great things over the coming years. As for the current financial year, we remain optimistic overall. We expect revenue and EBIT to be stable or see mild growth. We are assuming a slight reduction in EBT (excluding measurement gains/losses) and FFO, in view of lower planned financial income.

Kind regards,



**Hans-Peter Kneip**  
CEO/CFO



the  
**s**SMALL  
life

**Combined  
MANAGEMENT  
REPORT**

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The information provided in the combined management report applies to Deutsche EuroShop AG ("Deutsche EuroShop AG") and Deutsche EuroShop AG and its consolidated subsidiaries ("Deutsche EuroShop Group"). The annual financial statements of Deutsche EuroShop AG are reported on in a separate section of the combined management report.



# Basic information about the Group

## GROUP BUSINESS MODEL, TARGETS AND STRATEGY

Deutsche EuroShop AG is an Aktiengesellschaft (public company) under German law. The Company's registered office is in Hamburg. Deutsche EuroShop AG is the only public company in Germany to invest solely in shopping centers in prime locations. A total of 21 shopping centers in Germany, Austria, Poland, Hungary and the Czech Republic are held in the real estate portfolio. The Group generates its reported revenue from rental income on the spaces it lets in the shopping centers.

These are held by independent companies, with Deutsche EuroShop AG holding stakes of 100 % in 16 shopping centers and between 50 % and 95 % in the other five. Further information on the incorporation of these companies into the consolidated annual results is provided in the notes to the consolidated financial statements.

The Group managing company is Deutsche EuroShop AG. It is responsible for corporate strategy, portfolio and risk management, financing and communication. The Deutsche EuroShop Group has a central structure and lean personnel organisation.

## OBJECTIVES AND STRATEGY

The management focuses on investments in high-quality shopping centers in urban centers and established locations offering the potential for stable, long-term value growth. A key investment target is the generation of high surplus liquidity from leases in shopping centers, of which a significant portion can be paid out to shareholders in the form of an annual dividend. To this end, the Company invests its capital in shopping centers in different European regions in accordance with the principle of risk diversification. Germany is the main focus of investment. Indexed and revenue-linked commercial rents ensure that high earnings targets are achieved.

The Deutsche EuroShop Group aims to take advantage of favourable financing conditions while maintaining and expanding its pool of lenders and funding sources. The Group has historically financed its investment activities primarily through secured borrowings from various lenders. In order to further diversify its capital and financing structure, especially in a market environment of rising interest rates and a tendency towards stricter credit requirements, the management is looking into expanding the capital and financing structure. Market opportunities for issuing one or more capital market instruments are also being explored and evaluated by Deutsche EuroShop AG. As a result, the Group's loan-to-value (LTV) ratio could be increased to a

range of 50 % to 60 %. Any issues are subject to prevailing market conditions and are intended to have an investment grade rating, depending on the financing instrument.

## DIVERSIFIED SHOPPING CENTER PORTFOLIO

The Deutsche EuroShop Group has a balanced and diversified portfolio of German and European shopping centers. The management focuses on investments in prime (1-a) locations in cities with a catchment area of at least 300,000 residents that bring a high level of investment security.

## SEIZING OPPORTUNITIES AND MAXIMISING VALUE

In line with the buy & hold strategy, the management is increasingly concentrating on shopping center quality and returns rather than rapid portfolio growth. We continuously monitor the market and make portfolio adjustments through acquisitions and sales when economically attractive opportunities arise.

Rapid decision-making chains as well as considerable flexibility regarding potential investments and financing structures allow Deutsche EuroShop AG to react to a wide range of competitive situations. At the same time, the Group's management focuses on optimising the value of the existing portfolio of properties.

## TAILORED RENT STRUCTURE

One key component of the rental model is a tailored rent structure. While city center property owners often focus on obtaining the highest possible rents for their properties – creating a monolithic retail offering – the Deutsche EuroShop Group's management uses a calculation combining a range of factors to create an attractive sector mix and optimise long-term rental income. Rental partners pay rents that are customary in this sector and regularly consist mainly of a minimum rent linked to the consumer price index and a revenue-linked rent.

## THE SHOPPING EXPERIENCE CONCEPT

Deutsche EuroShop AG has outsourced center management to an experienced external partner: Hamburger ECE Marketplaces GmbH & Co. KG, Hamburg ("ECE Marketplaces"), based in Hamburg. The ECE Group has been designing, planning, building, letting and managing shopping centers since 1965. The Company is the current European market leader, with some 200 shopping centers under management. Deutsche EuroShop AG views professional center management as the key to successful shopping centers. In addition to guaranteeing standard opening hours and a consistently friendly, bright, safe and clean shopping environment, the center management can make use of unusual displays, promotions and exhibitions to turn shopping into an experience. Each day, 400,000 to 500,000 shoppers visit the 21 Deutsche EuroShop centers, where they are impressed by the range of sectors represented, the diverse food options, the different leisure facilities, the rotating promotional activities including fashion shows, learning fairs and interactive exhibitions as well as a wide variety of attractions for children. As a result, the shopping centers become marketplaces where there is always something new and spectacular on offer.

## OMNI-CHANNEL APPROACH

Deutsche EuroShop AG is seeing an ever closer connection between bricks-and-mortar stores and online retail. As a company that rents out a wide range of spaces in prime locations, it has been promoting an omni-channel approach for years – for its center locations as well as for its tenants. The centers in the portfolio form the heart of the guests' shopping experience. They also function as an extensive warehouse. Viewing the centers as micro-hubs not only facilitates higher sales for retailers and faster delivery times for customers, but also contributes to reducing CO<sub>2</sub> by shortening transport routes.

## MANAGEMENT SYSTEM

The Executive Board of Deutsche EuroShop AG manages the Group in accordance with the provisions of German company law and with its rules of procedure. The Executive Board's duties, responsibilities and business procedures are laid down in its rules of procedure and in its schedule of responsibilities.

The Group targets shopping centers with sustainable and stable value growth and a high liquidity surplus generated from long-term leases. These parameters are then used to derive relevant management indicators (performance indicators). For the Group, these are: revenue, EBIT (earnings before interest and taxes); EBT (earnings before taxes) excluding measurement gains/losses; and FFO (funds from operations) per share. Under commercial law, the performance indicators for the annual financial statements of Deutsche EuroShop AG are income from investments and earnings before taxes.

Based on five-year medium-term planning for each shopping center, aggregated Group planning is drawn up once a year and the management indicator targets are established. Throughout the year, current performance is compared periodically (quarterly) against these targets and

current projections. In addition, the value drivers behind the management indicators, such as rental income, visitor numbers, re-letting statistics and collection ratios, are monitored in monthly controlling reports. This should make it possible to take the necessary urgent measures in the Group in good time.

The Supervisory Board supervises and advises the Executive Board in its management activities in accordance with the provisions of German company law and its rules of procedure. It appoints the members of the Executive Board, and significant transactions by the Executive Board are subject to its approval. The Supervisory Board comprises nine members, all of whom are elected by the Annual General Meeting.

Members of the Executive Board are appointed and dismissed on the basis of Sections 84 and 85 of the Aktiengesetz (AktG – German Public Companies Act). Changes to the Articles of Association are made in accordance with Sections 179 and 133 AktG, and the Supervisory Board is also authorised, without a resolution of the Annual General Meeting, to adapt the Articles of Association to new legal provisions that become binding on the Company, as well as to resolve changes to the Articles of Association that only relate to the wording.

More information about the Executive Board and the Supervisory Board can be found in the declaration on corporate governance.

# Economic review

## MACROECONOMIC AND SECTOR-SPECIFIC CONDITIONS

Germany's economy contracted for the second year in a row in 2024. According to calculations by the German Federal Statistical Office, real GDP declined by 0.2 % in 2024 after price adjustments (2023: -0.3 %). Experts attribute the lack of an economic upturn to both cyclical and structural challenges, including growing competition for exports, high energy costs, persistently high interest rates, and uncertain economic prospects.

The manufacturing sector performed particularly poorly and shrank by 3.0 %, with key industries such as mechanical engineering and automotive suffering losses. Energy-intensive sectors like metals and chemicals remained weak following years of declining production. The construction sector was hit even harder, with gross value added falling by 3.8 %. High building costs and capital expenses had a particularly negative impact on residential construction.

The services sector, on the other hand, grew by +0.8 %, though performance varied across industries. While the gross value added of the combined trade, transport and hospitality sector stagnated, the information and communications sector continued its expansion. Government-related sectors such as public administration, education, and healthcare also recorded gains.

Germany's foreign trade remained weak, following the sluggish performance of previous years. Despite a surge late in the year, exports declined by 1.0 % compared to 2023 when adjusted for seasonal effects. Imports fell by 2.8 %. In December 2024, seasonally adjusted exports increased by 2.9 % compared to November, while imports rose by 2.1 %. Exports and imports were up 3.4 % and 4.5 % respectively compared to the same period in the previous year.

Consumer prices rose by 2.2 % on average in Germany over the course of 2024. Inflation eased significantly compared to previous years and moved closer to the 2 % target. This marked a substantial decline from 5.9 % in 2023 and 6.9 % in 2022.

Real wages continued to rise for the sixth consecutive quarter. In the third quarter of 2024, real wages were 2.9 % higher than the previous year. This trend was driven by inflation compensation premiums, collectively agreed wage increases, and one-time payments.

According to the European Central Bank, financing conditions remained challenging for businesses in 2024 despite signs of stabilisation. In October 2024, the average corporate loan interest rate stood at 4.7 %, more than half a percentage point below the previous year's peak. Market-based finance costs had declined by over one percentage point from their highest level. Mortgage rates also fell and averaged 3.6 % in October 2024 – about half a percentage point lower than their January 2023 peak.

Private consumer spending saw a modest +0.3 % increase on a price-adjusted basis according to the German Federal Statistical Office. However, the extent to which lower inflation and rising wages spurred consumer spending was limited. The highest consumer spending increases were in healthcare (+2.8 %) and transportation (+2.1 %), while consumers spent significantly less on restaurants and accommodation (-4.4 %) as well as clothing and footwear (-2.8 %).

Government spending was more expansionary and increased by +2.4 % on a price-adjusted basis. This was primarily driven by higher social and care-related expenditures.

The ongoing weakness in the economy had a clear impact on the labour market. Even though the number of employed persons reached a record-high annual average of 46.1 million (+0.2 %) in the previous year, unemployment also increased, with the unemployment rate rising to 6.0 % in December – an increase of 0.3 % year-over-year.



## RETAIL

Retail sales expanded by 1.1 % in real terms in 2024, according to the German Federal Statistical Office. Sales declined by 0.5 % in the first half of 2024 compared to the same period of the previous year, then rebounded by 2.6 % in the second half of 2024 compared to the year before. Despite this upwards trend, overall retail sales in 2024 remained 2.6 % below pre-pandemic levels in real terms.

According to the Handelsverband Deutschland (HDE – German Retail Association), total sales in the German retail sector rose by 2.2 % to €663.8 billion in the reporting year. Online retail sales increased by 3.5 % in 2024 to €88.4 billion. This accounted for approximately 13.3 % of total retail sales, up from 13.0 % in 2023.

The competitive landscape of Deutsche EuroShop AG's portfolio remains primarily influenced by online retail, inner-city stores, shopping centers in the immediate catchment area, and inner-city centers in major regional urban centers. For example, the city centers of Dortmund, Mannheim and Braunschweig are serious rivals to the Allee-Center in Hamm, the Rhein-Neckar-Zentrum in Viernheim and the City-Galerie in Wolfsburg, respectively.

Another factor is additional competition in the form of growing numbers or expansions of factory and designer outlets on greenfield sites outside the city limits and, to a certain extent, also within them. There are currently plans to expand a designer outlet in Zweibrücken, Saarland, which is in the catchment area of the Saarpark-Center in Neunkirchen. An outlet in Remscheid, in the catchment area of the City-Arkaden Wuppertal, is also scheduled to open in 2027.

## REAL ESTATE MARKET

According to calculations by JLL, Germany's investment market for commercial real estate recorded a transaction volume of €35.4 billion in 2024, a 14 % increase compared to the previous year. This marked a recovery following the sharp decline in the market in the previous year (-52 %). Residential real estate accounted for €10.5 billion, or 30 % of the total transaction volume (2023: 29 %). Logistics real estate saw a slight improvement in transaction volumes to €7.9 billion, or 22 % of the total (previous year: 24 %). Office real estate generated €5.5 billion in revenue (15 %; previous year: 17 %).

Retail properties saw €5.6 billion in investment, or 16 % of the total (2023: 17 %). Supermarkets and retail parks accounted for nearly 40 % of the transaction volume with over €2.1 billion. Transformation and repositioning increasingly became priorities for inner-city department stores and shopping centers. Meanwhile, prime retail locations benefited from a resurgence in international city tourism. Investors and owners approached structural challenges inherent to shopping centers with experience-oriented concepts.

According to JLL, top returns for real estate remained largely stable throughout 2024, with some positive and negative fluctuations across asset classes. By the end of the year, the average top return across the seven metropolitan

areas declined slightly to 3.56 %. Accordingly, at the top shopping centers in Germany, top returns averaged 5.90 % at the end of the year (2023: 5.50 %).

According to JLL, the reletting volume for retail properties reached 478,300 m<sup>2</sup> in 2024, marking a 6 % increase year-over-year and significantly exceeding the five-year average of 438,000 m<sup>2</sup>. The number of lease agreements rose from 878 in the previous year to 932, reflecting a stabilisation in the level of demand for large properties which significantly exceeded expectations. The number of stores in excess of 1,000 m<sup>2</sup> increased, driven primarily by the textile sector and department stores such as Woolworth, along with non-food discounters like Tedi and Action. This spurred a significant increase in take-up. In total, 272,700 m<sup>2</sup> (or 57 % of all leased space) was accounted for by large properties (1,000 m<sup>2</sup> or more), with nearly half (131,700 m<sup>2</sup>) attributed to the textile sector.

## SHARE PRICE PERFORMANCE

The closing price (Xetra) of the Deutsche EuroShop share at the end of 2023 was €22.55. The share started the year on a downward trend and traded sideways from February to late May. A strong upward trend began in June and pushed the share price to its annual high of €27.40 on 15 August. A sharp correction followed, bringing the DES share down to its yearly low of €18.06 on 23 December. By year-end, the share recovered slightly and closed at €18.50. Taking the dividend of €4.55 per share paid during the year into account, this corresponds to a slightly negative performance of -0.3 %. The SDAX performed somewhat weaker and posted a -1.8 % decline over the same period. Deutsche EuroShop AG's market capitalisation stood at €1.4 billion at the end of 2024.

BUSINESS DEVELOPMENT AND OVERALL COMMENT ON THE GROUP'S FINANCIAL SITUATION

Key consolidated figures

in € million	01.01.- 31.12.2024	01.01.- 31.12.2023	±
Revenue	271.4	273.3	-0.7 %
EBIT	216.3	212.7	1.7 %
EBT (excluding measurement gains/losses) <sup>1</sup>	165.2	169.5	-2.5 %
EPRA <sup>2</sup> earnings	159.7	172.4	-7.4 %
FFO	157.1	171.3	-8.3 %
Equity ratio in % <sup>3</sup>	49.2	53.3	
LTV ratio in % <sup>4</sup>	39.2	33.2	
EPRA <sup>2</sup> LTV in % <sup>5</sup>	41.1	34.8	

in €	01.01.- 31.12.2024	01.01.- 31.12.2023	+/-
EPRA <sup>2</sup> earnings per share <sup>6</sup>	2.10	2.29	-8.3 %
FFO per share	2.06	2.28	-9.6 %
EPRA <sup>2</sup> NTA per share	29.02	31.58	-8.1 %
Weighted number of no-par-value shares issued <sup>6</sup>	76,090,428	75,136,922	1.3 %

1 Including the share attributable to equity-accounted joint ventures and associates

2 European Public Real Estate Association

3 Including limited partner contributions of non-controlling interests

4 Loan-to-value (LTV): Ratio of net financial liabilities (financial liabilities less cash and cash equivalents) to non-current assets (investment properties and financial investments accounted for using the equity method)

5 EPRA Loan-to-Value (EPRA LTV): Ratio of net debt (financial liabilities and lease liabilities less cash and cash equivalents) to real estate assets (investment properties, owner-occupied properties, intangible assets and other assets (net)). Net debt and real estate assets are calculated on the basis of the Group's share in the subsidiaries and joint ventures.

6 The number of no-par value shares issued for 2023 takes into account, on a timeweighted basis, the capital increase against cash and non-cash contributions carried out at the beginning of 2023 and entered in the Commercial Register on 3 February 2023, as a result of which the number of Deutsche EuroShop AG shares in circulation increased from 61,783,594 to 76,464,319 no-par value shares. Furthermore, the 9,000 treasury shares acquired by 31 December 2023 and the 711,465 acquired by 31 December 2024 are taken into account when determining the weighted number of shares.

The Deutsche EuroShop Group's operating business was stable and in line with expectations in financial year 2024. The slightly positive trend with respect to visitor numbers and revenue from our tenants continued. Compared to the same period of the previous year, visitor frequency at our shopping centers rose by 0.6 %, and our tenants increased their retail sales by 2.5 %. The occupancy rate<sup>1</sup> increased from 93.0 % in the previous year to 95.4 % as at the reporting date and was therefore at a high level. The EPRA occupancy rate remained stable at 93.3 % (previous year: 93.3 %).

The forecast for financial year 2024, as stated in last year's financial report, was as follows: revenue between €268 and €274 million; slight decline in EBIT to between €204 and €210 million; EBT (excluding measurement gains/losses) between €149 and €155 million; FFO: €146 to €152 million, or €1.91 to €1.99 per share. Following the publication of the quarterly report on 30 September 2024, the projections were refined (and revised upward in some cases) based on developments in the first nine months:

- Revenue: €268 million to €271 million
- EBIT: €207 million to €211 million
- EBT (excluding measurement gains/losses): €156 million to €160 million
- FFO: €151 million to €155 million

Due to temporary vacancies resulting from investment measures in shopping centers, a downturn in settlement payments compared to the previous year, and a few cases of lower follow-on rents, revenue declined slightly in financial year 2024 to €271 million – within the forecast range. EBIT for financial year 2024 amounted to €216 million, slightly exceeding the forecast. This was primarily due to a decline in operating center expenses and other income from the reversal of impairments and provisions in addition to ancillary costs related to previous years. EBT (excluding measurement gains/losses) came to €165 million, while FFO totalled €157 million. Both of these exceeded last year's forecast, largely due to the EBIT-related effects described above.

1 The occupancy rate is based on floor space, whereas in the previous year it was based on market rents, which corresponds to the definition of the EPRA occupancy rate.

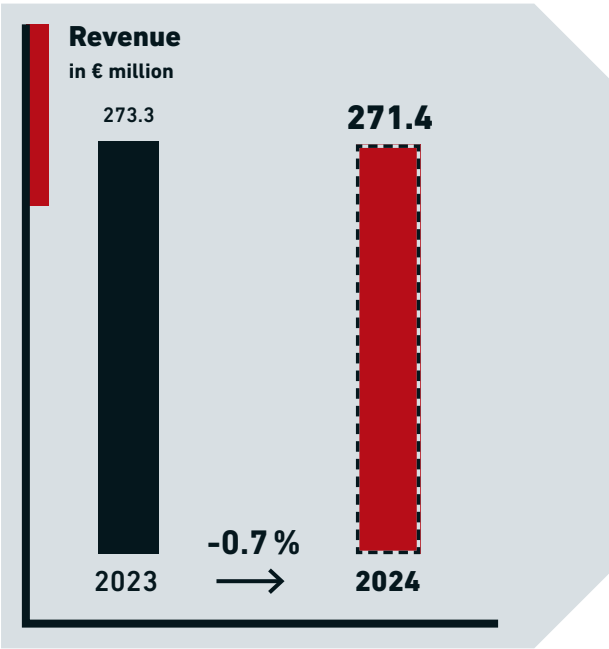
In the opinion of the Executive Board, the Group's results of operations developed positively overall in spite of the ongoing challenges it faced during the financial year (recession, geopolitical uncertainties and conflicts). The Executive

Board still views the Group's net assets and financial position as very solid, with an equity ratio of 49.2 % and LTV of 39.2 %. On the whole, the Executive Board is very satisfied with the operational performance in 2024.

## RESULTS OF OPERATIONS OF THE GROUP

in € thousand	01.01.- 31.12.2024	01.01.- 31.12.2023	Change	
			±	in %
Revenue	271,403	273,304	-1,901	-0.7
Operating and administrative costs for property	-46,252	-49,542	3,290	6.6
Write-downs and derecognition of receivables	-7,731	-8,858	1,127	12.7
<b>NOI</b>	<b>217,420</b>	<b>214,904</b>	<b>2,516</b>	<b>1.2</b>
Other operating income	9,074	35,335	-26,261	-74.3
Other operating expenses	-10,189	-37,578	27,389	72.9
<b>EBIT</b>	<b>216,305</b>	<b>212,661</b>	<b>3,644</b>	<b>1.7</b>
At-equity profit/loss	16,581	5,005		
Measurement gains/losses (at equity)	-8,231	3,426		
Deferred taxes (at equity)	474	65		
At-equity (operating) profit/loss	8,824	8,496	328	3.9
Interest expense	-49,083	-43,313	-5,770	-13.3
Profit/loss attributable to limited partners	-14,397	-13,876	-521	-3.8
Other financial expenses	-1,876	0	-1,876	-
Interest income	5,408	5,492	-84	-1.5
<b>Net finance costs (excluding measurement gains / losses)</b>	<b>-51,124</b>	<b>-43,201</b>	<b>-7,923</b>	<b>-18.3</b>
<b>EBT (excluding measurement gains/losses)</b>	<b>165,181</b>	<b>169,460</b>	<b>-4,279</b>	<b>-2.5</b>
Measurement gains/losses	-22,870	-205,701		
Measurement gains/losses (at equity)	8,231	-3,426		
Measurement gains/losses (including at equity)	-14,639	-209,127	194,488	93.0
Taxes on income and earnings	-8,115	-5,379	-2,736	-50.9
Deferred taxes	-18,439	6,834		
Deferred taxes (at equity)	-474	-65		
Deferred taxes (including at equity)	-18,913	6,769	-25,682	-379.4
<b>Consolidated profit</b>	<b>123,514</b>	<b>-38,277</b>	<b>161,791</b>	<b>422.7</b>





**Revenue down slightly**  
Revenue fell to €271.4 million (previous year: €273.3 million), down €1.9 million (-0.7 %, like-for-like) year on year. The main reasons for this decline included temporary vacancies as a result of investment measures at shopping centers, lower settlement payments than in the previous year, as well as a few cases of lower fol-low-on rents. Turnover rents increased slightly year on year.

Revenue

in € thousand			Change	
	01.01.- 31.12.2024	01.01.- 31.12.2023	±	in %
Main-Taunus-Zentrum, Sulzbach	35,845	36,776	-931	-2.5
Altmarkt-Galerie, Dresden	24,113	24,880	-767	-3.1
A10 Center, Wildau	18,058	17,497	561	3.2
Rhein-Neckar-Zentrum, Viernheim	17,498	17,170	328	1.9
Allee-Center, Magdeburg	16,965	17,250	-285	-1.7
Phoenix-Center, Harburg	13,835	14,393	-558	-3.9
Saarpark-Center, Neunkirchen	11,817	11,893	-76	-0.6
Billstedt-Center, Hamburg	11,353	11,053	300	2.7
Herold-Center, Norderstedt	11,231	11,751	-520	-4.4
Stadt-Galerie, Passau	10,330	10,338	-8	-0.1
Forum, Wetzlar	9,991	10,254	-263	-2.6
Allee-Center, Hamm	9,924	10,286	-362	-3.5
City-Arkaden, Wuppertal	8,355	8,381	-26	-0.3
City-Galerie, Wolfsburg	8,137	8,528	-391	-4.6
Rathaus-Center, Dessau	7,591	7,587	4	0.1
City-Point, Kassel	6,526	7,068	-542	-7.7
Stadt-Galerie, Hamelin	5,219	5,607	-388	-6.9
DES Verwaltung GmbH	1,408	1,161	247	21.3
Domestic	228,196	231,873	-3,677	-1.6
Galeria Baltycka, Gdansk	18,407	17,746	661	3.7
Olympia Center, Brno	24,800	23,685	1,115	4.7
Abroad	43,207	41,431	1,776	4.3
Total	271,403	273,304	-1,901	-0.7

## **CENTER OPERATING EXPENSES AS A PERCENTAGE DOWN ON PREVIOUS YEAR**

Center operating expenses of €46.3 million (previous year: €49.5 million) during the financial year, mainly comprising center management fees, non-apportionable ancillary costs, land taxes, building insurance and maintenance, were below the previous year in terms of their percentage of revenue at 17.0 % (previous year: 18.1 %). This decline is attributable to lower maintenance expenses, as well as optimisations to costs for center marketing.

## **LOWER NEED FOR WRITE-DOWNS**

Write-downs and the derecognition of receivables decreased year on year by €1.1 million (12.7 %) to €7.7 million (previous year: €8.9 million).

## **OTHER OPERATING INCOME AND EXPENSES**

Other operating income, in 2024 stemming primarily from the reversal of provisions, from income from rental receivables for which impairment losses had been recognised in previous years as well as from additional payments with respect to ancillary costs, amounted to €9.1 million (previous year: €35.3 million). This represents a significant decrease from the figure of €26.3 million recorded in the previous year, due in large part to income in 2023 of €16.2 million from the change in the scope of consolidation as part of the acquisition of additional shares in six property companies at the beginning of the year before. Further major contributors to other operating income were income from rental receivables written down in previous years (€3.2 million, previous year: €4.3 million), the reversal of provisions (€1.5 million, previous year: €1.7 million), and

additional payments in conjunction with ancillary costs (€1.4 million, previous year: €10.5 million). Other operating expenses, which mainly comprised general administrative costs and personnel costs, fell to €10.2 million (previous year: €37.6 million). In the previous year, this item also included €30.2 million in expenses in connection with the change in the scope of consolidation and the related real estate transfer tax.

## **EBIT SLIGHTLY UP ON THE PREVIOUS YEAR**

At €216.3 million, earnings before interest and taxes (EBIT) was slightly higher than in the previous year (€212.7 million). This was largely due to the rise in net operating income (NOI) related to declining operating center expenses and an expected year-on-year decline in revenues.

## **DECLINE IN FINANCIAL GAINS/LOSSES EXCLUDING MEASUREMENT GAINS/LOSSES**

At €-51.1 million, financial gains/losses (excluding measurement gains/losses) declined year on year (€-43.2 million). At €5.4 million, interest income was almost on a par with the previous year (€5.5 million), while the interest expense of Group companies rose by €5.8 million. This was affected by loan increases for the Stadt-Galerie Passau (at the end of financial year 2023), the Allee-Center Magdeburg and the Allee-Center Hamm, as well as by first-time borrowing for the Rathaus-Center Dessau.

Other financial expenses of €1.9 million in relation to redeeming a swap resulted from the long-term refinancing and increase in the loan for the Allee-Center Hamm at more preferable conditions.

## Proportionate and cumulative income statement of the joint ventures

in € thousand	01.01.- 31.12.2024	01.01.- 31.12.2023	Change	
			±	in %
City-Arkaden, Klagenfurt	6,950	7,017	-67	-1.0
Árkád, Pécs	5,027	4,752	275	5.8
Other	41	40	1	2.5
<b>Revenue</b>	<b>12,018</b>	<b>11,809</b>	<b>209</b>	<b>1.8</b>
Operating and administrative costs for property	-1,673	-1,337	-336	-25.1
Write-downs and derecognition of receivables	-203	-144	-59	-41.0
<b>NOI</b>	<b>10,142</b>	<b>10,328</b>	<b>-186</b>	<b>-1.8</b>
Other operating income	600	394	206	52.3
Other operating expenses	-298	-477	179	37.5
<b>EBIT</b>	<b>10,444</b>	<b>10,245</b>	<b>199</b>	<b>1.9</b>
Interest income	56	9	47	522.2
Interest expense	-1,366	-1,365	-1	-0.1
<b>Financial gains/losses</b>	<b>-1,310</b>	<b>-1,356</b>	<b>46</b>	<b>3.4</b>
Current tax expense	-311	-393	82	20.9
<b>At-equity profit/loss (excluding measurement gains/losses)</b>	<b>8,823</b>	<b>8,496</b>	<b>327</b>	<b>3.8</b>
Measurement gains/losses	8,231	-3,426	11,657	340.3
Deferred taxes	-474	-65	-409	-629.2
<b>Share of profit/loss</b>	<b>16,580</b>	<b>5,005</b>	<b>11,575</b>	<b>231.3</b>

**SLIGHT DOWNTURN IN EBT (EXCLUDING MEASUREMENT GAINS/LOSSES)**

Despite the slight increase in EBIT, the downturn in financial gains/losses led to a 2.5 % drop in EBT (excluding measurement gains/losses) to €165.2 million (previous year: €169.5 million).

**MEASUREMENT GAINS/LOSSES STABLE**

Persistently high interest rates and the sluggish recovery of the investment market for real estate in the reporting year continued to have an adverse impact on the valuation of the Group's real estate assets (IAS 40), resulting in a measurement loss of €-14.6 million (previous year: €-209.1 million).

Measurement gains/losses on real estate assets, after minority interests, broke down into a loss of €-22.9 million (previous year: €-205.7 million) from the measurement of the real estate assets reported by the Group and a gain of €8.2 million (previous year: €-3.4 million) from the measurement of the real estate assets of the joint ventures recorded on the balance sheet using the equity method.

On average, real estate assets increased in value by 0.7 % in the financial year (previous year: -4.2 %). This was mainly due to ongoing investments of €47.2 million in the real estate assets reported on a Group level with unrealised losses from changes in market value of €-25.9 million and ongoing investments of €1.1 million in the real estate assets of the joint ventures accounted for using the equity method with unrealised gains from changes in market value of €8.2 million. Measurement gains/losses for properties ranged between -7.1 % and +8.3 %.

**INCREASE IN TAXES ON INCOME AND EARNINGS, DEFERRED TAXES**

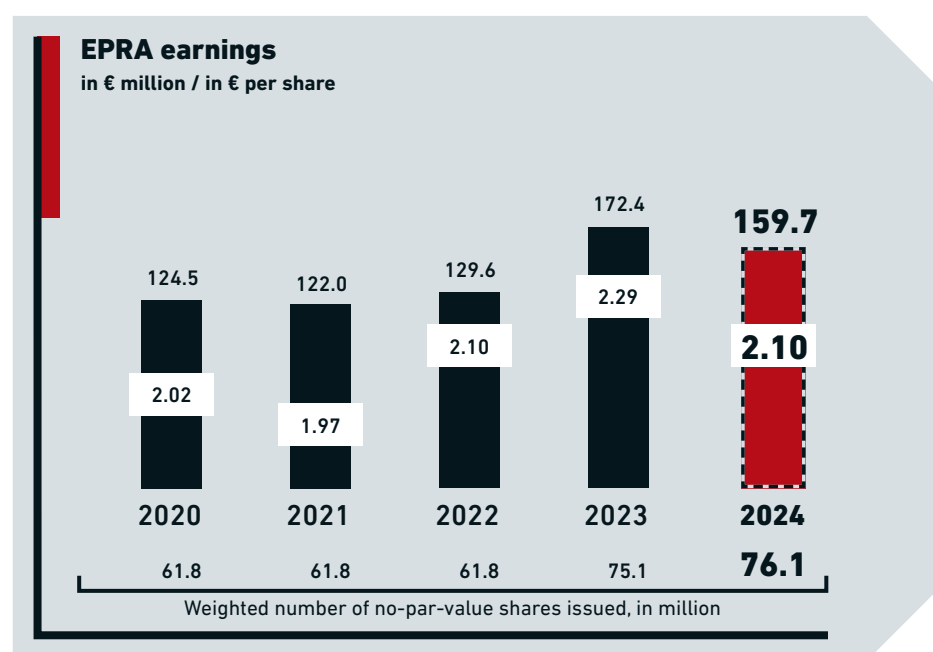
Taxes on income and earnings increased to €8.1 million (previous year: €5.4 million) on the back of the improvement in earnings.

Deferred tax provisions, including the share included in the at-equity result, were increased by €18.9 million in the year under review as a result of the decline in the stabilised fair values of real estate (previous year: €-6.8 million).



## SIGNIFICANTLY HIGHER CONSOLIDATED PROFIT

At €123.5 million, consolidated profit was a significant €161.8 million higher than the previous year (€-38.3 million) due to the improvement in measurement gains/losses, while earnings per share increased from €-0.51 to €1.62.



**EPRA earnings down due to one-off income in the previous year** EPRA earnings, which exclude measurement gains/losses, decreased by €12.7 million to €159.7 million or by €0.19 to €2.10 per share, in particular due to one-off income from ancillary costs and reversals of write-downs in the previous year.

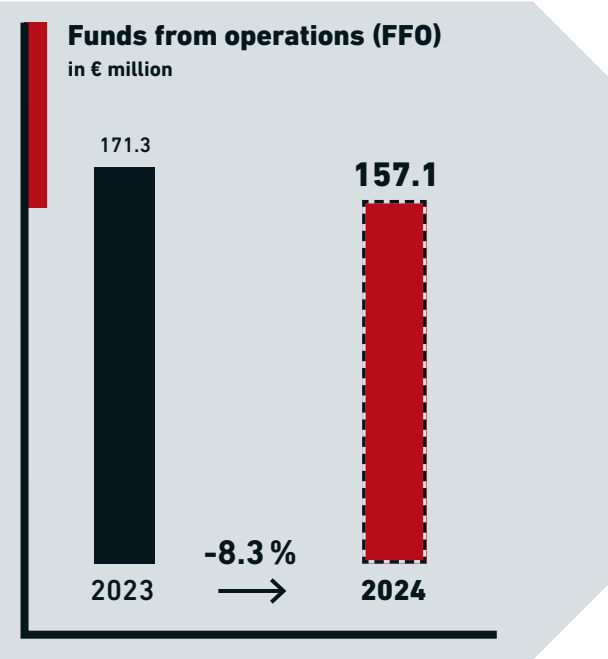
## EPRA earnings

	01.01.-31.12.2024		01.01.-31.12.2023	
	in € thousand	per share in €	in € thousand	per share in €
Consolidated profit	123,514	1.62	-38,277	-0.51
Measurement gains/losses on investment properties <sup>1</sup>	14,639	0.19	209,127	2.78
Income and expenses from changes in the scope of consolidation <sup>2</sup>	0	0.00	7,258	0.10
Deferred taxes on EPRA adjustments <sup>3</sup>	21,556	0.29	-5,719	-0.08
<b>EPRA earnings</b>	<b>159,709</b>	<b>2.10</b>	<b>172,389</b>	<b>2.29</b>
Weighted number of no-par-value shares issued		76,090,428		75,136,922

<sup>1</sup> Including the share attributable to equity-accounted joint ventures and associates

<sup>2</sup> Including acquisition costs from the purchase of additional shares and after consideration of taxes

<sup>3</sup> Affects deferred taxes on investment properties and derivative financial instruments



**Development of funds from operations**

Funds from operations (FFO) are used to finance our ongoing investments in portfolio properties, scheduled repayments on our long-term bank loans and as the basis for the distribution of dividends. Significant non-recurring effects that are not part of the Group’s operating activities are eliminated in the calculation of FFO. FFO decreased from €171.3 million to €157.1 million or from €2.28 per share to €2.06 per share (based on a time-weighted number of no-par value shares issued).

Funds from operations

	01.01.-31.12.2024		01.01.-31.12.2023	
	in € thousand	per share in €	in € thousand	per share in €
Consolidated profit	123,514	1.62	-38,277	-0.51
Measurement gains/losses on investment properties <sup>1</sup>	14,639	0.19	209,127	2.78
Income and expenses from changes in the scope of consolidation <sup>2</sup>	0	0.00	7,258	0.10
Deferred taxes <sup>1</sup>	18,913	0.25	-6,769	-0.09
<b>FFO</b>	<b>157,066</b>	<b>2.06</b>	<b>171,339</b>	<b>2.28</b>
Weighted number of no-par-value shares issued		76,090,428		75,136,922

1 Including the share attributable to equity-accounted joint ventures and associates  
2 Including acquisition costs from the purchase of additional shares and after consideration of taxes  
3 After consideration of taxes

RESULTS OF OPERATIONS OF THE SEGMENTS

The subsidiaries and equity-accounted joint ventures are included in the Group’s segment reporting in proportion to the Group’s share therein. A distinction is made between

the shopping centers in Germany (“domestic”) and elsewhere in Europe (“abroad”) (for further details, please see our statements on segment reporting in the notes to the consolidated financial statements):

in € thousand	01.01.- 31.12.2024	01.01.- 31.12.2023	Change	
			±	in %
Revenue	262,144	262,636	-492	-0.2
- Domestic	206,961	209,436	-2,475	-1.2
- Abroad	55,183	53,200	1,983	3.7
EBIT	213,130	221,410	-8,280	-3.7
- Domestic	164,970	172,981	-8,011	-4.6
- Abroad	48,160	48,429	-269	-0.6
EBT (excluding measurement gains/losses)	169,625	184,810	-15,185	-8.2
- Domestic	128,119	143,274	-15,155	-10.6
- Abroad	41,506	41,536	-30	-0.1

## FINANCIAL POSITION OF THE GROUP

### PRINCIPLES AND OBJECTIVES OF FINANCIAL MANAGEMENT

For the purposes of financing its investments, the Deutsche EuroShop Group uses the stock exchange for procuring equity, as well as the credit and capital markets for procuring loans. Within the Group, both the individual property companies and Deutsche EuroShop AG act as borrowers from banks or, where necessary, bond debtors. Loans and bonds are taken out in euros for all Group companies. In general, the use of equity and loans for investments should be weighted equally and the equity ratio in the Group (including third-party interests) should not fall significantly below 45 %. Market opportunities for the issuance of capital market instruments are also explored. A reorganisation of

the capital and financing structure could increase the Group's loan-to-value (LTV) ratio to a range of 50 % to 60 % in future.

We finance our real estate projects on a long-term basis and also use derivative financial instruments to hedge against rising capital market rates. Hedging transactions are used to hedge individual loans. Deutsche EuroShop AG also has access to short-term financing instruments to enable it to respond immediately to investment opportunities. Until used for investment, any cash not needed is invested short-term to finance ongoing costs or pay dividends.

### FINANCING ANALYSIS

As at 31 December 2024, the Deutsche EuroShop Group reported the following key financial data:

in € million	31.12.2024	31.12.2023	Change
Total assets	4,364.4	4,460.2	-95.8
Equity (including third-party shareholders)	2,145.7	2,379.0	-233.4
Equity ratio in %	49.2	53.3	-4.1
Net financial liabilities	1,595.9	1,341.5	254.4
Loan-to-value (LTV) in %	39.2	33.2	6.0

At €2,145.7 million (previous year: €2,379.0 million), the Group's economic equity capital, which comprises the equity of the Group shareholders (€1,884.5 million) and the equity attributable to third-party shareholders (€261.2 million), was down on the previous year overall due to the capital increase carried out in January 2024 (€149.1 million)

and the dividend paid in September 2024 (€197.5 million). Total assets went down accordingly by €95.8 million. The equity ratio (including the shares of third-party shareholders) of 49.2 % has decreased compared to the last reporting date (53.3 %) due to the aforementioned dividend distributions. However, it remained at a healthy level.

### Financial liabilities

in € thousand	31.12.2024	31.12.2023	Change
Non-current bank loans and overdrafts	1,795,909	1,665,679	130,230
Current bank loans and overdrafts	12,465	11,921	544
<b>Total</b>	<b>1,808,374</b>	<b>1,677,600</b>	<b>130,774</b>
Less cash and cash equivalents	212,438	336,071	-123,633
<b>Net financial liabilities</b>	<b>1,595,936</b>	<b>1,341,529</b>	<b>254,407</b>

Current and non-current financial liabilities increased from €1,677.6 million to €1,808.4 million in the reporting year. This €130.8 million rise was largely due to the increase in existing loans for the Allee- Center Magdeburg and Allee-Center Hamm as well as the loan taken out for the Rathaus-Center Dessau. Together with a fall in cash and cash equivalents, net financial liabilities totalled €1,595.9 million, a net increase of €254.4 million compared to the end of 2023 (€1,341.5 million).



The net financial liabilities existing at the end of the year are used exclusively to finance non-current assets. This brought the percentage of non-current assets financed with debt capital (LTV) at the reporting date to 39.2 % (previous year: 33.2 %).

EPRA LTV, which is based on the Group’s proportional share in the joint ventures and subsidiaries, amounted to 41.1 % on the reporting date (previous year: 34.8 %).

EPRA Loan-to-Value (EPRA LTV)

Proportional values in € thousand	31.12.2024	31.12.2023	Change
Non-current and current bank loans and overdrafts	1,731,232	1,601,506	129,726
Owner-occupied property (IFRS 16, right-of-use asset)	230	292	-62
Other liabilities (net)	8,495	14,415	-5,920
Cash and cash equivalents	-201,182	-322,233	121,051
Net financial debt	1,538,775	1,293,980	244,795
Investment properties	3,744,255	3,720,967	23,288
Owner-occupied property (IFRS 16, right-of-use asset)	223	286	-63
Intangible assets	12	23	-11
Property assets	3,744,490	3,721,276	23,214
EPRA LTV in %	41.1	34.8	6.3

The financing terms for consolidated borrowing as at 31 December 2024 were fixed at 2.60 % p.a. (previous year: 2.43 % p.a.) with an average residual maturity of 5.5 years (previous year: 5.8 years). The loans to the Deutsche

EuroShop Group are maintained as credit facilities with 20 banks and savings banks in Germany, Austria and the Czech Republic.

Loan structure as at 31 December 2024

	Share of loans	Amount	Term	Average interest rate
	in %	in € million	in years	in %
Interest rate lock-in				
up to 1 year	0.0	0.0	0.0	0.00
1 to 5 years	38.3	691.8	3.0	2.36
5 to 10 years	61.7	1,116.6	7.0	2.75
Total	100.0	1,808.4	5.5	2.60

Loan structure as at 31 December 2023

	Share of loans	Amount	Term	Average interest rate
	in %	in € million	in years	in %
Interest rate lock-in				
up to 1 year	0.0	0.0	0.0	0.00
1 to 5 years	41.6	697.6	3.4	2.50
5 to 10 years	58.4	980.0	7.5	2.37
Total	100.0	1,677.6	5.8	2.43

Of the 27 loans across the Group, 25 are subject to credit covenants with the financing banks. There are a total of 35 different covenants, including debt service cover ratios (DSCRs), interest cover ratios (ICRs), changes in rental income, the leverage ratio and the loan-to-value ratio (LTV

ratio) of the property. The loan conditions were met in financial year 2024. Based on current planning and estimates, the loan conditions will also be met in 2025.

Scheduled repayments totalling €20.7 million for the loans existing as at 31 December 2024 will be made from current cash flow during financial year 2025. Over the period from 2026 to 2028, repayments will average €22.4 million p.a. for existing loans.

There are no loans to be rolled over in 2025, and loans totalling €174.5 million to be rolled over in 2026.

A loan agreement is in place for a short-term working capital line of credit in the amount of €50.0 million, which had not been drawn down as at 31 December 2024.

### Liquidity analysis

in € thousand	01.01.- 31.12.2024	01.01.- 31.12.2023
Net cash flow from operating activities	160,433	175,063
Cash flow from investing activities	-40,288	-62,952
Cash flow from financing activities	-243,778	-110,983
Net change in cash and cash equivalents	-123,633	1,128
Cash and cash equivalents at beginning of period	336,071	334,943
Cash and cash equivalents at end of period	212,438	336,071

The Group's operating net cash flow of €160.4 million (previous year: €175.1 million) constitutes the amount generated by the Group through the leasing of shopping center space after deduction of all costs. It is primarily used to finance the dividends of Deutsche EuroShop AG and payments to third-party shareholders as well as ongoing interest, loan repayments and investments.

Cash flow from investing activities consisted of cash-effective investments in portfolio properties (€47.1 million; previous year: €43.4 million) and inflows from the sale of property in Poland totalling €6.9 million. In the previous year, this figure included the cash purchase price (€39.2 million) for the acquisition of additional shares in investments previously accounted for using the equity method less the acquired cash and cash equivalents (€19.8 million).

The cash flow from financing activities of €-243.8 million included the cash outflow from the ongoing repayment of financial liabilities of €30.5 million, the cash inflow from the assumption of financial liabilities of €158.4 million, the dividend payment to Group shareholders of €346.6 million (previous year: €191.2 million), the pay-out to third-party shareholders of €10.2 million (previous year: €9.9 million), and the payment of €14.8 million for the acquisition of treasury shares. The cash flow from financing activities in the previous year included the cash inflow from the capital increase carried out in February 2023 in the amount of €61.9 million (after deduction of transaction costs of €2.3 million) and the payment of €19.5 million for the acquisition of additional shares in the limited partnership as part of the acquisition of minority interests at the beginning of financial year 2023.

Cash and cash equivalents fell by €123.6 million in the year under review to €212.4 million (previous year: €336.1 million).

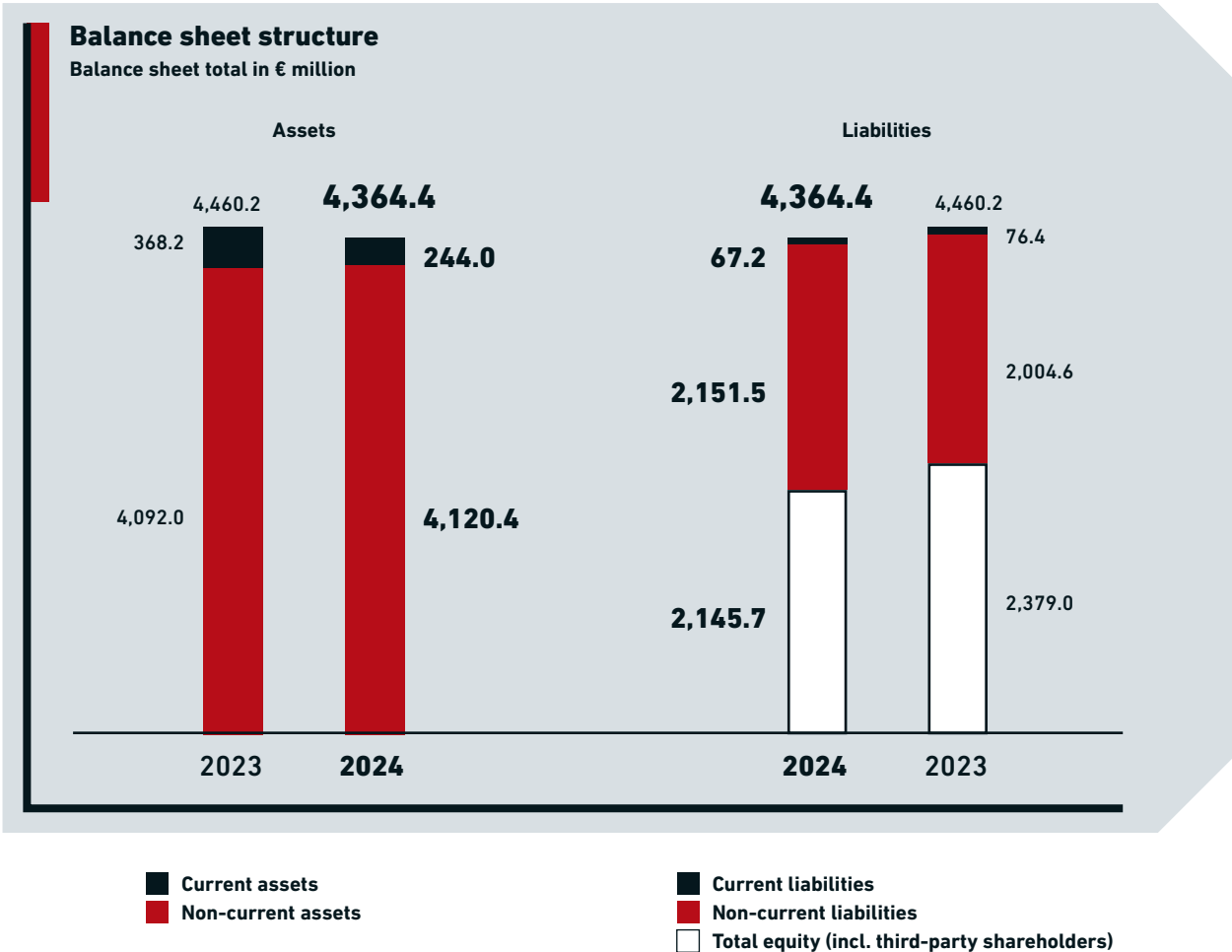
### INVESTMENT ANALYSIS

In financial year 2024, investments continued to be made in modernising and positioning the existing portfolio and amounted to €47.1 million after €43.4 million in the previous year.

### NET ASSETS OF THE GROUP

#### SLIGHT DECLINE IN TOTAL ASSETS

The total assets of the Deutsche EuroShop Group went down by €95.8 million compared with the last reporting date to €4,364.4 million, largely due to the aforementioned dividend payments.





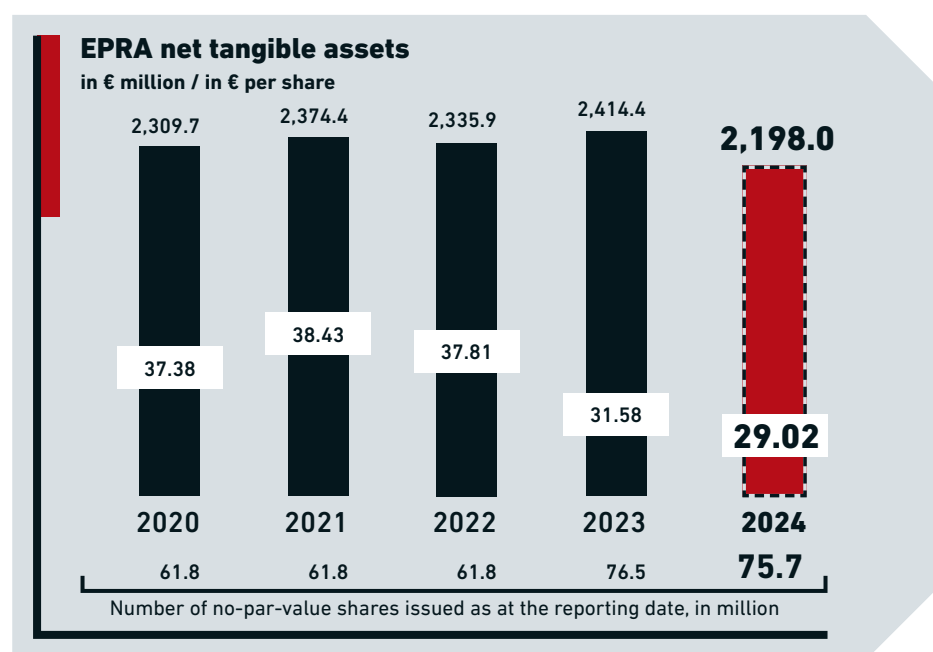
## CURRENT LIABILITIES ON THE DECLINE, NON-CURRENT LIABILITIES ON THE RISE

Current liabilities fell by €9.2 million to €67.2 million. This was largely driven by trade payables and tax liabilities.

Non-current liabilities increased from €2,004.7 million to €2,151.5 million. This €146.8 million rise was largely due to the loan increases in Hamm and Magdeburg and the loan taken out by Dessau.

## EQUITY (INCL. THIRD-PARTY SHAREHOLDERS)

Equity (including third-party shareholders) was €2,145.7 million at the end of the reporting year, down €223.4 million on the previous year's equity (€2,379.0 million) owing to the dividend paid of €346.6 million and the consolidated profit of €123.5 million. At € 261.2 million, limited partner contributions of non-controlling interests were largely unchanged from the previous year (€259.4 million).



### Net tangible assets according to EPRA

Net tangible assets (NTA) as at 31 December 2024 amounted to €2,198.0 million compared to €2,414.4 million in the previous year. Due to the decrease in equity, mainly as a result of the dividend distributions for the 2024 financial year, NTA per share went down by €2.56, from €31.58 to €29.02 per share (-8.1 %).

## EPRA NTA

	01.01.- 31.12.2024		01.01.- 31.12.2023	
	in € thousand	per share in €	in € thousand	per share in €
Equity	1,884,540	24.88	2,119,667	27.72
Derivative financial instruments measured at negative fair value <sup>1</sup>	3,128	0.04	6,427	0.08
<b>Equity excl. derivative financial instruments</b>	<b>1,887,668</b>	<b>24.92</b>	<b>2,126,094</b>	<b>27.80</b>
Deferred taxes on investment properties and derivative financial instruments <sup>1</sup>	362,055	4.78	340,042	4.45
Intangible assets	-12	0.00	-23	0.00
Goodwill as a result of deferred taxes	-51,719	-0.68	-51,719	-0.67
<b>EPRA NTA</b>	<b>2,197,992</b>	<b>29.02</b>	<b>2,414,394</b>	<b>31.58</b>
Number of no-par-value shares issued as at the reporting date		75,743,854		76,455,319

<sup>1</sup> Including the share attributable to equity-accounted joint ventures and associates

# Report on events after the reporting date

No further significant events occurred between the reporting date and the date of preparation of the financial statements.

## Outlook

### EXPECTED DEVELOPMENTS IN GENERAL CONDITIONS

According to the German federal government's annual economic report, the German economy faces a challenging position at the start of 2025. While the energy crisis has been averted and inflation curbed, fundamental structural issues persist. A shortage of labourers and skilled workers, excessive bureaucracy, and a hesitancy to invest on the part of public and private investors continue to hamper growth. The impact of trade policies is particularly hard to predict due to the actions of the new US administration and other factors.

Against this backdrop, the German government expects to see only a slight increase in GDP of 0.3 % for the current year. Growth drivers are likely to come primarily from private consumption with investment increasingly coming to bear as the year progresses. However, foreign trade is expected to remain weak. Exports are projected to decline, while imports are set to rise, resulting in a notable negative contribution to growth. Employment levels are expected to remain stable due to the moderate economic recovery, while unemployment is expected to increase. Consumer prices are expected to rise by 2.2 %, slightly above the 2 % target.

The European Central Bank (ECB) lowered base rates by 25 basis points at the end of January and at the beginning of March 2025. This less restrictive monetary policy is making loans more affordable for businesses and private households. At the same time, the intended effects of the ECB's rate cuts are being curbed by fiscal policy debates and planning in Germany. In early March 2025, the CDU/CSU and SPD parties announced that the debt brake would be overhauled in connection with debt-financed investments of up to €900 billion in defence, the economy and infrastructure. Yields rose sharply and bond prices fell in response. Rising real incomes and the gradual easing of restrictive monetary policies are expected to stimulate demand over time. According to the ECB's projections, inflation in the EU is expected to return to its medium-term target of 2 % this year.

In the investment market for retail real estate, JLL anticipates a significant increase in market activity across all asset classes – from shopping centers and retail parks to high-street commercial buildings. JLL reports that the shopping center market is seeing a growing number of new international players, in contrast to other markets.

After a mixed year in 2024, the German retail sector expects to see only a slight increase in revenue in 2025. The German Retail Association (HDE) is forecasting nominal revenue growth of 2 % to €677 billion (real terms: +0.5 %). The association is predicting a nominal rise of 3 % in revenue for online retail (real terms: +2 %). These modest expectations stem from high levels of consumer uncertainty, the weakness of the economy, and political instability.

### AGREED TRANSACTIONS ARE THE FOUNDATION FOR REVENUE AND EARNINGS PLANNING

Forecasts for the future revenue and earnings situation of our Group are based on

- a) the development of revenue and earnings at the existing shopping centers, and
- b) the assumption that, in view of the general conditions outlined above, there will be no substantial decline in revenue in the retail sector that would cause a large number of retailers to no longer be able to meet their obligations under existing leases.

The Deutsche EuroShop Group's revenue and earnings planning for 2025 does not include the future purchase or sale of any properties. The results of the annual valuation of our shopping centers are likewise excluded from our planning since they are difficult to predict.

## REVENUE FOR 2025

The revenue of €271.4 million generated in financial year 2024 was down on the previous year but in line with our expectations. The main reasons for this decline included temporary vacancies as a result of investment measures at shopping centers, lower settlement payments than in the previous year, as well as a few cases of lower follow-on rents. Turnover rents increased year on year. Assuming a slight increase in rents coupled with lower turnover rents and settlement payments, revenue for 2025 should be in the range of €268 million to €276 million.

## OPERATING EARNINGS FOR 2025

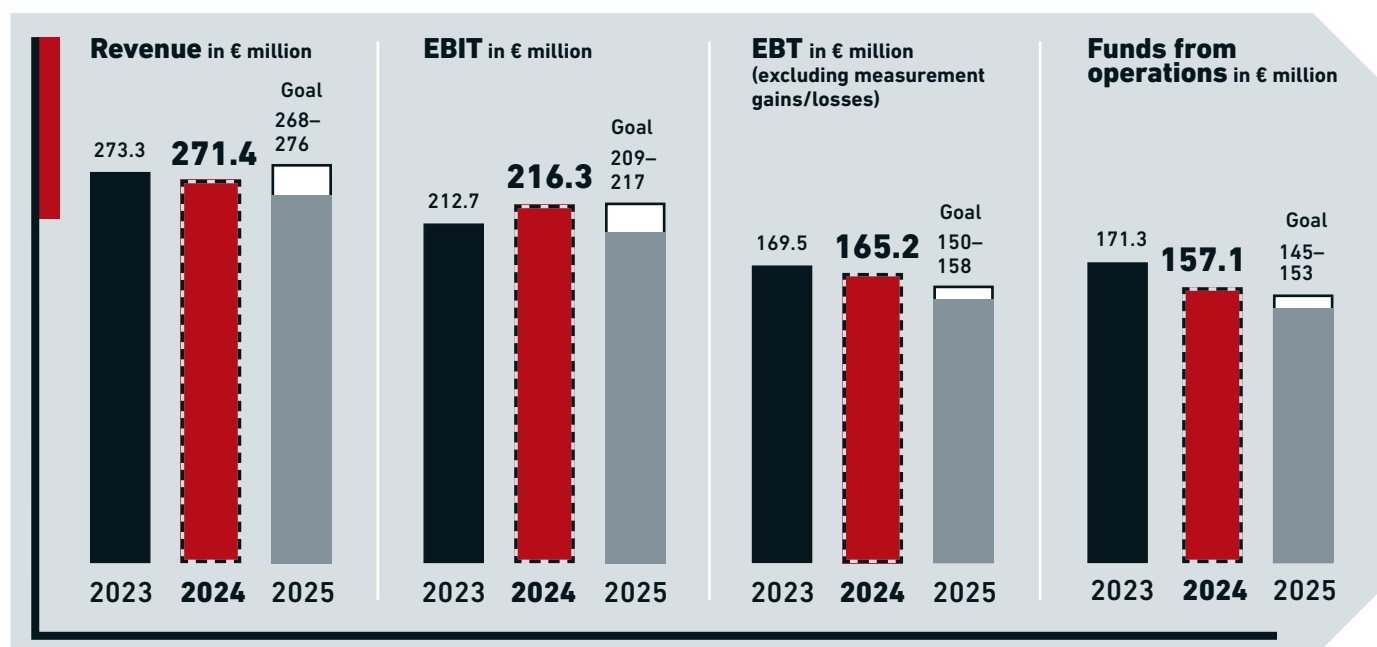
At €216.3 million, earnings before interest and taxes (EBIT) in 2024 were affected by the slight rise in NOI related to declining center operating expenses and an expected year-on-year decline in revenues. We therefore expect EBIT to contract slightly to between €209 million and €217 million in 2025.

EBT (excluding measurement gains/losses) amounted to €165.2 million in the year under review. In addition to the effects on EBIT described above, higher-than-expected interest income had a positive impact on the operating result, as did interest expense being lower than expected. Based on an anticipated increase in interest rates from further planned revaluations, the scheduled refinancing of existing loans and a downturn in interest income, we expect EBT (excluding measurement gains/losses) to be in the range of €150 million to €158 million in 2025.

## FFO PERFORMANCE FOR 2025

Funds from operations (FFO) amounted to €157.1 million in the year under review due to the positive developments described above and consequently exceeded our forecast adjusted in November 2024 (€151 million to €155 million).

We expect that FFO will be between €145 million and €153 million in 2025, or between €1.91 and €2.02 per share<sup>1</sup>.



We view the development of the 2025 financial year as generally positive and are anticipating development of revenue and EBIT to be stable to slightly positive. We are assuming a slight reduction in EBT (excluding measurement gains/losses) and FFO compared to financial year 2024, in view of lower planned financial income.

## DIVIDEND POLICY

One of Deutsche EuroShop AG's key investment objectives is to generate an attractive liquidity surplus from the long-term leasing of shopping centers, which is distributed to shareholders in the form of regular dividends. The Company continually reviews opportunities to further increase its ability to distribute dividends in future years.

In principle, the Company aims to distribute funds in excess of its liquidity requirements to its shareholders. However, the distribution of dividends is highly dependent on prevailing economic conditions, financing needs for further growth and other factors.

For financial year 2024, the Executive Board, together with the Supervisory Board, and taking into account available liquidity and the operating outlook, has decided to propose to the Annual General Meeting the distribution of a dividend of €1.00 per share. The Company reserves the right to adjust its proposed resolution before or at the latest during the Annual General Meeting if it should prove possible and expedient to distribute a higher dividend owing to changed circumstances, in particular due to the creation of additional liquidity through the conclusion of financing agreements.

<sup>1</sup> Number of shares, not including treasury shares



# Risk report

## PRINCIPLES GOVERNING THE RISK MANAGEMENT SYSTEM AND INTERNAL CONTROL SYSTEM<sup>1</sup>

Deutsche EuroShop AG's strategy is geared towards maintaining and increasing shareholders' assets and generating sustainably high surplus liquidity from leasing real estate, thereby enabling the distribution of an appropriate and sustainable dividend. The focus of the risk management system is therefore on monitoring compliance with this strategy and, building on this, on identifying and assessing risks and opportunities as well as making fundamental decisions on how to manage these risks. Risk management ensures that risks are identified at an early stage and can then be evaluated, communicated promptly and mitigated. Monitoring and management of the risks identified form the focal point of the internal control system, which at the Group level is essentially the responsibility of the Executive Board. The Supervisory Board is notified regularly and, if necessary, immediately by the Executive Board about identified risks. The internal control system is an integral part of the risk management system.

Within the framework of its legal mandate for auditing the annual financial statements, the auditor checks whether the early warning system for risks is suitable for detecting at an early stage any risks or developments that might endanger the Company.

The risk analysis, as a continuous process, promptly identifies, evaluates and communicates the factors that may jeopardise the achievement of business targets. The process also includes management and control of the risks identified.

The Executive Board was not aware of any information during the year under review that would have led it to believe that there were material inefficiencies in the effectiveness of the internal control system or risk management system, or that these systems were inappropriate in any way. Generally, however, it should be borne in mind that an internal control system, irrespective of its design, provides no absolute guarantee of identifying deficiencies in our business processes.

## RISK ANALYSIS

Under existing service contracts, the Executive Board of Deutsche EuroShop AG is continuously briefed about the business performance of the shopping centers and the corresponding property companies. Financial statements and financial control reports are submitted on a quarterly basis for each shopping center, and medium-term corporate plans are submitted annually. The Executive Board regularly reviews and analyses these reports, using the following information in particular to assess the level of risk:

### 1. Portfolio properties

- Trend in amounts outstanding
- Trend in occupancy rates
- Retail sales trend in the shopping centers
- Variance against projected income from the properties
- Observance of financial covenants in loan agreements

### 2. Centers under construction

- Pre-leasing levels
- Construction status
- Budget status
- Development of financial covenants in loan agreements and observance of disbursement conditions

Risks are identified by observing issues and changes that deviate from the original plans and budgets. Risk management also involves the systematic analysis of economic data such as consumer confidence and retail sales trends, as well as ongoing monitoring of the activities undertaken by competitors.

<sup>1</sup> This section of the combined management report is not subject to mandatory audit. Therefore, the information it contains has not been audited by the auditor

RISK INVENTORY

The risks identified in the course of the risk analysis are summarised in a risk inventory and evaluated in terms of their potential loss amounts and likelihood of occurrence in consideration of compensatory measures (from a net standpoint). The risk inventory is regularly examined and updated where necessary.

Furthermore, the Executive Board uses scenario-based simulations where the key planning parameters (including rent, cost, return and interest rate trends) are altered to assess the way in which risk aggregation affects the Group’s continued existence. This analysis also allows for an evaluation as regards which risks the Group is able to sustain.

The Executive Board reports on significant risks at the Supervisory Board meetings. In the event of risks that jeopardise the continued existence of the Group, a report is issued immediately.

ACCOUNTING-RELATED INTERNAL CONTROL SYSTEM

Preparation of the financial statements is another important element of the internal control system and is monitored and controlled at the level of the Group holding company. Internal regulations and guidelines should ensure the conformity of the annual financial statements and the consolidated financial statements.

The decentralised preparation of Group-relevant reports by the service provider is followed by the aggregation and consolidation of the individual annual financial statements and the preparation of the information for reporting in the notes and combined management report by the accounting department of the holding company, with the aid of the consolidation software Conmezzo. This is accompanied by manual process controls such as the principle of dual control by the employees charged with ensuring the regularity of financial reporting and by the Executive Board. In addition, within the scope of its auditing activities, the auditor of the consolidated financial statements performs process-independent auditing work, including with respect to financial reporting.

ADVICE ON LIMITATIONS

By virtue of the organisational, control and monitoring measures laid down in the Group, the accounting-related internal control system enables the full recording, processing and evaluation of Company-related matters as well as their proper presentation in Group financial reporting.

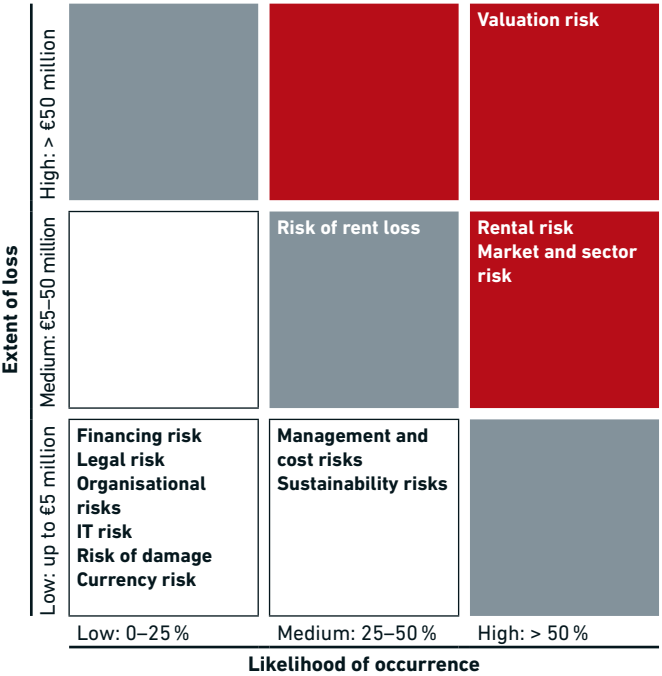
Decisions based on personal judgement, flawed controls, criminal acts or other circumstances cannot be entirely ruled out, however, and may limit the effectiveness and reliability of the internal control and risk management system that is in use. Consequently, the application of the systems used cannot guarantee absolute security as to the correct, complete and timely recording of facts in Group financial reporting.

The statements made relate solely to those subsidiaries included in the consolidated financial statements of Deutsche EuroShop AG for which Deutsche EuroShop AG is in a position, directly or indirectly, to dictate their financial and operating policies.

EVALUATION OF THE OVERALL RISK POSITION

The overall risk situation is presented in the following matrix. The potential extent of losses in the risk matrix is calculated on the basis of the impact on EBIT and FFO for the financial year following the year under review. When it comes to valuation risk, the accounting effects (change in investment properties or total assets) are analysed as well. The extent of losses is analysed on a consolidated basis. The factors that could influence the likelihood of occurrence and severity of the individual risks as well as the evaluation of the overall risk position due to ongoing geopolitical conflicts cannot be estimated at the moment. Individual risks and the overall risk position are monitored on an ongoing basis and reassessed regularly. The ranges assigned to loss amounts were increased significantly compared to the previous year to take account of the increased volatility of external factors such as the rate of inflation or general interest rates.

Risk matrix



On the basis of the monitoring system described, Deutsche EuroShop AG has taken appropriate steps to identify developments that could jeopardise its continued existence at an early stage and to counteract these.

As in the previous year, the Executive Board conducted simulations using consolidated liquidity planning to assess the extent to which the Group is able to bear individual risks or the concurrence of multiple individual risks. The Executive Board is accordingly not aware of any risks or risk aggregations that would jeopardise the continued existence of the Company and the Group. The Executive Board is also of the opinion that the Group is adequately positioned to take advantage of opportunities that may arise without having to enter into unacceptable risks.

## **PRESENTATION OF MATERIAL INDIVIDUAL RISKS**

### **VALUATION RISK**

The value of a property is essentially determined by its capitalised earnings value, which in turn depends on factors such as the level of annual rental income, the management costs and the investment needs, the underlying location risk, the general condition of the property, the evolution of capital market interest rates and, in particular, the demand for shopping center properties. The appreciation or depreciation of property values is also impacted by various macroeconomic and regional factors as well as by factors specific to those properties, which are for the most part unforeseeable and beyond the control of the Company. The factors described are taken into account in the annual market valuations of our portfolio properties by independent appraisers. These have a direct impact on the recognition of investment properties and measurement gains/losses due to the application of IAS 40. Rising capital market interest rates could negatively impact the valuation of the Deutsche EuroShop Group's real estate portfolio as they tend to be associated with an increase in the discount and capitalisation rates used to determine the fair value of the portfolio as well as a downturn in the market prices paid for shares in shopping centers. As a result, higher interest rates typically have a negative effect on the market value of the Deutsche EuroShop Group's real estate portfolio. Changes in market valuations may also affect compliance with loan conditions on existing financing arrangements (e.g. compliance with debt ratios) as well as the terms of new financing and refinancing agreements as a fall in market valuations would lead to a higher debt ratio.

The assignment of external, independent appraisers with a great deal of experience in the industry, along with our own critical assessment of their appraisal, minimises the risk of measurement error. As part of efforts aimed at controlling value-driving factors, the Company has adopted further measures aimed at minimising valuation risk. The main focus here is on professional center, cost and leasing management at the shopping centers, which is ensured through the selection of suitable asset managers. All of our shopping centers are currently managed by ECE Marketplaces GmbH & Co. KG, Hamburg, the European market leader in the area of shopping center management, with active maintenance management ensuring that the properties are continuously kept in a sound general condition.

In the previous year, the parameters used for estimation purposes, such as derived interest rates, market rents, management costs and re-letting periods, were influenced to a large degree by geopolitical conflicts with rising inflation and interest rates. Furthermore, the conflict in the Middle East, political uncertainties and fears of recession are leading to increased uncertainty about economic conditions going forward. Given the ongoing major uncertainty regarding future developments, significant changes in market value cannot be ruled out in the short term despite both inflation and interest rates being on a downward trend.

We therefore continue to consider the likelihood of occurrence and the extent of loss of the valuation risk as high.

### **MARKET AND SECTOR RISKS**

The share of purchases made in stores in Germany was 86.7 %, slightly lower than in the previous year (87.0 %). It is expected that online retail will continue to grow in future and increase its share of total retail sales. The segments of fashion, shoes and consumer electronics continue to dominate online commerce, and are also especially heavily represented in shopping centers. Despite the prevalence of online shopping, attractive retail spaces continue to be a strong draw for customers. The upwards trend in visitor numbers show that attractive and spacious retail facilities that are leaders in their respective catchment areas can continue to hold their own, offering customers a broad range of products, an enjoyable time and a special shopping experience.

Alongside the growth in online retail, additional retail commercial space offered on the rental market, created for example through the building, expansion or modernisation of shopping centers or factory outlets both in city centers and on the outskirts, as well as through the revitalisation of retail locations in city centers, may cause realisable revenues in bricks-and-mortar retail trade to be distributed over more rental space overall and lead to lower space utilisation. In Hamburg, for example, Unibail-Rodamco-Westfield SE is realising a large-scale project development for the Westfield Hamburg-Überseequartier, a mixed-use district within Hamburg's HafenCity, which is scheduled to open at the end of the first quarter of 2025. Larger or improved rental space offerings in the competitive environment of our shopping centers and a potentially permanent redistribution of retail revenues to online channels and the accompanying permanent drop in space utilisation for bricks-and-mortar retailers harbour the risk that subsequent leases and/or renewals could be concluded at lower rents and/or under less favourable contractual terms, leading to a downturn in EBIT and FFO.

To counter the rising share of online retail along with the potential pressure on space utilisation, bricks-and-mortar retail is embracing floorspace restructuring and focusing on good retail locations, optimising product ranges, improving quality of service and placing an emphasis on individual consultations when shopping. The interconnection between the offline and online worlds is also becoming increasingly important. Retailers are at different stages of progress and success in this regard, particularly as far as implementation of their omni-channel concepts is concerned.



The leisure, customer experience and meeting point aspects of our centers are continually being enhanced. In addition to the creation of new and attractive restaurant spaces, this includes our “At Your Service” and “Mall Beautification” investment programmes which were launched back in 2018. The aim is to make the centers a more pleasurable place to be and to raise the quality of service through targeted investments in, among other things, improved service and lounge areas, modern entertainment zones for kids, simplified in-house navigation when searching for shops or parking using touch screens or smartphone solutions, and intelligent parking guidance systems. To increase the appeal of the centers, the expansion of the entertainment offering is also being examined and progressed. For example, the indoor skydive concept opened in our Rhein-Neckar-Zentrum in 2021 has met with great success, so much so that a wide range of other leisure and food service options are currently being developed in the vicinity. Added to this, the Main-Taunus-Zentrum is in the process of receiving a “Food Garden”, which will significantly expand the center’s culinary offering. These and other investments also improve the appeal of the locations beyond the immediate region. The conclusion of leases with as long a term as possible with tenants with high credit ratings across every retail segment also reduces market and sector risks.

Inflation declined significantly in the 2024 financial year compared to the high rates triggered by the war in Ukraine. Interest rates have also gone down in the wake of the European Central Bank’s (ECB) decision to cut base rates. Despite the ongoing geopolitical conflicts and persisting uncertainty, private consumption has seen a slight increase. While energy prices have generally been on a downward trend, they remain significantly higher in some areas than they were before the war in Ukraine. For retailers, high energy prices can become a massive burden if they cannot be passed on in full to customers. In addition, new cost increases as well as possible energy bottlenecks can lead to delivery problems for manufacturers and thus have a lasting negative impact on the revenue of our tenants. In contrast to the previous year, we regard the extent of loss as medium (previous year: high) due to the changed ranges, while the probability of occurrence remains high.

## RENTAL RISK

The long-term success of the Deutsche EuroShop Group’s business model depends, in particular, on leases for retail space and the generation of stable and/or growing rental income in addition to low vacancy rates. Due to the medium-term and long-term renting of retail space, the Deutsche EuroShop Group is not as directly affected by short-term economic developments as company groups in other sectors. However, given retail commerce’s greater dependency on the state of the economy, we cannot rule out the possibility of a change in economic conditions impacting the Deutsche EuroShop Group’s business.

Uncertainty driven by unclear political situations, economic fluctuations, the global economy and structural changes in the retail market are affecting demand for floor space, rent prices and contractual conditions. Insolvencies in the retail sector are also making their effect felt. According to the German Federal Statistical Office, the number of corporate insolvencies in Germany rose by 16.8 % in 2024. It is expected to remain at a high level in 2025. Thus, there is the risk that floor space is not rented or is rented at inadequate prices or excessively unfavourable conditions, for example with respect to lease terms or service charge apportionments. Low contributions to revenue from leasing and/or rising vacancy rates are also possible. Furthermore, the time required to negotiate new leases may extend beyond the planned timeframe.

As a result, income and EBIT would turn out to be less than budgeted, and distributions to shareholders might have to be reduced due to the downturn in FFO. In addition, lower rental income may also affect compliance with loan conditions on existing financing arrangements as well as the terms of new financing and refinancing agreements. If the rental income for a property company is no longer sufficient to meet its interest and repayment obligations, this could lead to the loss of the entire property.

We counteract this risk by transferring leasing management to professional market leaders in asset management as well as by keeping a close eye on the market with continuous and early monitoring of upcoming regular or potentially expected unscheduled leasing. Furthermore, where enforceable on the market, we prefer to conclude medium- and long-term leases with proportionately high minimum rent agreements.

Sustained high energy costs and interest rates are influencing demand for floor space, rental rates and the contractual conditions for new and renewed leases. The time it takes for a space to be re-let has also increased, leading to lower occupancy rates. As a result, the occupancy rate decreased from 97.6 % at the end of 2019 to 95.4 % at the end of 2024.

Due to the continuing challenging economic and business environment, insolvency and re-letting risks remain elevated. In contrast to the previous year, we regard the extent of loss as medium (previous year: high) due to the changed ranges, while the probability of occurrence remains high.

## RISK OF RENT LOSS

Deteriorating performance and credit ratings among tenants, which may also be triggered by serious external political or economic shocks, may lead to defaults on leases and other financial burdens. Defaults on leases may additionally have an impact on compliance with loan covenants, for example. The risk of default on leases consequently comprises the rent payments in their entirety, allocable ancillary costs, as well as potential legal and reinstatement costs. Insolvency on the part of tenants, especially anchor tenants or shop chains, can moreover lead to increases in vacancy rates.

Risk is minimised by carefully selecting tenants, regularly analysing their sales growth and amounts outstanding, as well as adopting re-letting measures early in the event of negative developments. As a rule, tenants also put up commensurate security deposits, which are able to offset some of the financial burden in the event of default.

The requisite write-downs are recognised on the balance sheet in individual cases. These totalled €7.7 million in financial year 2024 (previous year: €8.9 million). It is not possible to rule out higher write-downs in financial year 2025 in view of the structural change in bricks-and-mortar retail and depending on economic developments within the context of today's challenging macroeconomic environment. These would have a negative impact on EBIT and FFO. We consider the absolute extent of loss to be on a comparable level to the previous year. We continue to consider the extent of loss and the of occurrence to be moderate.

## MANAGEMENT AND COST RISKS

The complexity of the applicable court decisions and changes thereto could lead to corrections and objections in relation to ancillary costs, which in turn could lead to limits being enforced on passing the burden on to tenants and/or to subsequent reimbursements to the same. Besides financial losses, this could also affect tenant satisfaction. Continuous examination of ancillary cost invoicing based on current legislation minimises this risk. New changes in the law may also mean that additional costs cannot legally and/or economically be passed on in their entirety to tenants as ancillary costs going forward.

Expenditure on maintenance and investment projects can turn out higher than budgeted based on our past experience. Differences may also materialise owing to external damage or loss, inaccurate assessment of maintenance requirements, or deficiencies that are not identified or are identified too late.

We minimise risks from cost overruns in current investment projects and maintenance measures by taking cost models for all identifiable risks into account in our calculations as a precautionary measure at the planning stage. In addition, more large-scale construction contracts are normally only awarded on a fixed-price basis to general contractors with strong credit ratings. During the building phase, professional project management is assured by the companies we commission. However, it is impossible to completely avoid cost overruns in individual cases.

The war in Ukraine has led to higher energy costs in particular and thus has a direct and indirect influence on management and cost risks. In principle, a large portion of ancillary costs can be passed on to tenants, but a not inconsiderable portion remains with the landlord, so cost increases have a direct effect here. Indirectly, the burden from the cost increases can lead to payment difficulties for tenants or even to the termination of tenancies, resulting in potentially longer vacancy periods and necessary renovation measures. The share of non-allocable ancillary costs and necessary investments would therefore increase. To contain the cost risk from rising energy prices, our shopping centers are checked for energy efficiency; economically sensible measures, such as installing photovoltaic systems, are also implemented.

## FINANCING RISK

As at the reporting date, the Group's financial arrangement involved long-term loan agreements with fixed long-term interest rates. Following on from the refinancing concluded in 2024, no new finance or refinancing is currently planned (not until 2026). This means that, from today's perspective, the Group is not exposed to any financing risk. We are constantly monitoring the interest rate environment so as to be able to react appropriately to interest rate changes. We minimise the financing risk for new property financing as far as possible by entering into long-term loans with fixed-interest periods of up to ten years.

Interest rate levels are materially determined by underlying macroeconomic and political conditions and therefore cannot be predicted by the Company. There is a risk that refinancing may only be available at higher interest rates than before. This would negatively impact FFO.

In their capacity as borrowers, the consolidated subsidiaries are required to comply with various predefined financial indicators (financial covenants) and other restrictive obligations or agreements. As of the reporting date, borrowers within the Deutsche EuroShop Group are required to meet 35 conditions. These conditions, which are reviewed on a regular basis, could limit the Deutsche EuroShop Group's ability to finance its future operating and capital needs as well as to pursue acquisitions and other business activities. The ability to meet these conditions is dependent on a number of factors, some of which may be beyond the Group's control, such as a downturn in the industry and real estate markets or the inaccuracy of assumptions used for long-term planning and forecasts. Failing to comply with a financial covenant could have serious consequences for the Deutsche EuroShop Group. If subsidiaries of Deutsche EuroShop AG breach a financial covenant or another restrictive agreement, lenders could, under certain circumstances, demand the early repayment of a specific percentage of the loan amount, withhold funds, or terminate the respective financing agreement prematurely.

An economic and financial crisis, the substantial indirect repercussions of geopolitical crises (such as the war in Ukraine) on the operations and cash flow of retail properties, as well as pronounced intensification of online competition or stricter regulation of the financial sector could lead to a significant deterioration of banks' lending policies with respect to credit margins, financing terms and expiries, and loan conditions. Insolvencies of real estate companies, such as the Signa Group, could also have a negative impact on confidence in the property sector and therefore on banks' lending practices. The eventualities would negatively affect the earnings and financial position of the Company and FFO. Under extreme circumstances, the financing market could dry up altogether. The possibility cannot be completely excluded that, due for example to a deterioration in the results of operations of individual property companies or a change in lending policy, banks may not be prepared to provide refinancing.

The Deutsche EuroShop Group responds to this financing risk by concluding long-term loan agreements, avoiding the accumulation over time of loan maturities and observing appropriate debt ratios. Furthermore, the Group maintains long-term business relationships with a large number of investment, commercial and mortgage banks in its target markets in order to secure the best possible access to the capital markets.

The Deutsche EuroShop Group occasionally uses derivative financial instruments that qualify for hedge accounting to hedge interest rate risks. These interest rate swap transactions transform variable interest rates into fixed interest rates. An interest rate swap is an effective hedge if the principal amounts, maturities, repricing or repayment dates, the interest payment and principal repayment dates, and the basis of calculation used to determine the interest rates are identical for the hedge and the underlying transaction, and the party to the contract fulfils the contract. The Company counters the risk of default through stringent examination of its contract partners which are also lenders. Interest rate swaps and the underlying transaction are generally reported as one item in the annual financial statements. Financial instruments are not subject to liquidity or other risks. A test of effectiveness for the hedges described is implemented regularly.

## SUSTAINABILITY RISKS

Germany has committed itself to achieving ambitious climate targets as part of its Climate Action Programme 2030. The Climate Change Act (Klimaschutzgesetz) sets legally binding national climate targets and forms the core of the German government's climate policy. Germany is aiming to be climate-neutral by 2045. The real estate sector is a major energy consumer. Since nearly 40 % of global carbon dioxide emissions are caused by the construction and operation of buildings, owners of commercial properties face significant risks related to climate change and potential future costs for reducing carbon dioxide emissions and other related environmental impacts. Ten shopping centers in the Deutsche EuroShop Group's portfolio were built before the turn of the millennium, eleven afterwards. Even though the older shopping centers (median age: 23 years as of late 2024) have largely been modernised and renovated, further investment will be required to meet stricter energy efficiency standards. The Deutsche EuroShop Group may be required to make substantial additional investments in its shopping centers to meet new energy efficiency standards and implement the measures which are needed to achieve this goal. As a result, The Deutsche EuroShop Group could face significant capital expenditures and modernisation costs for ESG measures and/or in order to comply with energy efficiency standards.

Investor demand for ESG-compliant assets may continue to rise, potentially making future asset disposals more challenging. The reputation of the Deutsche EuroShop Group may be damaged if it fails to implement ESG-related measures and/or comply with new energy efficiency standards, or fails to implement its ESG strategy by other means. In addition, decreased demand from potential investors – who are increasingly looking for ESG-compliant assets – could prevent the Deutsche EuroShop Group from selling shopping centers that do not meet these standards or have a significant negative impact on the sale prices for non-compliant assets.

Through early analysis and the planning of necessary measures in our shopping center properties, Deutsche EuroShop ensures that requirements and actions are implemented efficiently, on time, and at the appropriate scale with the support of expert asset managers and advisors. The measures for this are successively and individually reviewed and evaluated as part of the maintenance cycles for the centers. Investment needs are included in long-term planning for the centers. This ensures that the further development of properties is cost-efficient and spread out over time, with the use of public subsidies where available.

Regulations and external reporting requirements related to the EU Taxonomy – such as the Corporate Sustainability Reporting Directive (CSRD) and its planned adoption in German law – have become significantly more stringent. We are now subject to an extensive set of new disclosure obligations. These obligations require us to have reliable data as well as additional resources. These heightened requirements place substantial demands on our internal control systems, governance, monitoring and mandated external reporting processes. Given Deutsche EuroShop AG's efficiently structured organisational structure, there is a risk of us not being able to meet these demands. This risk is being addressed through employee training and the engagement of external service providers and consultants.



We also face risks related to the increasing frequency of extreme climate events, such as severe storms, floods, heat waves and droughts. These have the potential to impact both our tenants and their customers, as well as the shopping center properties themselves. The risk of potential damage is mitigated by arranging appropriate insurance coverage and taking preventive measures.

## **ORGANISATIONAL RISKS**

The Deutsche EuroShop Group has a lean organisational structure made up of an Executive Board and seven employees. As a result, it relies heavily on external service providers.

The Deutsche EuroShop Group maintains contractual relationships with service providers (such as center management companies) as part of its day-to-day business. The Deutsche EuroShop Group outsources all of its center management to ECE Marketplaces. ECE Marketplaces provides its services under independent service agreements with the property companies for each shopping center. Under these agreements, ECE Marketplaces is responsible for center management, including leasing based on standardised contracts, maintenance and repairs, accounting, contract-related and legal matters, in addition to technical planning and architectural tasks. These center management contracts typically have a term of ten to 15 years, and are automatically extended by two to five years unless terminated. They predominantly allow for the contract to be terminated for cause if the shopping center in question is sold to a third party.

If ECE Marketplaces were to terminate all or a significant portion of these contracts, the Deutsche EuroShop Group would need to either insource its asset management needs and expand its own resources – likely leading to higher costs – or secure contracts covering the center management services and potentially other services provided by ECE with alternative service providers within a short timeframe and possibly under less favourable conditions.

Additionally, the Deutsche EuroShop Group maintains contractual relationships with tenants and third parties as part of its day-to-day business operations. If contractual partners failed to meet their obligations, the Deutsche EuroShop Group would have to bear the associated costs.

Given the small number of employees of Deutsche EuroShop AG, the Company is dependent on individual persons in key positions. The departure of these key staff would lead to a loss of expertise, and the recruitment and induction of new replacement personnel could temporarily impair day-to-day business. This kind of impairment is kept low by means of representation policies and the documentation of material work processes.

## **CURRENCY RISK**

The Deutsche EuroShop Group's activities are limited exclusively to the European Union's economic area. Manageable currency risks arise in the case of the eastern European investment companies. These risks are not hedged because this is purely an issue of translation at the reporting date and is therefore not associated with any cash flow risks. The currency risk from operations is largely hedged by linking rents and loan liabilities to the euro. There is a risk that if the Hungarian forint, the Polish zloty or the Czech koruna were to plummet against the euro for an extended period of time, tenants would no longer be able to pay what would then be considerably higher rents denominated in a foreign currency.

## **RISK OF DAMAGE**

Real estate properties are subject to the risk of total or partial ruin caused by external factors (e.g. damage from fire or flooding, vandalism, terror attacks), which can lead to repair costs and leasing defaults. These types of damage are hedged to the greatest possible extent by insurance policies with insurers with a high credit rating. It is, however, conceivable that not all theoretically possible damage is adequately covered by insurance policies, or that this insurance coverage cannot be maintained on adequate terms in light of changing conditions in the insurance market, or that sufficient insurance protection will not even be offered. In addition, insurers may deny their services or a deterioration in the credit rating of an insurer may lead to potential defaults on payments in connection with the enforcement of insurance claims.

In order to avoid damage, our properties are also actively secured by fire and burglary protection and anti-vandalism measures.

## **LEGAL RISK**

The concept for our business model is based on the current legal situation, administrative opinion and court decisions, all of which may, however, change at any time. For example, amendments to the Real Estate Transfer Tax Act or changes in the related administrative opinion could result in a retroactive tax liability related to share deals. In pandemics or other crisis situations, there is a risk of legislators in Europe, including Germany and Poland, acting quickly to enact new laws or amend existing laws that granted temporary relief to tenants in terms of their rental payment obligations during public authority-mandated, pandemic-related business closures.

The Company is not currently aware of any legal risks that could have a major impact on its assets or results of operations.

## IT RISK

Deutsche EuroShop AG's information system is based on a centrally managed network solution. Corrective and preventive maintenance of the system is carried out by an external service provider. A detailed access policy ensures that staff and external service providers are granted access exclusively to the systems they require for their work. A virus protection concept and permanent monitoring of data traffic with respect to hidden and dangerous content are designed to protect against external attacks. All data relevant to operations is backed up daily by remote backup and also regularly on multiple storage media. In the event of a hardware or software failure in our system, all data can be reproduced at short notice.

# L Opportunity report

The Deutsche EuroShop Group forms part of a retail market undergoing dynamic structural transformation. While bricks-and-mortar retail faces challenges from growth in online retail, and many transformation processes are being initiated more actively, the strict boundaries between the online and offline shopping world continue to disappear. The coronavirus pandemic has significantly increased the pressure to act and the required speed of implementation. Even before this, however, there was a clear trend towards purely online retailers increasingly opening shops and branch networks or gaining access to bricks-and-mortar retail chains and their branch networks through acquisitions or joint ventures. This development is based on the expectation from customers that they will be able to buy all products online or offline depending on the situation. Lots of retailers had to accept that they were only able to generate satisfactory revenue during the closure phase with an omni-channel sales approach, as this sales approach opens up new opportunities in the areas of customer contact and service and provides revenue growth potential. Attractive bricks-and-mortar retail spaces and thus also shopping centers will continue to play an important role in the transformation of the retail landscape to a largely integrated omni-channel distribution. This is evidenced by the rapid and relatively significant recovery in customer footfall and tenant revenue in many segments following the reopening of stores after the lockdown. In addition, bricks-and-mortar spaces are increasingly lending themselves to being used as local logistics hubs for fast and cost-efficient delivery services.

Given the positioning of our shopping centers at prime locations, broad sector diversification within the centers, the increasing link-up between the shopping centers and online retail, their conceptual adaptation with an emphasis on leisure, customer experience and meeting point aspects, and the increasing complementary importance of shop spaces for online retail, we see opportunities for further success even during the current accelerated phase of structural change.

Due to the portfolio optimisation completed in early 2023 through the purchase of further minority interests, we see opportunities to grow the Company's earnings in the long term, to increase the Company's agility and to achieve better access to financing opportunities on the capital market. Additional attractive financing opportunities can lead to positive effects on EBT and FFO, especially in a market environment of rising interest rates and a tendency towards stricter loan conditions.

There are also growth opportunities for Deutsche EuroShop AG, in keeping with its clearly defined, selective investment strategy, through the acquisition of further shopping centers or stakes therein. This, in turn, would positively impact the results of operations. Further external growth can also enhance the diversification effect in the Company's holdings portfolio. Due to the great degree of flexibility in the implementation of our acquisition and holdings structures, our good reputation with banks and as a reliable partner in the real estate market, the Company is well positioned to be able to continue to operate in the transactions market in such a way as to exploit opportunities going forward.

# Report of the Executive Board on relations with affiliated companies

Pursuant to section 312 of the AktG, the Executive Board has prepared a report on relations with affiliated companies, which contains the following concluding statement: "I declare that, with regard to the legal transactions and other measures mentioned in the report on relationships with affiliated companies, and according to the circumstances

known to us at the time legal transactions were carried out or measures were taken or omitted, the Company received appropriate consideration for each legal transaction and was not disadvantaged by the fact that measures were taken or omitted."

# Acquisition reporting

Deutsche EuroShop AG shares are traded on the Stock Exchange in Frankfurt am Main and other exchanges. As at 31 December 2024, 76.4 % of the shares were held by Hercules BidCo GmbH, which, based on voting agreements, belongs to Alexander Otto, among others (previous year: 76.4 %). With regard to disclosures concerning direct or indirect shareholdings that exceed 10% of voting rights, please refer to the notes and the notes to the consolidated financial statements.

The share capital amounted to €76,464,319 on 31 December 2024 and was composed of 76,464,319 no-par-value registered shares. As at 31 December 2024, Deutsche EuroShop AG held 720,465 treasury shares, which confer no rights to the Company in accordance with Section 71b AktG. Please refer to the information in the notes to the consolidated financial statements under section "13. Equity and reserves" in the notes to the consolidated financial statements. The notional value of each share in the share capital is €1.00.

The appointment and removal of members of the Executive Board are governed by Sections 84 and 85 AktG and Article 7 of the Articles of Association. Pursuant to Article 7 (1) of the Articles of Association, the Executive Board shall consist of one or more persons; furthermore, the Supervisory Board shall determine the number of members of the Executive Board. Amendments to the Articles of Association are

subject to Sections 179 and 133 AktG and Article 13 of the Articles of Association. Pursuant to Article 13 (4) of the Articles of Association, the Supervisory Board shall be authorised to resolve amendments and addenda to the Articles of Association that relate solely to wording.

By resolution of the Annual General Meeting on 29 August 2023, the Executive Board was authorised, with the approval of the Supervisory Board, to increase the Company's share capital by up to a total of €38,232,159 in increments through individual or multiple issues of new no-par-value registered shares against cash and/or non-cash contributions before 28 August 2028 (Authorised capital 2023). As at 31 December 2024, no use had been made of this authorisation.

The Annual General Meeting held on 29 August 2023 authorised the Executive Board to acquire treasury shares in the Company on the stock exchange before 28 August 2028 constituting up to 10% of the share capital available on entry into force or – if this is lower – on exercise of the authorisation. As at 31 December 2024, 720,465 treasury shares had been repurchased on the stock exchange. This corresponds to 0.942 % of the share capital as at the reporting date.



By resolution of the Annual General Meeting on 29 August 2023, the Executive Board was authorised, subject to approval of the Supervisory Board, to issue convertible bonds and/or bonds with warrants or a combination of such instruments on one or multiple occasions before 28 August 2028 with a total nominal value of up to €1.5 billion against cash contributions and/or contributions in kind, in particular against investments in other companies, and to grant the holders of the respective, equally privileged bonds conversion and option rights/obligations to new no-par-value shares in the Company up to a total of 38,232,159 shares as detailed in the terms and conditions for the bonds ("Bond conditions"). The bonds and the conversion and option rights/obligations can be issued with or without a term. The bonds may pay a fixed or variable rate of interest, in which case, as with a participating bond, the interest may also be dependent in full or in part on the level of the Company's dividend (Conditional capital 2023). As at 31 December 2024, no use had been made of this authorisation.

A change-of-control arrangement has been agreed with two employees. Under this arrangement, if and insofar as the Company informs them that they will no longer be employed in their current positions, these employees will have a special right of termination with a notice period of one month up to the end of the quarter, which will be valid for twelve months from the date the change of control takes effect.

A change of control arises if Deutsche EuroShop AG merges with another company, if a public takeover bid has been made under the German Wertpapiererwerbs- und Übernahmegesetz (WpÜG – Securities Acquisition and Takeover Act) and has been accepted by a majority of shareholders, if the Company is integrated into a new group of companies, or if the Company goes private and is delisted.

In the event of such termination of the employment relationship, these employees will receive a one-time payment amounting to three months' gross salary multiplied by the number of years that they have worked for the Company, but limited to a maximum of 24 months' gross salary.

The Deutsche EuroShop Group does not currently have any other compensation agreements with members of the Executive Board or other employees for the event of a change of control.

The material provisions governing Deutsche EuroShop AG, which include a change of control clause for Deutsche EuroShop AG, primarily relate to credit facilities and loan agreements. In the event of a takeover, the relevant lenders are entitled to terminate the facility and where applicable demand immediate repayment. A takeover is defined as a third party taking control of Deutsche EuroShop AG; the takeover may also be made by a group acting jointly.

# Declaration on corporate governance

## (Section 289f, Section 315d HGB)

The combined declaration in accordance with Section 289f and Section 315d HGB on corporate governance and on the Corporate Governance Code is published on the Deutsche EuroShop AG website at:

[www.deutsche-euroshop.de/Investor-Relations/Corporate-Governance/Declaration-of-Conformity](http://www.deutsche-euroshop.de/Investor-Relations/Corporate-Governance/Declaration-of-Conformity)

# Reporting on the annual financial statements of Deutsche EuroShop AG

As the Group managing company, Deutsche EuroShop AG is responsible for corporate strategy, portfolio and risk management, financing and communication. As the holding company, the economic development of Deutsche EuroShop AG depends primarily on the business development of the Group's operating companies. Deutsche EuroShop AG also directly participates in and shares the opportunities and risks of the Group companies. Therefore, please also refer to the reporting on the Group in the sections "Macroeconomic and sector-specific conditions",

"Business development and overall comment on the Group's financial situation", "Risk report" and "Opportunity report" in this combined management report.

The annual financial statements of Deutsche EuroShop AG were prepared in accordance with the rules of the German Commercial Code (HGB), in compliance with the German Stock Corporation Act (AktG), while the consolidated financial statements were prepared according to IFRS rules.

Results of operations of  
Deutsche EuroShop AG (HGB)

in € thousand	Change			
	01.01.- 31.12.2024	01.01.- 31.12.2023	±	in %
Other operating income	233	275	-42	-15
Personnel expenses	-2,399	-1,820	-579	-32
Depreciation/amortisation and other operating expenses	-3,169	-5,045	1,876	37
Investment income	61,448	76,253	-14,805	-19
Financial gains/losses	-9,330	-8,041	-1,289	-16
Earnings before taxes	46,783	61,622	-14,839	-24
Taxes on income and earnings	2,047	-2,520	4,567	181
Other taxes	0	-9,820	9,820	-
Net profit	48,830	49,282	-452	-1
Profit brought forward	202,672	500,000	-297,328	
Unappropriated surplus	251,502	549,282	-297,780	

Financial year 2024 for Deutsche EuroShop AG was characterised, on the one hand, by a downturn in investment income and the decline in other operating expenses. The higher-than-forecast investment income resulted in expected earnings before taxes that were also higher than originally anticipated, at €46.8 million versus the forecast range of €27.0 million to €33.0 million.

Other operating expenses decreased by €1.9 million compared to the previous year. This was mainly due to expenses in the previous year in connection with the capital measure carried out in early 2023 and the acquisition of additional shares in six shopping center investments in the previous year.

A principal component of the Company's earnings is investment income. At €61.4 million in 2023 (previous year: €76.3 million), this was €14.8 million lower than in the previous year but exceeded the previous year's forecast (€37 million to €43 million). Investment income was better than planned, in particular due to lower expenses for investments in rental areas and maintenance.

Financial gains/losses were negatively impacted by the write-down on the investment in Saarpark Center Neunkirchen GmbH & Co. KG (previously: Saarpark-Center Neunkirchen KG) in the amount of €9.3 million (previous year: €6.5 million).

Other taxes in the previous year relate to the real estate transfer tax triggered by the consolidation of shares at the level of Deutsche EuroShop AG in the course of the acquisition of additional shares in property companies in the previous year.

Income from taxes on income and earnings were €2.0 million, compared with expenses of €2.5 million in the previous year. Of these amounts, €4.1 million in income was attributable to deferred taxes (previous year: expenses of €1.6 million), and expenses of €2.0 million (previous year: €0.9 million) to taxes payable.

### Net assets of Deutsche EuroShop AG (HGB)

			Change
	01.01.- 31.12.2024	01.01.- 31.12.2023	±
<b>in € thousand</b>			
Financial investments	1,049,221	1,314,564	-265,343
Other non-current assets	66	50	16
Receivables and other assets	4,329	4,383	-54
Cash and bank balances	33,401	92,430	-59,029
<b>Assets</b>	<b>1,087,017</b>	<b>1,411,427</b>	<b>-324,410</b>
Equity	910,414	1,222,993	-312,579
Provisions	7,013	9,597	-2,584
Liabilities	89,055	94,211	-5,156
Deferred tax liabilities	80,535	84,626	-4,091
<b>Liabilities</b>	<b>1,087,017</b>	<b>1,411,427</b>	<b>-324,410</b>

The downturn in financial investments in financial year 2024 was related to the withdrawals from investees, which were equal to free liquidity, less the proportional net profits under commercial law in 2024 and write-downs of financial investments. Liquidity withdrawals increased compared to the previous year. This was largely due to the additions to the existing loans at the property companies in Passau, Magdeburg and Hamm.

The dividends totalling €346.6 million approved at the Annual General Meetings in January and August 2024 reduced equity accordingly. Deutsche EuroShop AG's equity ratio fell to 83.8 % (previous year: 86.6 %), remaining at a high level and providing the Company with a firm financial footing.



Financial position of Deutsche EuroShop AG (HGB)

in € thousand	01.01.- 31.12.2024	01.01.- 31.12.2023
Net profit	48,830	49,282
Cash distributions on investees recognised in equity	250,801	80,815
Measurement of investments not affecting liquidity	9,331	6,463
Addition/reversal for deferred income taxes	-4,091	1,607
1. Free cash flow from operating activities	304,871	138,167
2. Outflows for new investments	0	-58,753
3. Inflows from equity	0	64,252
Inflows/outflows from bank loans	-341	-1,544
4. Inflows/outflows from financing activities	-341	-1,544
5. Other cash changes in the balance sheet	-2,150	2,151
6. Acquisition of treasury shares	-14,800	-200
7. Dividend for the previous year	-346,609	-191,161
Liquidity at the start of the year	92,430	139,518
Cash changes in liquidity (subtotal 1. – 7.)	-59,029	-47,088
Liquidity at the end of the year	33,401	92,430

The free cash flow from operating activities of €304.9 million increased considerably compared to the previous year (€138.2 million). This was due to earnings from investments being lower than in the previous year and the additional liquidity distributions arising from the loan increases for Passau, Magdeburg and Hamm. For the past financial year, there was a return on the equity paid in amounting to €1,418.2 million of 21.5 %, compared with 9.6 % in the previous year. Free cash flow per share rose from €1.84 to €4.01.

The outflows for new investments in the previous year include the cash paid by Deutsche EuroShop AG as part of the acquisition of the additional shares in six property companies. The remaining purchase prices were settled by granting shares to the sellers.

Outflows from financing activities resulted from the scheduled repayment of long-term bank loans until the loan was transferred to Allee-Center Magdeburg GmbH & Co. KG without affecting liquidity.

Taking into account the cash changes in net working capital, liquidity ended the year at €33.4 million.

The Executive Board is very satisfied with the results of operations, net assets and financial position in financial year 2024.

FORECAST FOR DEUTSCHE EUROSHOP AG (HGB)

Management expects the following changes in the key performance indicators: income from investments of €31 million to €37 million, and thus down significantly on 2024 (€61.4 million), and earnings before taxes of between €25 million and €31 million, also sharply lower than the figure seen in 2024 (€46.8 million).

We consider ourselves to be very well positioned for financial year 2025 in spite of the scheduled lower income from investments and the likewise declining earnings before taxes.

Hamburg, 21 March 2025

**Forward-looking statements**

This combined management report contains forward-looking statements based on estimates of future developments by the Executive Board. The statements and forecasts represent estimates based on all of the information available at the current time. If the assumptions on which these statements and forecasts are based do not materialise, the actual results may differ from those currently forecast.

**Rounding and rates of change**

Percentages and figures stated in this report may be subject to rounding differences. The prefixes before rates of change are based on economic considerations: improvements are indicated by a plus (+); deteriorations by a minus (-).



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# CONSOLIDATED FINANCIAL STATEMENTS



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1.9

€ billion in equity

# Consolidated balance sheet

Assets in € thousand	Notes	31.12.2024	31.12.2023
ASSETS			
Non-current assets			
Intangible assets	7.	51,731	51,742
Property, plant and equipment	7.	371	449
Investment properties	8.	3,966,721	3,947,021
Investments accounted for using the equity method	9.	101,534	92,741
Non-current assets		4,120,357	4,091,953
Current assets			
Trade receivables	10.	14,711	13,419
Other current assets	11.	16,899	18,754
Cash and cash equivalents	12.	212,438	336,071
Current assets		244,048	368,244
Total assets		4,364,405	4,460,197

Liabilities in € thousand	Notes	31.12.2024	31.12.2023
<b>EQUITY AND LIABILITIES</b>			
<b>Equity and reserves</b>			
Subscribed capital		76,464	76,464
Capital reserves		793,943	793,943
Retained earnings		1,014,853	1,249,269
Treasury shares		-720	-9
<b>Total equity</b>	13.	1,884,540	2,119,667
<b>Non-current liabilities</b>			
Financial liabilities	14.	1,795,909	1,665,679
Deferred tax liabilities	16.	350,887	331,918
Limited partner contributions of non-controlling interests	17.	261,156	259,380
Other liabilities	15.	4,715	7,126
<b>Non-current liabilities</b>		<b>2,412,667</b>	<b>2,264,103</b>
<b>Current liabilities</b>			
Financial liabilities	14.	12,465	11,921
Trade payables	15.	7,349	10,635
Tax liabilities	15.	16,876	19,891
Other provisions	18.	12,669	14,459
Other liabilities	15.	17,839	19,521
<b>Current liabilities</b>		<b>67,198</b>	<b>76,427</b>
<b>Total equity and liabilities</b>		<b>4,364,405</b>	<b>4,460,197</b>



# Consolidated income statement

in € thousand	Notes	01.01.- 31.12.2024	01.01.- 31.12.2023
Revenue	19.	271,403	273,304
Property operating costs	20.	-31,350	-34,808
Property management costs	21.	-14,902	-14,734
Write-downs and disposals of financial assets	10., 22.	-7,731	-8,858
Net operating income (NOI)		217,420	214,904
Other operating income	23.	9,074	35,335
Other operating expenses	24.	-10,189	-37,578
Earnings before interest and taxes (EBIT)		216,305	212,661
Share in the profit or loss of associates and joint ventures accounted for using the equity method	9., 25.	16,581	5,005
Interest expense		-49,083	-43,313
Profit/loss attributable to limited partners	17.	-14,397	-13,876
Other financial expenses		-1,876	0
Interest income		5,408	5,492
Financial gains/losses		-43,367	-46,692
Measurement gains/losses	26.	-22,870	-205,701
Earnings before taxes (EBT)		150,068	-39,732
Taxes on income and earnings	27.	-26,554	1,455
Consolidated profit		123,514	-38,277
Basic and diluted earnings per share (€)	28.	1.62	-0.51

# Statement of comprehensive income

in € thousand	Notes	01.01.- 31.12.2024	01.01.- 31.12.2023
Consolidated profit		123,514	-38,277
Items which under certain conditions in the future will be reclassified to the income statement:			
Actual share of the profits and losses from instruments used to hedge cash flows	13.	3,298	-790
Deferred taxes on changes in value offset directly against equity	13.	-530	-239
Total earnings recognised directly in equity		2,768	-1,029
Total profit		126,282	-39,306
Share of Group shareholders		126,282	-39,306

# Consolidated statement of changes in equity

in € thousand	Notes	Number of shares out-standing	Subscribed capital	Capital reserves	
01.01.2023		61,783,594	61,784	494,526	
Total profit			0	0	
Capital increase	13.	14,680,725	14,680	299,417	
Acquisition of treasury shares	13.	-9,000	0	0	
Dividend payments	13.		0	0	
31.12.2023		76,455,319	76,464	793,943	
01.01.2024		76,455,319	76,464	793,943	
Total profit			0	0	
Acquisition of treasury shares	13.	-711,465	0	0	
Dividend payments	13.		0	0	
31.12.2024		75,743,854	76,464	793,943	

	Other retained earnings	Statutory reserve	Cash flow hedge reserve	Treasury shares	Total
	1,482,264	2,000	-4,337	0	2,036,237
	-38,277	0	-1,029	0	-39,306
	0	0	0	0	314,097
	-191	0	0	-9	-200
	-191,161	0	0	0	-191,161
	1,252,635	2,000	-5,366	-9	2,119,667
	1,252,635	2,000	-5,366	-9	2,119,667
	123,514	0	2,768	0	126,282
	-14,089	0	0	-711	-14,800
	-346,609	0	0	0	-346,609
	1,015,451	2,000	-2,598	-720	1,884,540



# Consolidated cash flow statement

in € thousand	Notes	01.01.- 31.12.2024	01.01.- 31.12.2023
Consolidated profit		123,514	-38,277
Income taxes	27.	26,554	-1,455
Financial gains/losses		43,367	46,692
Amortisation/depreciation of intangible assets and property, plant and equipment with a finite life	7., 24.	140	123
Unrealised changes in fair value of investment property and other measurement gains/losses	26.	22,870	205,701
Distributions and capital repayments received	9.	7,801	6,335
Other non-cash income and expenses		0	14,036
Changes in trade receivables and other assets	10., 11.	-13,083	-8,950
Changes in current provisions	18.	-4,453	843
Changes in liabilities	15.	-5,903	-9,817
Cash flow from operating activities		200,807	215,231
Interest paid		-46,218	-40,302
Interest received		5,408	5,492
Income taxes paid	27.	435	-5,358
Net cash flow from operating activities		160,433	175,063
Investments in investment properties	8.	-47,179	-43,481
Sale of investment properties	8.	6,906	0
Investments in intangible assets and property plant and equipment		-15	-16
Acquisition of subsidiaries less acquired cash and cash equivalents	30.	0	-19,455
Cash flow from investing activities		-40,288	-62,952
Assumption of financial liabilities	14., 29.	158,428	60,906
Repayment of financial liabilities	14.	-30,520	-12,994
Repayment of lease liabilities	15.	-103	-73
Acquisition of treasury shares	13.	-14,800	-200
Payments to limited partners	17.	-10,174	-9,904
Payments for the acquisition of additional shares in the limited partnership	30.	0	-19,538
Inflows from capital increases	13.	0	61,981
Payments to Group shareholders	13.	-346,609	-191,161
Cash flow from financing activities		-243,778	-110,983
Net change in cash and cash equivalents		-123,633	1,128
Cash and cash equivalents at beginning of period	12.	336,071	334,943
Cash and cash equivalents at end of period	12.	212,438	336,071

# Notes to the consolidated financial statements for financial year 2024

## PRINCIPLES UNDERLYING THE CONSOLIDATED FINANCIAL STATEMENTS

### 1. GENERAL DISCLOSURES

The Group parent company is Deutsche EuroShop AG, Hamburg, Germany. The Company's head office is at Heegbarg 36, 22391 Hamburg, Germany. The Company is entered in the Hamburg Commercial Register (HRB 91799).

Deutsche EuroShop AG focuses on acquiring, managing, using and selling investments of all kinds, and in particular investments in retail properties.

The consolidated financial statements of Deutsche EuroShop AG have been prepared in accordance with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB), including the interpretations of the International Financial Reporting Interpretations Committee (IFRIC) and the supplementary provisions of German commercial law required to be applied under Section 315e (1) of the Handelsgesetzbuch (HGB German Commercial Code). All IFRS and IFRIC interpretations endorsed by the European Commission and required to be applied as at 31 december 2024 have been

applied. The Executive Board prepared the consolidated financial statements as at 31 December 2024 on 21 March 2025 and forwarded them to the Supervisory Board for examination and approval.

In addition to the consolidated balance sheet, consolidated income statement and consolidated statement of comprehensive income, the consolidated financial statements comprise the consolidated statement of changes in equity, the consolidated cash flow statement and the notes to the consolidated financial statements.

Amounts are mainly presented in thousands of €.

A detailed list of the companies included in the consolidated financial statements forms part of the notes.

The annual financial statements of the consolidated companies were prepared on 31 December 2024, the reporting date of the consolidated financial statements.

### 2. BASIS OF CONSOLIDATION

The scope of consolidation changed as follows compared with the previous year:

	Domestic <sup>1</sup>	Abroad <sup>1</sup>	Total
FULLY CONSOLIDATED SUBSIDIARIES			
As at 01.01.2024	15	4	19
Additions	0	0	0
Disposals	0	0	0
As at: 31.12.2024	15	4	19
JOINT VENTURES INCLUDED IN ACCORDANCE WITH THE EQUITY METHOD			
As at 01.01.2024	0	3	3
Additions	0	1	1
Disposals	0	0	0
As at: 31.12.2024	0	4	4
ASSOCIATES INCLUDED IN ACCORDANCE WITH THE EQUITY METHOD			
As at 01.01./31.12.2024	0	1	1

1 Companies are allocated in accordance with the segment allocation based on the location of the respective shopping center. This may be different from the company domicile.

Subsidiaries

The consolidated financial statements include the financial statements of the parent company and of the companies controlled by it. Deutsche EuroShop AG gains control when it:

- is in a position to take decisions affecting another company,
- is exposed to fluctuating returns and reflows from this holding, and
- is able, by reason of its decision-making capacity, to influence such returns.

At every reporting date, a new assessment is carried out to establish whether or not an investee is controlled, by reference to whether circumstances indicate that one or more of these criteria have changed.

Financial information of subsidiaries with significant non-controlling interests

The Group holds a stake of 52.01 % in Main-Taunus-Zentrum KG, Hamburg, and exercises a controlling influence over the Company. The other 47.99 % of shares are in free float. The Company posted non-current assets of €670,721 thousand (previous year: €655,721 thousand) and current assets of €29,401 thousand (previous year: €38,573 thousand) as at the reporting date. Non-current liability items (excluding limited partner contributions of non-controlling interests) amounted to €220,359 thousand (previous year: €220,270 thousand) and current liability items totalled €4,958 thousand (previous year: €5,150 thousand). The Company generated revenue of €35,845 thousand (previous year: €36,776 thousand) and net profit (after earnings due to limited partners) of €12,791 thousand (previous year: €-7,518 thousand). A dividend of €7,910 thousand (previous year: €7,434 thousand) was paid to limited partners in the year under review.

Joint ventures

Joint ventures in which Deutsche EuroShop AG has a majority of the voting rights together with third parties are classified as joint operations and are accounted for using the equity method.

Associates

In accordance with IAS 28, where Deutsche EuroShop AG can exercise a significant influence but not control over companies, these investments are measured using the equity method.

Investees

Investments over which Deutsche EuroShop AG has neither significant influence nor control are generally measured at fair value. In line with IFRS 9, for initial recognition of an investment, the Group has the irrevocable right to choose to record the fair value adjustment in other income as well. As at 31 December 2024, the Group had no investees.

Shareholdings

The list of shareholdings as required by Section 313 (2) HGB is attached as a note to the consolidated financial statements. The list of shareholdings also includes a conclusive list of all subsidiaries that meet the conditions of Section 264b HGB and have exercised the option of exemption from specific provisions regarding the preparation, auditing and disclosure of the annual financial statements or management report.

3. CONSOLIDATION METHODS

Under the purchase method, the cost is eliminated against the parent company's interest in the remeasured equity of the subsidiaries at the date of acquisition or initial consolidation. Any remaining excess of identified net assets acquired over cost of acquisition is recognised as goodwill in intangible assets. Any negative differences are recognised in income following a reassessment.

Joint ventures and associates are measured using the equity method. The cost of acquiring the investment is recognised here in income at an amount increased or reduced by the changes in equity corresponding to the equity interest of Deutsche EuroShop AG.

Intragroup transactions are eliminated as part of the consolidation of intercompany balances, income and expenses.

4. CHANGES IN ACCOUNTING POLICIES AND VALUATION METHODS, ESTIMATES, ASSUMPTIONS, OPTIONS AND JUDGEMENTS

The following new or amended standards and interpretations relevant for the business activities of the Group are required to be applied for the first time to the financial years ending on 31 December 2024:

Changes in accounting policies and valuation methods due to new accounting standards

Amendment/ Standard	Date applied (EU)	Amendment	Impact on the net assets, financial position and results of operations or cash flow of Deutsche EuroShop AG
Classification of debt as current or non-current (Amendment to IAS 1)	01.01.2024	<div> <div></div> <div>Clarification of the classification of liabilities as current and non-current</div> </div>	No material impact



The following new or amended standards and interpretations relevant for the business activities of the Group are not yet compulsory and have not been applied prematurely:

Amendment/ Standard	Expected date of application (EU)	Expected Amendment	Impact on the net assets, financial po- sition and results of operations or cash flow of Deutsche EuroShop AG
Contracts Referenc- ing Nature-dependent Electricity (Amendments to IFRS 9 and IFRS 7)	01.01.2026 (Not yet endorsed by the EU)	<ul style="list-style-type: none"><li>■ Clarification of the “own use exemption”</li><li>■ Option to use contracts for electricity from nature-dependent renewable energy sources as hedging instruments under certain conditions</li><li>■ Additional disclosure requirements with regard to the effects of the contracts on financial performance and future cash flow</li></ul>	No material impact
Amendments to the Classification and Measurement of Financial Instruments (Amendments to IFRS 9 and IFRS 7)	01.01.2026 (Not yet endorsed by the EU)	<ul style="list-style-type: none"><li>■ Changes to the classification of financial assets using the SPPI criterion</li><li>■ Definition of financial assets with non-recourse features</li><li>■ Disclosure requirements for equity instruments that are measured at fair value and not recognised in profit or loss</li></ul>	No material impact
Annual Improvements to IFRS Accounting Standards (Volume 11)	01.01.2026 (Not yet endorsed by the EU)	<ul style="list-style-type: none"><li>■ Hedge accounting by a first-time adopter (IFRS 1 – First-time Adoption of International Financial Reporting Standards)</li><li>■ Disclosure of deferred difference between fair value and transaction price (IFRS 7 – Financial Instruments: Disclosures)</li><li>■ Lessee derecognition of lease liabilities</li><li>■ Transaction price (IFRS 9 – Financial Instruments)</li><li>■ Determination of a “de facto agent” (IFRS 10 Consolidated Financial Statements)</li><li>■ Cost method (IAS 7 – Statement of Cash Flows)</li></ul>	No material impact
Presentation and Disclosure in Finan- cial Statements (IFRS 18)	01.01.2027 (Not yet endorsed by the EU)	<ul style="list-style-type: none"><li>■ Categorisation requirements for the income statement</li><li>■ Elimination of disclosure options in the state- ment of cash flows for interest and dividends received and paid</li><li>■ In the future, we will be required to use the new operating profit subtotal as the starting point for the indirect method of preparing statements of cash flows</li><li>■ Requirements for notes related to manage- ment-defined performance measures (MPMs) and aggregation and disaggregation rules for the notes</li><li>■ The comparative figures must be adjusted accordingly in the year of initial application.</li></ul>	The effects of the first-time adoption of IFRS 18 on the consolidated finan- cial statements of Deutsche EuroShop AG are currently being analysed.

In addition, further standards and interpretations were adopted which are not expected to have any impact on the Group.

## Estimates and assumptions

The preparation of the consolidated financial statements necessitates the use of estimates and assumptions. These affect the reported amounts of assets, liabilities and contingent liabilities as at the reporting date, as well as the recognition of income and expenses during the reporting period. The actual amounts can differ from these estimates.

Estimates and assumptions are evaluated on an ongoing basis and are based on historical experience and other factors, including expectations related to future events.

The assumptions and estimates that may have the greatest impact on assets and liabilities are those which are used when calculating the market values of investment properties.

Investment properties are valued in accordance with IAS 40 in conjunction with IFRS 13 using the discounted cash flow (DCF) method. Changes in market values are recognised in profit or loss under measurement gains/losses. This has an impact on the earnings position of Deutsche EuroShop AG.

The valuation of investment properties involves a significant amount of uncertainty. The expected cash flows and the discount factor are particularly impactful parameters when it comes to valuation (for more details, see Section 8. Investment Properties).

Uncertain tax items for current and deferred taxes are subject to estimates and assumptions regarding the occurrence of future events that may have an impact on the amount of tax expenses and tax liabilities. Deferred tax assets on loss carryforwards are recognised to the extent that it is probable that future taxable profits will be available against which the loss carryforwards can be offset. At each reporting date, the assumptions and estimates regarding the probability of future taxable profits are reviewed with regard to offsetting against existing loss carryforwards.

In addition, assumptions and estimates are made when determining useful lives and when recognising and measuring provisions.

## Options and judgements

The following are the options and judgements that have the most significant effect on the amounts recognised in the financial statements.

Investment properties are measured at their market value in accordance with IAS 40. Measuring investment properties at amortised cost would have a significant effect on carrying amounts and the corresponding income and expense items.

The classification of an investment as an investment accounted for using the equity method is based on the assessment of significant influence or joint control, and may be a matter of judgement.

The categorisation of financial assets and liabilities can be a matter of judgement.

Judgement may be required with regard to revenue recognition in accordance with IFRS 15, which may affect the amount and timing of revenue.

The consideration of termination and extension options when accounting for leases in accordance with IFRS 16 can be a matter of judgement.

Assessing forward-looking information as part of the determination of write-downs on receivables is subject to judgement.

5. CURRENCY TRANSLATION

The reporting currency of the company is the euro (€).

The companies located outside the eurozone that are included in the consolidated financial statements are treated as legally independent, but economically dependent, integrated companies. The reporting currency of these companies is therefore different from the functional currency (€). Under IAS 21, annual financial statements prepared in foreign currencies are translated using the functional currency method, with the result that the balance sheet is to be translated as if the transactions had arisen for the Group itself, because the local currency of the integrated companies is deemed to be a foreign currency for these companies themselves.

Monetary values are therefore translated at the closing rate and non-monetary items at the rate that applied at the time of initial recognition. Non-monetary items to be reported at fair value are translated at the closing rate. Items in the consolidated income statement are translated at average rates for the year or, in the event of strong fluctuations, using the rate that applied on the date of the transaction. Any translation differences arising in the case of discrepancies between the translation rates of the balance sheet and consolidated income statement are recognised in profit or loss.

Translation was based on the following exchange rates:

€ 1 =	31.12.2024		31.12.2023	
	Closing rate	Average rate	Closing rate	Average rate
Hungarian forint (HUF)	411.35	397.07	382.78	380.57
Polish zloty (PLN)	4.27	4.31	4.35	4.54
Czech koruna (CZK)	25.19	24.73	24.73	24.12

6. SIGNIFICANT ACCOUNTING POLICIES AND VALUATION METHODS

Revenue and expense recognition

As a general rule, revenue from leasing the investment properties is recognised on a straight-line basis over the term of the lease. Tenant incentives granted are distributed on a straight-line basis over the lease term and reduce revenue.

The rental concessions granted in connection with the coronavirus pandemic, to the extent that they relate to receivables that arose in the period up to the contractual agreement with the tenant, were treated as a waiver of receivables and recognised as a disposal of financial assets. Rental concessions that affect the period after the contractual agreement with the tenant are treated as a modification to the lease and are distributed on a straight-line basis over the remaining lease term from the date the agreement was reached. This approach is not applicable with respect to the suspension or reduction of rental payments made on the basis of an existing lease or by law. Those are treated as variable lease payments and recognised in revenue as they actually arise.

When passing on operating costs, the Group acts as an agent for the service. The income from recharging is therefore netted with the corresponding expenses in the income statement. This does not include operating costs that are passed on and for which the tenants do not receive a separate service (property tax and building insurance). The proceeds received through the transfer of these expenses, which are included in the property operating costs, are recognised in revenue (unnetted recognition).

Other revenue and other operating income are recognised once the relevant service has been rendered or once the risk has passed to the customer.

Other operating expenses are recognised once the service has been utilised or at the time when they are booked through profit and loss.

Interest income and expense are accrued.

Determination of fair values

The Group regularly reviews the determination of fair values for financial and non-financial assets and liabilities. It also conducts a regular assessment of significant, non-observable input factors and carries out valuation adjustments. When determining the fair value of an asset or liability, the Group uses observable market data wherever possible.

Based on the input factors used in the valuation techniques, the fair values are categorised into different levels of the fair value hierarchy in accordance with IFRS 13:

**Level 1:** Fair values determined using quoted prices in active markets.

**Level 2:** Fair values determined using valuation methods where the input factors relevant for the fair value are based on directly or indirectly observable market data.

**Level 3:** Fair values determined using valuation methods where the input factors relevant for the fair value are based on unobservable market data.

In the case of assets or liabilities that are recognised at fair value on a regular basis, it is determined based on a reassessment at the end of the financial year whether reclassifications took place between the hierarchical levels. In financial year 2024, as in the previous year, no reclassifications were made between the hierarchical levels.

## Intangible assets

Intangible assets include acquired software and software licenses of Deutsche EuroShop AG and goodwill.

Software additions are measured at cost. These are amortised at 33 % using the straight-line method over the expected useful life of three years. The method of depreciation and the depreciation period are reviewed annually at the end of each financial year.

Goodwill within the context of a company takeover arose as a positive difference between the fair value of the assets, liabilities and contingent liabilities at the time of acquisition as well as the deferred taxes of the acquired company and the consideration paid for it by the Group. Goodwill is not subject to amortisation.

## Property, plant and equipment

Property, plant and equipment is reported at cost, less depreciation and, where applicable, impairment charges.

Operating and office equipment comprises office equipment, tenant fixtures, fittings and technical equipment belonging to Deutsche EuroShop AG, and is depreciated using the straight-line method over three to 13 years. The method of depreciation and the depreciation period are reviewed annually at the end of each financial year.

Property, plant and equipment also includes right-of-use assets under leases.

## Impairment losses on intangible assets and property, plant and equipment

The value of the goodwill is reviewed at least once a year (as at 31 December) at the level of the cash-generating units of the Group to which goodwill was allocated at the time of acquisition. The impairment loss test as at 31 December 2024 did not result in a need for write-downs, as in the previous year.

For intangible assets with finite useful lives as well as for property, plant and equipment, the value is only reviewed if there are actual indications of impairment. An impairment loss is recognised in income in measurement gains/losses provided that the recoverable amount of the assets is lower than the carrying amount. The recoverable amount is the higher value from the fair value less costs of disposal and value in use. In the financial year, there were no indications of impairment for intangible assets with finite useful lives or for property, plant and equipment.

## Investment properties

Under IAS 40, investment property must initially be measured at cost at the date of acquisition. Property that is under construction and that is intended to be used as investment property following its completion also falls under the scope of IAS 40. Property held as a financial investment can either be recognised at amortised cost (cost model) or using the fair-value model.

Subsequently, all properties must be measured at their fair value and the annual net changes recognised in income under measurement gains/losses (recurring fair value measurement). Investment property is property held for the long term to earn rental income or capital gains. Under IAS 40, investment property measured using the fair value model is no longer depreciated.

Borrowing and initial rental costs that are directly attributable to the acquisition, construction or production of a qualifying asset are included in the cost of that asset until the time at which the asset is largely ready for its intended use. Income realised from the temporary investment of specifically borrowed funds up to the point when these are used to obtain qualifying assets is deducted from the capitalisable costs of these assets. General administrative costs are not added to the costs of these assets.

All other borrowing costs are recognised in income in the period in which they occur. Maintenance measures relating to property, plant and equipment are recognised as an expense in the financial year in which they occur.



**Non-current assets held for sale**

The classification of real estate as non-current assets held for sale requires that the real estate is available for sale in its present condition and that the sale is highly probable and expected to occur within twelve months. A sale is considered highly probable when the plan to sell has been decided, the necessary approvals have been obtained and the marketing process has begun.

Investment properties reported in the balance sheet under non-current assets held for sale must be measured at fair value in accordance with IAS 40.

**Group as lessee**

The Group assesses at inception whether an agreement is a lease or not according to IFRS 16 and, for the term of provision, recognises an asset for the right of use granted and a lease liability. Initial measurement of the right of use and lease liability is at the present value of the lease payments to be made. Discounting is at the Group's marginal borrowing rate. Subsequently, the right of use is amortised on a straight-line basis over the term of the lease, and the lease liability is reduced by the lease payments made and increased by the interest accrued on the portion not yet repaid.

**Government grants**

To mitigate the effects of the coronavirus pandemic, the Group applied for bridging assistance III in the amount of €2.0 million in 2022. The bridging assistance III applied for must be recognised in profit or loss as a government grant if there is reasonable assurance that the Group will comply with the conditions attached to the grant and that the grant will be received. The income from the grant is shown under other operating income and the receivable under other assets. The application was approved and paid in mid-February 2022. The final accounts for the assistance awarded were submitted in October 2023 but had not been approved at the time of preparation.

**Financial instruments**

Financial assets and liabilities are recognised in the consolidated balance sheet when the Group becomes a party to the contractual provisions governing the financial instrument.

Financial instruments are allocated to an IFRS 9 measurement category when they are recognised for the first time. With financial assets, the measurement category is dependent on the cash flow property of the financial instrument and the business model of the Group which holds the financial asset.

**Receivables and other current assets**

Receivables and other current assets are recognised at amortised cost less write-downs. As a general rule, the Group applies the simplified approach permitted under IFRS 9 and measures the write-down on the basis of the credit losses expected over the life of the asset.

**Limited partner contributions of non-controlling interests**

The distinction between equity and liabilities under international accounting standards is set out in IAS 32 Financial Instruments: Presentation. In accordance with this standard, the equity interests of third-party shareholders in commercial partnerships are reclassified as liabilities due to the shareholders' potential right of redemption. According to Sections 131 et seq. HGB, shareholders in commercial partnerships have an ordinary legal right of termination of six months with effect from the end of the financial year, which the shareholders' agreement can define from a long-term perspective, but cannot exclude. As a result of this stipulation, a liability rather than equity was recognised in the balance sheet. This liability must be measured at the repayment amount.

## Financial liabilities

Liabilities to banks/bank loans and overdrafts are reported at amortised cost. Discounts are deducted, which under IFRS 9 must be amortised over the term of the loan agreement and recognised annually as an expense.

### Trade payables

Trade payables are recognised at their repayment amount.

### Other liabilities

Other liabilities are recognised at amortised cost.

### Cash and cash equivalents

Cash and cash equivalents include cash and bank balances (terms of up to three months) at their principal amounts.

## Derivative financial instruments

Derivatives that qualify for hedge accounting in accordance with IFRS 9 are used to hedge interest rate risks. These are fixed-rate swaps to limit the interest rate risk of variable interest rate loans, which have terms extending to 2027. The interest rate hedges are recognised at fair value (recurring fair value measurement) under "Other assets" or "Other liabilities". Changes are recognised directly in equity, provided that the conditions of the underlying and hedge transaction are identical. The effectiveness of the hedging measures is verified regularly using the degree of harmony between the contract terms for the hedged item and the hedge (critical term match). If the effectiveness between the hedged item and the hedge does not exist, the hedge is measured as a derivative at fair value in profit or loss. Present value is calculated based on discounted cash flows using current market interest rates. The final maturities of the interest rate hedges and loan agreements are identical.

## Investments accounted for using the equity method

Investments in associates and joint ventures are initially recognised at cost in the balance sheet and adjusted by changes in the Group's share of the equity of the associate/joint venture after the date of acquisition. At every reporting date, the Group reviews whether there are indications that the shares are impaired in relation to the amortised carrying amounts.

## Deferred taxes

In accordance with IAS 12, deferred taxes are recognised for all deductible temporary differences between the tax accounts and the IFRS balance sheet. Measurement is based on the tax rates that are expected to apply in the period in which the temporary differences are realised, according to the tax rates and regulations that are valid on the balance sheet date or will be valid in the near future. At present, deferred taxes are primarily formed on the differences between the IFRS carrying amounts of the properties and financial liabilities and their carrying amounts for tax purposes. A uniform corporate tax rate of 15 % plus the solidarity surcharge of 5.5 % was used for German companies, and in some cases a rate of 16.45 % for trade tax. A tax rate of 9 % was applied for Hungarian taxes, 19 % for Polish taxes, 21 % for Czech taxes and 23 % for Austrian taxes. In accordance with IAS 12.74, deferred tax assets on existing loss carryforwards are offset against deferred tax liabilities.

## Other provisions

Under IFRS, other provisions may only be recognised if a present obligation exists towards a third party and payment is more likely than not. Non-current provisions are discounted.

## Treasury shares

Treasury shares are deducted directly from equity with the consideration paid, which includes directly attributable ancillary acquisition costs. The nominal amount of €1.00 per share is deducted from the subscribed capital, and the premium on the nominal amount is recognised as a reduction in other retained earnings.

NOTES TO THE CONSOLIDATED BALANCE SHEET

7. INTANGIBLE ASSETS AND PROPERTY, PLANT AND EQUIPMENT

	Goodwill		Software licenses		Operating and office equipment	
in € thousand	2024	2023	2024	2023	2024	2023
Acquisition cost as at 01.01.	53,867	53,867	148	143	1,343	1,220
Addition from right-of-use assets (IFRS 16)	0	0	0	0	36	114
Additions	0	0	0	5	45	11
Disposals	0	0	0	0	-43	-2
As at 31.12.	53,867	53,867	148	148	1,381	1,343
Write-downs as at 01.01.	-2,148	-2,148	-125	-114	-894	-784
Additions	0	0	-11	-11	-129	-112
Disposals	0	0	0	0	13	2
As at 31.12.	-2,148	-2,148	-136	-125	-1,010	-894
Carrying amount as at 01.01.	51,719	51,719	23	29	449	436
Carrying amount as at 31.12.	51,719	51,719	12	23	371	449

The goodwill arose from deferred tax liabilities for the real estate assets that had to be recognised at the time of the initial consolidation (29 March 2017) of Olympia Brno.

As at the reporting date, operating and office equipment included right-of-use assets under leases amounting to €305 thousand (previous year: €402 thousand). These result mainly from the rental of office space and the leasing of cars.

## 8. INVESTMENT PROPERTIES

in € thousand	2024	2023
<b>Carrying amount 01.01.</b>	<b>3,947,021</b>	<b>3,351,821</b>
Change in scope of consolidation	0	773,000
Additions	0	0
Disposals	-6,300	0
Change in rental incentives	4,744	8,084
Recognised construction measures	47,179	43,481
Unrealised changes in fair value	-25,923	-229,365
<b>Carrying amount 31.12.</b>	<b>3,966,721</b>	<b>3,947,021</b>

The changes in the scope of consolidation in the previous year relate to Allee-Center Magdeburg, Stadt-Galerie Passau, Saarpark Center Neunkirchen and Phoenix-Center Harburg. The stakes in the corresponding property companies were increased to between 75 % and 100 % at the beginning of the previous year through the acquisition of additional shares. Consequently, these centers were fully consolidated for the first time in the previous year.

Investment properties continue to include a capitalised leasehold of €322 thousand. The annual ground rent of €10 thousand payable for this is charged to a tenant in the same amount.

The unrealised changes in market value relate to appreciation and depreciation in accordance with IAS 40.

The fair values of the properties in the period under review as at 31 December 2024 were determined by appraisers from Jones Lang LaSalle GmbH (JLL) in accordance with the guidelines of the Royal Institution of Chartered Surveyors (RICS). As in previous years, the discounted cash flow method (DCF) was used. The compensation contractually fixed for the appraisal reports prior to preparation of the appraisals is independent of the measurement gains/losses.

The DCF method entails the calculation of the present value of future cash flows from the property in question as at the valuation date. In addition, the net income from the property in question is determined over a detailed planning period of (usually) ten years and a discount rate applied. A residual value is forecast for the end of the ten-year detailed planning phase by capitalising the stabilised cash flows of the last budgeted year using an interest rate (capitalisation interest rate). In a second step, the residual value is discounted back to the measurement date.

JLL applied the equated yield model in order to arrive at the discount and capitalisation interest rates. The capitalisation interest rate was derived for each property individually from initial rates of return from comparable transactions. At the same time, such determinants of value as inflation and changes in rent and costs were implicitly taken into account in the capitalisation interest rate. The risk profile specific to each property was also adjusted by reference to the relevant individual indicators. Examples of such indicators include the quality of the property's location and position, market trends and developments in the competitive environment. JLL likewise derived the discount interest rates from comparable transactions, albeit subject to adjustments for projected increases in rent and costs, since these had been explicitly shown in the relevant cash flow. JLL applied the same methods in valuing domestic and foreign real properties.

The disposal in the financial year resulted from the sale of a property in Poland.

The following overview shows the key assumptions used by JLL to determine the market values:



VALUATION PARAMETER

in %	31.12.2024			31.12.2023		
	Domestic	Abroad	Total	Domestic	Abroad	Total
Rate of rent increases	1.67	0.93	1.52	1.58	1.04	1.47
Cost ratio	13.10	7.50	11.96	13.21	7.45	12.07
Discount rate	6.90	7.63	7.05	6.91	7.86	7.10
Capitalisation interest rate	5.70	5.96	5.75	5.57	5.93	5.64

The European and global economy may continue to be affected by wars, armed conflicts and geopolitical tensions. Increased trade policy uncertainties or trade conflicts as a result of the policies of the new US administration, among other things, as well as political changes could also significantly jeopardise overall economic growth. Conditions on the property markets may be adversely affected by this, particularly in conjunction with renewed inflationary pressure and rising market interest rates. This can trigger

changes in market value. We will continuously monitor the situation and any changes in value and include these in our future reporting.

A 25 or 100 bp change in a material parameter (sensitivity analysis) of real estate appraisals would have the following pre-tax impact on measurement gains/losses (including the share attributable to at-equity consolidated companies):

Sensitivity analysis – valuation parameters – Domestic – 31.12.2024

	Basis	Change in parameter	in € million	in %
Rate of rent increases	1.67	+ 0.25 percentage points	98.3	3.3
		- 0.25 percentage points	-92.6	-3.1
Cost ratio	13.10	+ 1.00 percentage points	-35.4	-1.2
		- 1.00 percentage points	32.0	1.1
Discount rate	6.90	+ 0.25 percentage points	-56.7	-1.9
		- 0.25 percentage points	53.6	1.8
Capitalisation interest rate	5.70	+ 0.25 percentage points	-79.8	-2.7
		- 0.25 percentage points	83.8	2.8

Sensitivity analysis – valuation parameters – Abroad – 31.12.2024

	Basis	Change in parameter	in € million	in %
Rate of rent increases	0.93	+ 0.25 percentage points	24.0	3.1
		- 0.25 percentage points	-21.0	-2.8
Cost ratio	7.50	+ 1.00 percentage points	-7.5	-1.0
		- 1.00 percentage points	8.5	1.1
Discount rate	7.63	+ 0.25 percentage points	-14.0	-1.8
		- 0.25 percentage points	14.0	1.8
Capitalisation interest rate	5.96	+ 0.25 percentage points	-17.5	-2.3
		- 0.25 percentage points	20.0	2.6

**Sensitivity analysis – valuation parameters – Total – 31.12.2024**

	<b>Basis</b>	<b>Change in parameter</b>	<b>in € million</b>	<b>in %</b>
Rate of rent increases	1.52	+ 0.25 percentage points	122.3	3.3
		- 0.25 percentage points	-113.6	-3.0
Cost ratio	11.96	+ 1.00 percentage points	-42.9	-1.1
		- 1.00 percentage points	40.5	1.1
Discount rate	7.05	+ 0.25 percentage points	-70.7	-1.9
		- 0.25 percentage points	67.6	1.8
Capitalisation interest rate	5.75	+ 0.25 percentage points	-97.3	-2.6
		- 0.25 percentage points	103.8	2.8

In the previous year, no differentiation was made between domestic and abroad as part of the sensitivity analysis. Changing the parameters led to the following results:

**Sensitivity analysis – valuation parameters – Total – 31.12.2023**

	<b>Basis</b>	<b>Change in parameter</b>	<b>in € million</b>	<b>in %</b>
Rate of rent increases	1.47	+ 0.25 percentage points	117.9	3.2
		- 0.25 percentage points	-108.6	-2.9
Cost ratio	12.07	+ 1.00 percentage points	-41.1	-1.1
		- 1.00 percentage points	45.0	1.2
Discount rate	7.10	+ 0.25 percentage points	-67.1	-1.8
		- 0.25 percentage points	71.6	1.9
Capitalisation interest rate	5.64	+ 0.25 percentage points	-93.8	-2.5
		- 0.25 percentage points	108.1	2.9

Over the forecast period, rents were assumed to increase on average over the long term at 1.52 % (previous year: 1.47 %). On average, management and administrative costs at 11.96 % (previous year: 12.07 %) were deducted from the forecast rents. This resulted in an average net income of 88.04 % (previous year: 87.93 %). Actual management and administrative costs (excluding write-downs) amounted to 17.0 % of rental income in the year under review (previous year: 18.1 %). The appraisal showed that, for financial year 2024, the real property portfolio had an initial yield before deduction of transaction costs of 6.61 %, compared with the prior-year figure of 6.64 %, and an initial rate of return net of transaction costs (net initial yield) of 6.24 %, following 6.25 % in the previous year.

The real estate value includes outstanding tenant incentives granted and still to be distributed over the term of the rental agreements amounting to €34,654 thousand (previous year: €29,910 thousand).

The following shows details and disclosures in accordance with IFRS 13 for the hierarchical levels of the fair values of the Group's investment properties as at 31 December 2024:

**IFRS 13 hierarchy levels**

<b>in € thousand</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>
Investment properties	0	0	3,966,721

There were no changes between the hierarchy levels between 2023 and 2024. The properties are predominantly secured by mortgages. There were secured financial liabilities in the amount of €1,808,374 thousand (previous year: €1,677,600 thousand). The rental income of the properties valued in accordance with IAS 40 was €271,403 thousand (previous year: €273,304 thousand). Directly associated operating expenses (excluding write-downs) amounted to €46,252 thousand (previous year: €49,543 thousand).

9. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

in € thousand	2024	2023
Carrying amount as at 01.01.	92,741	443,069
Distributions and capital repayments received	-7,801	-6,335
Share of profit/loss	16,581	5,005
Remeasurement	0	12,666
Additions	13	0
Disposals	0	-361,664
Carrying amount as at 31.12.	101,534	92,741

Joint ventures in which Deutsche EuroShop AG has a majority of the voting rights together with third parties are included in the consolidated financial statements in accordance with the equity method. They are important for the Group as a whole and operate shopping centers.

The addition in the financial year relates to an immaterial holding in a general partner limited liability company (GmbH).

The additions from remeasurement and the disposals in the previous year related to Allee-Center Magdeburg G.m.b.H. & Co. KG, Phoenix-Center Harburg GmbH & Co. KG, Stadt-Galerie Passau G.m.b.H. & Co. KG and Saarpark Center Neunkirchen GmbH & Co. KG (previously: Saarpark Center Neunkirchen KG). The stakes in the four companies were increased to between 75 % and 100 % at the beginning of the previous year through the acquisition of additional shares. Consequently, these centers were fully consolidated for the first time in the previous year.

The joint ventures material to the overall Group posted the following asset and liability items and income items for the reporting year. The values do not correspond to the share attributable to the Group, but the total amounts:

EKZ Eins Errichtungs- und Betriebs Ges.m.b.H. & Co OG, Vienna<sup>1</sup>

Einkaufs-Center Arkaden Pecs G.m.b.H. & Co KG, Hamburg<sup>2</sup>

in € thousand	31.12.2024	31.12.2023	31.12.2024	31.12.2023
Non-current assets	213,908	203,884	104,026	96,000
Current assets	4,338	5,786	6,282	6,873
of which cash and cash equivalents	3,453	4,731	3,817	5,401
Non-current liabilities	85,971	87,124	24,450	34,724
of which financial liabilities	85,970	87,124	24,450	25,050
Current liabilities	2,570	2,309	12,497	2,905
of which financial liabilities	567	554	600	600
Revenue	13,899	14,034	10,054	9,502
Net interest income	-1,861	-1,924	-736	-773
EBT (excluding measurement gains/ losses)	10,186	10,813	8,075	6,957
Measurement gains/losses	9,612	-6,261	6,851	-591
Taxes on income and earnings	0	0	-1,562	-910
Net loss/profit for the year	19,798	4,552	13,364	5,457
Other income	0	0	0	0
Total profit	19,798	4,552	13,364	5,457

1 Includes the figures for the immaterial joint venture CAK City Arkaden Klagenfurt KG, Hamburg. The equity method valuation amounted to €909 thousand (previous year: €885 thousand) and the net profit for the year came to €24 thousand (previous year: €16 thousand).

2 Includes the figures for the immaterial joint venture Einkaufs-Center Arkaden Pecs Verwaltungs G.m.b.H., Hamburg. The equity method valuation amounted to €26 thousand (previous year: €0 thousand) and the net profit for the year came to €1 thousand (previous year: €0 thousand).

Under the equity method, the joint ventures changed as follows in the period under review:

in € thousand	EKZ Eins Errichtungs- und Betriebs Ges.m.b.H. & Co OG, Vienna	Einkau- fs-Center Arkaden Pecs G.m.b.H. & Co. KG, Hamburg
Equity method valuation as at 01.01.2023	61,922	32,148
Share of profit/loss	2,276	2,729
of which EBT (excl. measurement gains/losses)	5,406	3,479
of which measurement gains/losses	-3,130	-296
Deposits/withdrawals	-4,079	-2,255
Equity method valuation as at 31.12.2023	60,119	32,622
Share of profit/loss	9,899	6,682
of which EBT (excl. measurement gains/losses)	5,093	4,038
of which measurement gains/losses	4,806	3,425
Addition	0	13
Deposits/withdrawals	-5,165	-2,636
Equity method valuation as at 31.12.2024	64,853	36,681

## 10. TRADE RECEIVABLES

in € thousand	2024	2023
Trade receivables as at 31.12.	29,831	25,951
Write-downs as at 01.01.	-12,532	-9,892
Change in scope of consolidation	0	-2,710
Utilisation	1,388	2,204
Change in write-downs for expected losses	-3,976	-2,134
Write-downs as at 31.12.	-15,120	-12,532
	14,711	13,419

Receivables result primarily from rental invoices and services for which charges are passed on. The trade receivables recognised at the reporting date are partially protected by means of guarantees, cash security deposits and letters of comfort.

The measurement of receivables as at 31 December 2024 and the derecognition of receivables during the year resulted in total expenses of €7,731 thousand (previous year: €8,858 thousand).

## 11. OTHER CURRENT ASSETS

in € thousand	31.12.2024	31.12.2023
Other receivables from tenants	3,787	5,050
Cash deposits	3,906	3,445
Prepaid center marketing costs	691	1,661
Value added tax receivables	586	2,005
Other current assets	7,929	6,593
	16,899	18,754

Other receivables from tenants mainly comprise receivables for heating and ancillary costs.

## Receivables

in € thousand	Total	up to 1 year	over 1 year
Trade receivables	14,711	14,697	14
	(13,419)	(13,419)	(0)
	16,899	16,899	0
Other assets	(18,754)	(18,754)	(0)
	31,610	31,596	14
(Previous year's figures)	(32,173)	(32,173)	(0)

Trade receivables (after write-downs) were mainly overdue as at the reporting date. As in the previous year, other assets were not overdue as at the reporting date.



12. CASH AND CASH EQUIVALENTS

in € thousand	31.12.2024	31.12.2023
Current accounts	115,437	286,070
Short-term deposits/ time deposits	97,000	50,000
Cash	1	1
	212,438	336,071

13. EQUITY AND RESERVES

Changes in equity are presented in the statement of changes in equity.

The share capital is €76,464,319, comprised of 76,464,319 no-par-value registered shares. All shares have been issued in full and have been fully paid up. As at 31 December 2024, Deutsche EuroShop AG held 720,465 treasury shares, which confer no rights to the Company in accordance with Section 71b AktG.

The notional value of each share in the share capital is €1.00.

The Annual General Meeting held on 29 August 2023 authorised the Executive Board to acquire treasury shares in the Company on the stock exchange before 28 August 2028 constituting up to 10 % of the share capital available on entry into force or – if this is lower – on exercise of the authorisation. The intended use of the treasury shares acquired on the basis of this authorisation can be found in the resolution on item 10 of the agenda of the Annual General Meeting of 29 August 2023. The shares can be used, among other things, as part of business combinations and company acquisitions exclusive of shareholders’ subscription rights or sold to third parties for cash at a price that is not significantly lower than the stock market price at the time of sale. The shares may be promised and transferred by the Supervisory Board to the members of the Company’s Executive Board within the framework of determining the variable remuneration; they may also be redeemed without any further resolution by the Annual General Meeting. The Company may not use the authorisation for purposes of trading in treasury shares. At no time may the acquired shares, together with the treasury shares already held by the Company or attributable to it pursuant to Sections 71d and 71e AktG, account for more than 10 % of the Company’s share capital.

In exercising this authorisation, the Executive Board of Deutsche EuroShop AG resolved a share buy-back programme with the approval of the Supervisory Board on 18 December 2023. Under this programme, up to 750,000 shares (corresponding to around 1.0 % of the Company’s share capital) are to be bought back in the period from 21 December 2023 to 20 December 2024. The maximum volume of the share buy-back programme (acquisition costs excluding incidental acquisition costs) has been set at €15.0 million. In the period from 21 December 2023 to 11 December 2024, 720,465 treasury shares were repur-

chased on the stock market at an acquisition price (excluding incidental acquisition costs) of €15.0 million for an average price of € 20.82 per share. This corresponds to €720,465 or 0.942 % of the share capital as at the reporting date.

By resolution of the Annual General Meeting on 29 August 2023, the Executive Board was also authorised, with the approval of the Supervisory Board, to increase the Company’s share capital by up to a total of €38,232,159 in increments through individual or multiple issues of new no-par-value registered shares against cash and/or non-cash contributions before 28 August 2028 (**Authorised capital 2023**).

Furthermore, by resolution of the Annual General Meeting on 29 August 2023, the Executive Board was authorised, subject to approval of the Supervisory Board, to issue convertible bonds and/or bonds with warrants or a combination of such instruments on one or multiple occasions before 28 August 2028 with a total nominal value of up to €1.5 billion against cash contributions and/or contributions in kind, in particular against investments in other companies, and to grant the holders of the respective, equally privileged bonds conversion and option rights/obligations to new no-par-value shares in the Company up to a total of 38,232,159 shares as detailed in the terms and conditions for the bonds (“Bond conditions”). The bonds and the conversion and option rights/obligations can be issued with or without a term. The bonds may pay a fixed or variable rate of interest, in which case, as with a participating bond, the interest may also be dependent in full or in part on the level of the Company’s dividend (**Conditional capital 2023**). As at 31 December 2024, no use had been made of this authorisation.

The Extraordinary General Meeting on 8 January 2024 amended the resolution on the appropriation of profits from 29 August 2023 and approved a further dividend of €1.95 per share from the unappropriated surplus for 2022, which corresponds to a total dividend of €149,081 thousand, with the remaining amount of the 2022 unappropriated surplus of €350,919 thousand carried forward to new account.

Deutsche EuroShop AG’s prior-year unappropriated surplus of €549,282 thousand was used by resolution of the Annual General Meeting on 29 August 2024 to pay a dividend of €2.60 per share, corresponding to a total dividend of €197,529 thousand, while the remaining amount of the unappropriated surplus of €351,753 thousand was carried forward to new account.

The Executive Board and the Supervisory Board plan to propose to the Annual General Meeting in June 2025 that Deutsche EuroShop AG’s unappropriated surplus for 2024 of €251,502 thousand be used to pay a dividend of €1.00 per eligible share and that the remaining amount of €175,758 thousand be carried forward to new account.

The capital reserves contain amounts in accordance with Section 272 (2) nos. 1, 2 and 4 HGB. In addition, the capital reserves include costs of capital increases and their corresponding deferred tax assets.

Retained earnings consist of the remeasurement reserves, currency items and accumulated profits carried forward at the time of transition to IFRS.

Other total profit is divided into the following components:

## 2024

in € thousand	Before taxes	Taxes	Net
Cash flow			
hedges	3,298	-530	2,768

## 2023

in € thousand	Before taxes	Taxes	Net
Cash flow			
hedges	-790	-239	-1,029

## 14. NON-CURRENT AND CURRENT FINANCIAL LIABILITIES

in € thousand	31.12.2024		31.12.2023	
	Non-current	Current	Non-current	Current
Bank loans and overdrafts	1,795,909	12,465	1,665,679	11,921

Bank loans and overdrafts relate to loans raised to finance property acquisitions and investment projects. Land charges on Company properties totalling €1,808,374 thousand (previous year: €1,677,600 thousand) serve as collateral.

Current bank loans and overdrafts include the scheduled repayment portion of the long-term loans for 2025, accrued interest and repayments that were settled in early 2025.

Discounts are amortised over the term of the loan. In the year under review, €29 thousand (previous year: €29 thousand) was recognised as an expense in the income statement. A total of €49,083 thousand (previous year: €43,313 thousand) was recognised in financial gains/losses as interest expense for bank loans and overdrafts.

25 of the 27 loan agreements currently contain arrangements regarding covenants. There are a total of 35 different covenants on debt service cover ratios (DSCRs), interest cover ratios (ICRs), changes in rental income, the equity ratio, the leverage ratio and loan-to-value (LTV) ratios, among other ratios, at a property or property company level. The relevant covenants at a Deutsche EuroShop AG Group level are LTV<sup>1</sup>, secured LTV<sup>1</sup> and ICR. An LTV<sup>1</sup> of a maximum of 60 %, a secured LTV<sup>1</sup> of a maximum of 45 % and an ICR of at least 1.8 have been agreed with the lenders. The LTV<sup>1</sup> as at 31 December 2024 was 38.5 % (previous year: 32.7 %), the secured LTV<sup>1</sup> as at 31 December 2024 was 38.4 % (previous year: 32.5 %) and the ICR for 2024 was 5.6 (previous year: 6.5), meaning that the requirements were met. All other loan conditions were met in financial year 2024. Based on current planning and estimates, the loan conditions will also be met in 2025.

The European and global economy may continue to be affected by wars, armed conflicts and geopolitical tensions. Increased trade policy uncertainties or trade conflicts as a result of the policies of the new US administration, among other things, as well as political changes could also significantly jeopardise overall economic growth. Conditions on the property markets may be adversely affected by this, particularly in conjunction with renewed inflationary pressure and rising market interest rates. This may trigger

changes in market value, which can have an impact on individual loan covenants (e.g. LTV). We will continuously monitor the situation and any changes in value and include these in our future reporting.

Non-current and current financial liabilities arose from the following changes affecting liquidity and not affecting liquidity:

in € thousand	2024	2023
Carrying amount as at 01.01.	1,677,600	1,479,251
Changes affecting liquidity	127,908	47,912
Changes not affecting liquidity		
Change in scope of consolidation	0	147,426
Change in carrying amount under the effective interest rate method	2,866	3,011
Carrying amount as at 31.12.	1,808,374	1,677,600

Changes affecting liquidity consisted of the take-up of non-current financial liabilities in the amount of €158,428 thousand (previous year: €60,906 thousand) and the repayment of current financial liabilities in the amount of €30,520 thousand (previous year: €12,994 thousand), in addition to one-off payments related to refinancing arrangements. The first-time consolidation of four companies previously accounted for using the equity method increased the previous year's financial liabilities by €147,426 thousand.

<sup>1</sup> Definition according to loan agreements

15. OTHER NON-CURRENT AND CURRENT FINANCIAL LIABILITIES

in € thousand	31.12.2024		31.12.2023	
	Non-current	Current	Non-current	Current
Interest rate swaps	3,128	0	6,427	0
Rental deposits	0	6,030	0	6,896
Other liabilities to tenants	0	3,762	0	4,728
Value added tax	0	2,533	0	1,684
Debtors with credit balances	0	4,553	0	4,935
Lease liabilities	631	103	628	99
Other	956	858	71	1,179
	4,715	17,839	7,126	19,521

In connection with borrowing, interest rate hedges (interest rate swaps) were concluded to hedge against higher capital market interest rates. Their present value totalled €3,128 thousand as at the reporting date (previous year: €6,427 thousand).

Other liabilities to tenants mainly comprise liabilities for heating and ancillary costs, obligations from construction cost subsidies granted, as well as prepaid rent.

LIABILITIES

in € thousand	Total	Current	Non-current
Financial liabilities	1,808,374	12,465	1,795,909
	(1,677,600)	(11,921)	(1,665,679)
Trade payables	7,349	7,349	0
	(10,635)	(10,635)	(0)
Tax liabilities	16,876	16,876	0
	(19,891)	(19,891)	(0)
Other liabilities	22,554	17,839	4,715
	(26,647)	(19,521)	(7,126)
	1,855,153	54,529	1,800,624
(Previous year's figures)	(1,734,773)	(61,968)	(1,672,805)

16. DEFERRED TAX LIABILITIES

Deferred tax assets and liabilities are the result of tax effects of temporary differences and tax loss carryforwards:

in € thousand	31.12.2024		31.12.2023	
	Deferred tax assets	Deferred tax liabilities	Deferred tax assets	Deferred tax liabilities
Investment properties	0	337,820	0	317,982
Investments accounted for using the equity method	0	19,922	0	18,268
Financial liabilities	0	3,802	0	5,859
Other liabilities				
Interest rate swaps (not recognised in profit or loss)	531	0	1,061	0
Loss carryforwards	9,451	0	8,455	0
Other	675	0	675	0
Deferred taxes before netting	10,657	361,544	10,191	342,109
Netting	-10,657	-10,657	-10,191	-10,191
Deferred taxes after netting	0	350,887	0	331,918

In measuring deferred taxes, the tax rates applicable in accordance with IAS 12 are those valid under current legislation at the date at which the temporary differences will probably reverse.

In the year under review, a corporate tax rate of 15 % was used for the companies in Germany. In addition, a solidarity surcharge of 5.5 % was recognised on the calculated corporate tax, and in some cases a rate of 16.45 % for trade tax.

As at the reporting date, there were trade tax loss carryforwards of €50,470 thousand (previous year: €50,848 thousand) and corporation tax loss carryforwards of €0 thousand (previous year: €575 thousand). Deferred tax assets were recognised for these carryforwards to the extent that their realisation is reasonably certain. Of the additions to deferred tax assets on loss carryforwards in the financial year, €733 thousand has no impact on profit or loss.

Of the deferred taxes, €3,837 thousand (previous year: €4,367 thousand) had been recognised directly in equity by the balance sheet date.

As at the reporting date, there were taxable temporary differences of €8,107 thousand (previous year: €6,544 thousand) between the net assets of Group companies recognised in the consolidated financial statements and the tax basis of the shares in these Group companies (outside basis differences) for which no deferred taxes were recognised since the differences are not expected to be reversed in the foreseeable future.

## 17. LIMITED PARTNER CONTRIBUTIONS OF NON-CONTROLLING INTERESTS

in € thousand	2024	2023
Settlement claim as at 01.01.	259,380	307,130
Earnings contributions	14,397	13,876
Share of measurement gains/losses	-2,447	-23,664
Addition	0	45,606
Disposal	0	-73,664
Outflows	-10,174	-9,904
Settlement claim as at 31.12.	261,156	259,380

The limited partner contributions of non-controlling interests include the equity interests of third-party shareholders, which are to be reported in accordance with IAS 32 as debt capital.

Due to the acquisition of the outstanding shares in Forum Wetzlar G.m.b.H. & Co. KG and Einkaufs-Center Galeria Baltyska G.m.b.H. & Co. KG at the beginning of the previous year and additional shares in Saarpark Center Neunkirchen GmbH & Co. KG (previously: Saarpark Center Neunkirchen KG) at the end of the previous year, the corresponding redemption entitlements with respect to these companies totalling €73,664 thousand were derecognised in the previous year. The additions of €45,606 thousand in the previous year related to Phoenix-Center Harburg GmbH & Co. KG and Saarpark Center Neunkirchen GmbH & Co. KG (previously: Saarpark Center Neunkirchen KG), whose shares were increased to 75 % and 90 % respectively at the beginning of the previous year through the acquisition of additional shares.

## 18. OTEHR PROVISIONS

in € thousand	As at 01.01.2024	Utilisation	Reversal	Addition	As at: 31.12.2024
Maintenance and construction work already performed but not yet invoiced	5,832	5,016	735	2,252	2,333
Fees	2,017	694	181	1,155	2,297
Other	6,610	3,960	538	5,927	8,039
	<b>14,459</b>	<b>9,670</b>	<b>1,454</b>	<b>9,334</b>	<b>12,669</b>

As in the previous year, other provisions mainly include outstanding settlements for services received and personnel expenses.

As in the previous year, all provisions have a term of up to one year.



NOTES TO THE CONSOLIDATED BAL-  
ANCE SHEET

19. REVENUE

in € thousand	2024	2023
Minimum rental income	253,922	255,512
Allocable property tax and insurance	7,558	7,425
Turnover rents	8,679	7,662
Other	1,244	2,705
	<b>271,403</b>	<b>273,304</b>
of which rental income directly attributable to investment properties in accordance with IAS 40	271,403	273,304

Other revenue relates primarily to settlement payments made by former tenants as well as compensation for use.

The rental income reported here derives from operating leases and relates to rental income from investment properties with long-term leases. The future minimum leasing payments from non-terminable rental agreements classified as investment properties have the following maturities:

in € thousand	2024	2023
Maturity within 1 year	237,388	246,789
Maturity from 1 year to 5 years	569,347	595,123
Maturity after 5 years	144,978	148,635
	<b>951,713</b>	<b>990,547</b>

20. PROPERTY OPERATING COSTS

in € thousand	2024	2023
Operating costs that cannot be passed on	11,174	8,183
Real property tax	8,276	7,845
Center marketing	3,175	7,756
Maintenance and repairs	2,484	6,919
Building insurance	2,526	2,249
Other	3,715	1,856
	<b>31,350</b>	<b>34,808</b>
of which operating expenses directly attributable to investment properties in accordance with IAS 40	31,350	34,808

Ancillary costs which cannot be fully allocated are essentially operating costs which cannot be completely passed on to tenants as well as heating and ancillary costs in arrears for preceding years.

The decrease in expenses for center marketing and for maintenance and repairs is due to cost optimisation and a lower level of necessary maintenance measures compared to the previous year.

21. PROPERTY MANAGEMENT COSTS

in € thousand	2024	2023
Center management/agency agreement costs	14,902	14,734
of which operating expenses directly attributable to investment properties in accordance with IAS 40	14,902	14,734

Center management/agency agreement costs depend to a large extent on the rental income generated.

## 22. WRITE-DOWNS AND DISPOSALS OF FINANCIAL ASSETS

in € thousand	2024	2023
Write-downs	7,047	5,714
Disposals of financial assets	684	3,144
	<b>7,731</b>	<b>8,858</b>
of which operating expenses directly attributable to investment properties in accordance with IAS 40	7,731	8,858

Please refer to the information in the notes to the consolidated financial statements under section 10. Trade receivables.

## 23. OTHER OPERATING INCOME

in € thousand	2024	2023
Reversals of write-downs	3,188	4,304
Income from the reversal of provisions	1,454	1,744
Income from ancillary costs from previous years	1,414	10,538
Income in connection with the change in the scope of consolidation	0	16,204
Other	3,018	2,545
	<b>9,074</b>	<b>35,335</b>

Income from the change in the scope of consolidation in the previous year was related to the acquisition of additional shares in six subsidiaries at the beginning of the previous year.

Other operating income primarily consists of income from damages, insurance compensation and other reimbursements.

## 24. OTHER OPERATING EXPENSES

in € thousand	2024	2023
Legal, consulting and audit expenses	3,128	2,749
Personnel expenses	2,399	1,820
Appraisal costs	2,016	550
Marketing costs	718	546
Financing costs	335	199
Supervisory Board compensation	188	188
Exchange rate losses	178	36
Fees and contributions	140	183
Write-downs	140	123
Land transfer tax	0	21,000
Expenses in connection with the change in the scope of consolidation	0	9,240
Other	947	944
	<b>10,189</b>	<b>37,578</b>

Legal, consulting and audit expenses include €641 thousand in expenses for the auditing of Group companies (previous year: €552 thousand). Personnel expenses include wages and salaries totalling €2,275 thousand (previous year: €1,720 thousand), social security contributions and expenses for pensions and other benefits amounting to €124 thousand (previous year: €100 thousand), of which €1 thousand was attributable to pension expenses in the previous year.

Expenses in connection with the change in the scope of consolidation and expenses for real estate transfer tax related to the acquisition of additional shares in six subsidiaries at the beginning of the previous year.

## 25. SHARE IN THE PROFIT OR LOSS OF ASSOCIATES AND JOINT VENTURES ACCOUNTED FOR USING THE EQUITY METHOD

in € thousand	2024	2023
Profit/loss from joint ventures	16,573	4,997
Profit/loss from associates	8	8
<b>Profit/loss from equity-accounted associates</b>	<b>16,581</b>	<b>5,005</b>

The profit/loss of equity-accounted companies included a measurement gain/loss before deferred taxes of €8,231 thousand (previous year: €-3,426 thousand). EBT (excluding measurement gains/losses) for equity-accounted companies amounted to €9,134 thousand (previous year: €8,889 thousand).

26. MEASUREMENT GAINS/LOSSES

in € thousand	2024	2023
Unrealised changes in fair value	-25,923	-229,365
Profit/loss attributable to limited partners	2,447	23,664
Gain on disposal	606	0
	-22,870	-205,701

The profit from the sale resulted from the sale of a property in Poland.

27. TAXES ON INCOME AND EARNINGS

in € thousand	2024	2023
Current tax expense	-8,115	-5,379
Domestic deferred tax expense/income	-26,362	-6,446
Foreign deferred tax expense / income	7,923	13,280
	-26,554	1,455

Tax reconciliation

Income taxes in the amount of €-26,554 thousand in the year under review (previous year: tax income of €1,455 thousand) are derived as follows from an expected income tax expense that would have resulted from applying the parent company's statutory income tax rate to the profit before tax. This was calculated using a tax rate of 32.28.

in € thousand	2024	2023
Consolidated profit before income tax	150,068	-39,732
Theoretical income tax 32.28 %	-48,442	12,825
Tax rate differences for foreign Group companies	9,510	3,554
Tax rate differences for domestic Group companies	13,051	-7,697
Tax effect from change in tax rates	0	-5,575
Tax-free income/non-deductible expenses	-327	-212
Tax effect from investments accounted for using the equity method	-346	74
Change in scope of consolidation	0	-1,058
Aperiodic tax expense/income	0	-456
Current income tax	-26,554	1,455

In the 2024 financial year, the effective income tax rate was 17.7 % (previous year: 7.5 %). The tax rate differences for domestic Group companies are primarily due to the extended trade tax reduction, which is why some of the property companies are not subject to trade tax.

28. EARNINGS PER SHARE

	2024	2023
Group shareholders' portion of profits / losses (€ thousand)	123,514	-38,277
Weighted number of no-par-value shares issued	76,090,428	75,136,922
Basic and diluted earnings per share (€)	1.62	-0.51

Basic earnings per share are determined by dividing the net income for the period to which shareholders of Deutsche EuroShop AG are entitled by the weighted average number of shares outstanding within the reporting period. There is no potential dilution as at the reporting date, e.g. through convertible bonds or share options, with the result that diluted earnings correspond to basic earnings.

The number of no-par-value shares issued for 2024 takes into account, on a time-weighted basis, the 711,465 no-par-value shares acquired by 31 December 2024.

## SEGMENT REPORTING

Segment reporting by Deutsche EuroShop AG is carried out on the basis of internal reports that are used by the Executive Board to manage the Group. Internal reports distinguish between shopping centers in Germany ("domestic") and other European countries ("abroad").

As the Group's main decision-making body, the Executive Board of Deutsche EuroShop AG first and foremost assesses the performance of the segments based on revenue, EBIT and EBT excluding measurement gains/losses. The measurement principles for segment reporting correspond to those of the Group.

To assess the contribution of the segments to the individual performance indicators as well as to the Group's performance, the income, expenditure, assets and liabilities of the joint ventures are included in internal reporting in proportion to the Group's share in the same. Similarly, for subsidiaries in which the Group is not the sole shareholder, income, expenditure, assets and liabilities are only consolidated in proportion to the corresponding Group share. This results in the segments being divided as follows:

## BREAKDOWN BY GEOGRAPHICAL SEGMENT

in € thousand	Domestic	Abroad	Total	Reconciliation	01.01.- 31.12.2024
Revenue	206,961	55,183	262,144	9,259	271,403
EBIT	164,970	48,160	213,130	3,175	216,305
Profit/loss of joint ventures and associates	0	0	0	16,581	16,581
Interest income	3,339	409	3,748	1,660	5,408
Interest expense	-38,314	-7,063	-45,377	-3,706	-49,083
<b>EBT (excluding measurement gains/losses)</b>	<b>128,119</b>	<b>41,506</b>	<b>169,625</b>	<b>-4,444</b>	<b>165,181</b>
Investment properties	2,980,295	763,960	3,744,255	222,466	3,966,721
Additions and recognised construction measures for investment properties	36,110	3,073	39,183	7,996	47,179
Goodwill	0	0	0	51,719	51,719
Investments accounted for using the equity method	0	0	0	101,534	101,534
Other segment assets	155,438	40,067	195,505	48,926	244,431
<b>Segment assets</b>	<b>3,135,733</b>	<b>804,027</b>	<b>3,939,760</b>	<b>424,645</b>	<b>4,364,405</b>
<b>Segment liabilities</b>	<b>1,446,671</b>	<b>333,837</b>	<b>1,780,508</b>	<b>699,357</b>	<b>2,479,865</b>



in € thousand	Domestic	Abroad	Total	Reconciliation	01.01.- 31.12.2023
Revenue	209,436	53,200	262,636	10,668	273,304
EBIT	172,981	48,429	221,410	-8,749	212,661
Profit/loss of joint ventures and associates	0	0	0	5,005	5,005
Interest income	2,727	287	3,014	2,478	5,492
Interest expense	-32,434	-7,180	-39,614	-3,699	-43,313
EBT (excluding measurement gains/losses)	143,274	41,536	184,810	-15,350	169,460
					31.12.2023
Investment properties	2,985,707	735,260	3,720,967	226,054	3,947,021
Additions and recognised construction measures for investment properties	30,768	7,138	37,906	5,575	43,481
Goodwill	0	0	0	51,719	51,719
Investments accounted for using the equity method	0	0	0	92,741	92,741
Other segment assets	221,561	35,514	257,075	111,641	368,716
Segment assets	3,207,268	770,774	3,978,042	482,155	4,460,197
Segment liabilities	1,317,079	343,303	1,660,382	680,148	2,340,530

The adjustment of the proportionate consolidation of the joint ventures and subsidiaries in which the Group does not own a 100 % stake is carried out in the reconciliation column. Deferred tax liabilities are considered by the Executive Board of Deutsche EuroShop AG cross-segmentally and are therefore included in the reconciliation column for segment liabilities. Accordingly, the goodwill from the acquisition of Olympia Brno was allocated to the reconciliation column of the segment assets. The income and expenses in the previous year in connection with the change in the scope of consolidation and the real estate transfer tax as part of the acquisition of minority interests in the previous year are also allocated to the reconciliation column. The reconciliation column also contains the companies that are not allo-

cated to either of the two segments (Deutsche EuroShop AG, DES Management GmbH and DES Beteiligungs GmbH & Co. KG). These do not generate any revenue and were included in the reconciliation column after intra-Group eliminations with their EBIT of €-5,302 thousand (previous year: €-4,313 thousand) and EBT (excluding measurement gains/losses) of €-4,149 thousand (previous year: €-2,100 thousand), in the segment assets with €38,401 thousand (previous year: €97,558 thousand) and in the segment liabilities with €3,288 thousand (previous year: €2,724 thousand).

In view of the geographical segmentation, no further information pursuant to IFRS 8.33 is given.

OTHER DISCLOSURES

29. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

Amount stated in line with IFRS 9						
in € thousand	Measure- ment category in accordance with IFRS 9	Carrying amounts as at 31.12.2024	Amortised cost	Fair value recognised in income	Fair value recognised in equity	Fair value as at 31.12.2024
FINANCIAL ASSETS						
Trade receivables	AC	14,711	14,711			14,711
Other assets	AC	8,607	8,607			8,607
Cash and cash equivalents	AC	212,438	212,438			212,438
FINANCIAL LIABILITIES						
Financial liabilities <sup>2</sup>	FLAC	1,808,374	1,808,374			1,728,690
Limited partner con- tributions of non-con- trolling interests	FLAC	261,156	261,156			261,156
Trade payables	FLAC	7,349	7,349			7,349
Other liabilities	FLAC	13,332	13,332			13,332
Interest rate hedges not recognised in profit or loss <sup>2</sup>	n.a.	3,128			3,128	3,128

		Amount stated in line with IFRS 9				
in € thousand	Measure- ment category in accordance with IFRS 9	Carrying amounts as at 31.12.2023	Amortised cost	Fair value recognised in income	Fair value recognised in equity	Fair value as at 31.12.2023
<b>FINANCIAL ASSETS</b>						
Trade receivables	AC	13,419	13,419			13,419
Other assets	AC	9,408	9,408			9,408
Cash and cash equivalents	AC	336,071	336,071			336,071
<b>FINANCIAL LIABILITIES</b>						
Financial liabilities <sup>2</sup>	FLAC	1,677,600	1,677,600			1,555,534
Limited partner contributions of non-controlling interests	FLAC	259,380	259,380			259,380
Trade payables	FLAC	10,635	10,635			10,635
Other liabilities	FLAC	16,017	16,017			16,017
Interest rate hedges not recognised in profit or loss <sup>2</sup>	n.a.	6,427			6,427	6,427

1 Corresponds to Level 1 of the IFRS 7 fair value hierarchy  
2 Corresponds to Level 2 of the IFRS 7 fair value hierarchy  
3 Corresponds to Level 3 of the IFRS 7 fair value hierarchy  
Measurement categories in accordance with IFRS 9: financial assets measured at amortised cost (AC), at fair value through other comprehensive income (FVOCI), financial liabilities measured at amortised cost (FLAC)

Carrying amounts, valuations and fair values according to measurement category

With the exception of derivative financial instruments and other financial investments measured at fair value, financial assets and liabilities are measured at amortised cost. Due to the predominantly short-term nature of trade receivables and payables, other assets and liabilities, and cash and cash equivalents, the carrying amounts as at the reporting date do not deviate significantly from the fair values.

The fair values of financial liabilities measured at amortised cost correspond to the cash values of debt-related payments based on current interest rate yield curves (Level 2 in accordance with IFRS 13).

The derivative financial instruments measured at fair value are interest rate hedges. Here, the fair value is equivalent to the cash value of future net payments expected to be received from hedging transactions (Level 2 in accordance with IFRS 13) based on current yield curves.

Risk management

In risk management, the emphasis is on ensuring compliance with the strategy and, building on this, on identifying and assessing risks and opportunities, as well as on the fundamental decision to manage these risks. Risk management should ensure that risks are identified at an early stage and can then be evaluated, communicated promptly and mitigated. Risk analysis involves the identification and analysis of factors that may jeopardise the achievement of goals.

Market risks

\_\_\_ *Liquidity risk*

The liquidity of the Deutsche EuroShop Group is continuously monitored and planned. The subsidiaries regularly have sufficient cash to be able to pay for their current commitments.

The contractually agreed future interest and principle repayments of the original financial liabilities and derivative financial instruments were as follows as at 31 December 2024:

in € thousand		Carrying amount as at 31.12.2024	Debt service 2025	Debt service 2026 – 2029	Debt service from 2029
Bank loans and overdrafts		1,808,374	71,963	899,392	1,116,271

in € thousand		Carrying amount as at 31.12.2023	Debt service 2024	Debt service 2025 – 2028	Debt service from 2028
Bank loans and overdrafts		1,677,600	60,360	838,582	1,012,017

The amounts relate to all contractual commitments existing as at the reporting date. The variable interest payments from interest rate hedges were determined on the basis of the most recently defined interest rates prior to 31 December 2024. The majority of the trade payables and other financial liabilities reported at the end of the financial year will fall due in the following year.

\_\_\_ *Credit and default risk*

Write-downs on trade receivables are determined on the basis of the credit losses expected over the term. Unless the reasons for doing so can be refuted in individual cases, receivables that are more than 90 days overdue, taking into account the collateral provided by the tenant and valuable collateral, are written down in full. In addition, if information exists that points to an increased risk of default for a tenant, checks are made to decide whether receivables that are less than 90 days overdue should also be written down. During the year under review, write-downs of rent receivables in the amount of €7,731 thousand (previous year: €8,858 thousand) were recognised under expenditure.

The maximum default risk in relation to trade receivables and other assets totalled €23,318 thousand as at the reporting date (previous year: €22,827 thousand).

\_\_\_ *Currency and measurement risk*

The Group companies operate exclusively in the European Economic Area and conduct the lion's share of their business in euro. This does not entail currency risks.

With respect to the measurement risk of investment properties, please refer to the sensitivity analysis in section "8. Investment properties".

\_\_\_ *Interest rate risk*

A sensitivity analysis was implemented to determine the effect of potential interest rate changes. Based on the financial assets and liabilities subject to interest rate risk as at the reporting date, this shows the effect of a change on the Group's equity. As at the reporting date, interest rate risks existed only for credit borrowed and the associated interest rate hedges. An increase in the market interest rate of 100 basis points would lead to an increase in equity (before taxes) of €1,184 thousand (previous year: €2,669 thousand). The vast majority of loan liabilities have fixed interest terms. As at the reporting date, loans totalling €59,000 thousand (previous year: €91,000 thousand) were hedged using derivative financial instruments.

\_\_\_ *Capital management*

The Group's capital management is designed to preserve a strong equity base with the aim of ensuring that its ability to repay its debts and financial well-being are maintained in future. The Group's financial policies are also based on the annual payment of a dividend.

in € thousand	31.12.2024	31.12.2023
Equity	2,145,696	2,379,047
Equity ratio in %	49.2	53.3
Net financial debt	1,595,936	1,341,529

Equity is reported here including the limited partner contributions of non-controlling interests.

Net financial debt is determined from the financial liabilities as at the reporting date less cash and cash equivalents.



30. NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT

The cash flow statement has been prepared in accordance with IAS 7 and is broken down into operating cash flow, cash flow from operating activities, cash flow from investing activities and cash flow from financing activities.

Cash flow from operating activities is derived from consolidated profit using the indirect method. Net cash flow from operating activities, cash flow from investment activities and cash flow from financing activities are calculated using the direct method. Other non-cash income and expenses include the impact on earnings due to the acquisition of minority interests.

The portion of the purchase prices paid in cash in the previous year as part of the acquisition of additional shares in investments previously accounted for using the equity method was recognised in the cash flow of the previous year under the item "Acquisition of subsidiaries less acquired cash and cash equivalents" in the cash flow from investing activities. This item comprised the acquisition costs paid for the additional shares totalling €39,215 thousand less the acquired cash and cash equivalents of €19,760 thousand. The transaction costs paid were included in cash flow from operating activities.

The proceeds from capital increases included in cash flow from financing activities in the previous year contain the cash proceeds from the capital increase of €64,252 thousand completed in February 2023 less transaction costs of €2,271 thousand. Cash flow from financing activities in the previous year also recognises payments for the acquisition of additional shares in the limited partnership.

Cash and cash equivalents comprise cash and cash equivalents that may be converted into cash at short notice and at any time. As in the previous year, the financial resources fund as at the reporting date corresponded to the cash and cash equivalents (see section 12. Cash and cash equivalents).

31. CONTINGENT LIABILITIES

There are contingent liabilities from real estate transfer tax in connection with the purchase of further shares in a subsidiary in the estimated amount of €11 million, as it is not entirely unlikely that these will be utilised in the meantime. Uncertainties exist with regard to the amount and timing of a possible temporary outflow of resources. In the event of legal proceedings, we assume that it is highly unlikely that we will be held liable.

32. OTHER FINANCIAL OBLIGATIONS

There are other financial obligations of €51.2 million (previous year: €69.2 million) arising from service contracts.

There are financial obligations of €2.2 million (previous year: €4.8 million) which will arise in 2025 in connection with investment measures in our shopping centers.

33. HEADCOUNT

An average of seven (previous year: six) people were employed in the Group during the financial year.

34. AUDITOR'S FEES

The total fees invoiced by the auditor for the consolidated financial statements for financial year 2024 amounted to €387 thousand (previous year: €553 thousand). Of this amount, €387 thousand (previous year: €488 thousand) related to auditing services.

35. DECLARATION OF CONFORMITY WITH THE GERMAN CORPORATE GOVERNANCE CODE

The Declaration of Conformity with the German Corporate Governance Code required by Section 161 AktG has been issued jointly by the Supervisory Board and the Executive Board, and has been made available to shareholders on the Deutsche EuroShop AG website under Investor Relations > Corporate Governance > Declaration of Conformity:

[www.deutsche-euroshop.de/Investor-Relations/Corporate-Governance/Declaration-of-Conformity](http://www.deutsche-euroshop.de/Investor-Relations/Corporate-Governance/Declaration-of-Conformity)

36. RELATED PARTIES FOR THE PURPOSES OF IAS 24

Deutsche EuroShop AG's subsidiaries, joint ventures and associates as well as the members of its Executive Board and Supervisory Board and their close family members are regarded as related parties for the purposes of IAS 24. The remuneration of the Supervisory Board and Executive Board is explained in the compensation report. It will be published together with the note on the formal audit on the website of Deutsche EuroShop AG no later than the date of publication of the invitation to the Annual General Meeting.

Hercules BidCo GmbH, Hamburg, held 76.44 % of the shares in Deutsche EuroShop AG as at the reporting date and is therefore considered a related party as defined by IAS 24. Hercules BidCo GmbH is indirectly under the joint control of Oaktree Capital Group Holdings GP, LLC, Wilmington, DE (United States of America) and Kommanditgesellschaft CURA Vermögensverwaltung G.m.b.H. & Co., Hamburg – the latter, in turn, being controlled by Mr Alexander Otto. ECE Group GmbH & Co. KG, Hamburg, and its subsidiaries (together referred to below as the "ECE Group") and CURATAX Treuhand GmbH Steuerberatungsgesellschaft, Hamburg, both of which are controlled by Mr Alexander Otto, are therefore considered related parties as defined by IAS 24.

The company has a conditional credit line with the related party Hercules BidCo GmbH. Accordingly, Hercules BidCo GmbH grants the company an interest-free loan if a resolution on the appropriation of profits passed with its majority of votes at a future Annual General Meeting of the com-

pany should lead to a shortfall in the applicable minimum liquidity. This credit line initially amounts to up to €500 million and is reduced over time. The conditions for utilisation were not met in the 2024 financial year; please refer to our ad hoc disclosure dated 31 March 2023 for further details.

Fees for service contracts and subsidy agreements with the ECE Group and CURATAX Treuhand GmbH Steuerberatungsgesellschaft totalled €28,330 thousand in the year under review (previous year: €31,922 thousand). These were partially offset by income from leases and mall marketing with the ECE Group in the amount of €14,304 thousand (previous year: €13,633 thousand). Receivables from the ECE Group came to €5,729 thousand (previous year: €5,729 thousand), while liabilities amounted to €2,575 thousand (previous year: €3,773 thousand).

On 10 September 2024, the Group entered into a share purchase agreement with Kommanditgesellschaft CURA Vermögensverwaltung G.m.b.H. & Co. for the acquisition of 50 % of the shares in Einkaufs-Center Arkaden Pecs Verwaltungs G.m.b.H. (previously: PANTA 101 Grundstücksgesellschaft m.b.H.), Hamburg, for a purchase price of €13 thousand.

### 37. VOTING RIGHTS NOTICES

In line with Section 160 (1) no. 8 AktG, we give notice that the following investments and changes to voting rights have been registered to Deutsche EuroShop AG in conformity with the duty of disclosure in accordance with Section 33 of the Wertpapierhandelsgesetz (WpHG – Securities Trading Act). The disclosures were taken from the latest notice by those subject to reporting requirements. It should be noted that the number of voting rights might have since changed within the respective thresholds, with no reporting obligation arising:

Shareholder	Shareholding report as at	Event, or reason for report (in %)	New voting share	of which direct (in %)	of which indirectly attributable (in %)
Oaktree Capital Group Holdings GP, LLC, Wilmington, DE, United States of America	13.09.2023	<div>■ ...exceeds threshold (75)</div> <div>■ Execution of instruments</div>	76.44	0.00	76.44
CURA Vermögensverwaltung G.m.b.H., Hamburg	13.09.2023	<div>■ Voluntary Group notification due to threshold reached by a subsidiary</div> <div>■ Execution of instruments</div> <div>■ Voluntary Group notification due to threshold reached by a subsidiary</div>	78.62	0.00	78.62
Alexander Otto	13.09.2023	■ Execution of instruments	78.62	0.46	78.16
Thomas Armbrust	13.09.2023	<div>■ ...falls below threshold (3)</div> <div>■ Voluntary Group notification due to threshold reached by a subsidiary</div>	2.76	0.01	2.74
Maren Otto	13.09.2023		6.55	0.32	6.23

All voting rights notices received by Deutsche EuroShop AG can be found on the website of Deutsche EuroShop AG under Investor Relations > Share > Significant voting interests.

38. THE SUPERVISORY BOARD AND EXECUTIVE BOARD

Supervisory Board

The Supervisory Board of Deutsche EuroShop AG is composed of nine members. The Supervisory Board included the following members with membership of other statutory supervisory boards and membership of comparable supervisory bodies of business enterprises in Germany or other countries:

	Independent management consultant
Reiner Strecker, Wuppertal, Chairman	<div><div></div>Eckes AG, Nieder-Olm (Chairman)<div></div>Carl Kühne KG (GmbH &amp; Co.), Hamburg (Chairman)<div></div>Storch-Ciret Holding GmbH, Wuppertal (since 1 January 2025)<div></div>akf Bank GmbH &amp; Co. KG, Wuppertal (until 30 April 2024)</div>
	Independent management consultant
Chantal Schumacher, Munich, Deputy Chairwoman	<div><div></div>Sompo International Insurance (Europe) SA, Luxembourg (Luxembourg) (since 1 January 2025)<div></div>Scope SE &amp; Co. KGaA, Berlin (until 22 August 2024)</div>
Benjamin P. Bianchi, London (United Kingdom)	Managing Director, Head of Europe, Oaktree Capital Management, London (United Kingdom)
Henning Eggers, Halstenbek	Member of Management, CURA Vermögensverwaltung G.m.b.H, Hamburg <div><div></div>ECE Group GmbH &amp; Co. KG, Hamburg</div>
Lemara Grant, London (United Kingdom)	Senior Vice President, European Tax Counsel (until 14 September 2024), Senior Vice President, Co-Head of Global Tax Structuring (since 15 September 2024), Oaktree Capital Management London (United Kingdom)
Stuart E. Keith, London (United Kingdom)	Managing Director, Oaktree Capital Management, London (United Kingdom)
Dr Volker Kraft, Hamburg	Managing Director, ECE Real Estate Partners GmbH, Hamburg <div><div></div>Allos S.A., São Paulo (Brazil)</div>
	Managing Partner, Let's Go JMK KG and Kreke Immobilien KG, Hagen/Westphalia
Dr Henning Kreke, Hagen/Westphalia	<div><div></div>Douglas AG, Düsseldorf (Chairman)<div></div>Thalia Bücher GmbH, Hagen (Westfalen)<div></div>Encavis AG, Hamburg<div></div>Axxum Holding GmbH, Wuppertal<div></div>Noventic GmbH, Hamburg<div></div>Perma-tec GmbH &amp; Co. KG, Euerdorf<div></div>Slyrs Destillerie GmbH &amp; Co. KG, Schliersee</div>
	CFO, ECE Group Verwaltung GmbH, Hamburg
Claudia Plath, Hamburg	<div><div></div>CECONOMY AG, Düsseldorf (until 14 February 2024)<div></div>MEC Metro-ECE Centermanagement GmbH &amp; Co. KG, Düsseldorf</div>

The remuneration of the members of the Supervisory Board totalled €188 thousand in the financial year (previous year: €188 thousand).

## Executive Board

Hans-Peter Kneip, Düsseldorf

The remuneration of the Executive Board – excluding pension expenses – amounted to €682 thousand (previous year: €493 thousand), which includes performance-related remuneration in the amount of €112 thousand (previous year: €124 thousand).

Provisions totalling €239 thousand (previous year: €156 thousand) were formed for long-term incentive plans for the Executive Board.

We refer to the notes on the compensation of the Executive Board and Supervisory Board in the separate compensation report published on the Company's website.

## 39. EVENTS AFTER THE REPORTING DATE

No significant events occurred between the balance sheet date and the date of preparation of the financial statements.

## 40. CONSOLIDATED FINANCIAL STATEMENTS

The Company is included in the consolidated financial statements of Hercules Holding S.à.r.l., Luxembourg (City), which are published in the RCS Registre de Commerce et des Sociétés in Luxembourg (City), Luxembourg, in accordance with statutory provisions.

Hamburg, 21 March 2025

Deutsche EuroShop AG

The Executive Board

A handwritten signature in blue ink, appearing to read 'Hans-Peter Kneip', is written over a horizontal line.

Hans-Peter Kneip



A photograph of three young people on a shopping mall escalator. A young man with brown hair, wearing a dark blue button-down shirt and brown pants, stands at the top of the escalator, leaning forward with his hands on the shoulders of two young women seated below him. The woman on the left has long brown hair, is wearing a pink t-shirt with a cat graphic, a grey patterned skirt, white socks, and white sneakers. The woman on the right has long blonde hair, is wearing a white patterned sweater, blue jeans, and black strappy sandals. The background shows the interior of a modern shopping mall with glass railings and warm lighting.

the  
**S**mall  
life

Information and  
**SERVICE**

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41.1%

EPRA LTV

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# Shareholdings

(ANNEX TO THE NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS)

SHAREHOLDINGS IN ACCORDANCE WITH SECTION 313 (2) HGB AS AT 31 DECEMBER 2024:

Company name and domicile	Interest in equity in %
Fully consolidated companies:	
DES Verwaltung GmbH, Hamburg	100
DES Management GmbH, Hamburg	100
DES Shoppingcenter GmbH & Co. KG, Hamburg <sup>1, 2</sup>	100
DES Beteiligungs GmbH & Co. KG, Hamburg <sup>1</sup>	100
A 10 Center Wildau GmbH, Hamburg	100
Main-Taunus-Zentrum KG, Hamburg	52.01
Forum Wetzlar G.m.b.H. & Co. KG, Hamburg <sup>1, 3</sup>	100
Objekt City-Point Kassel GmbH & Co. KG, Hamburg <sup>1</sup>	100
Stadtgalerie Hameln GmbH & Co. KG, Hamburg <sup>1</sup>	100
Altmarkt-Galerie Dresden GmbH & Co. KG, Hamburg <sup>1, 2</sup>	100
Allee-Center Magdeburg G.m.b.H. & Co. KG, Hamburg <sup>1, 2, 3</sup>	100
Stadt-Galerie Passau G.m.b.H. & Co. KG, Hamburg <sup>1, 3</sup>	100
Saarpark Center Neunkirchen GmbH & Co. KG (previously: Saarpark Center Neunkirchen KG), Hamburg <sup>1, 3</sup>	95.14
Phoenix-Center Harburg GmbH & Co. KG (previously: Immobilienkommanditgesellschaft FEZ Harburg), Hamburg <sup>1</sup>	75
Einkaufs-Center Galeria Baltycka G.m.b.H. & Co. KG, Hamburg	100
Einkaufs-Center Galeria Baltycka G.m.b.H. & Co. KG, Sp. kom., Warsaw, Poland	100
CASPIA Investments Sp. z o.o., Warsaw, Poland	100
City-Point Beteiligungs GmbH, Hamburg	100
Olympia Brno s.r.o., Prague, Czech Republic	100
Joint ventures:	
CAK City Arkaden Klagenfurt KG, Hamburg	50
EKZ Eins Errichtungs- und Betriebs Ges.m.b.H. & Co OG, Vienna, Austria	50
Einkaufs-Center Arkaden Pecs G.m.b.H. & Co. KG (previously: Einkaufs-Center Arkaden Pecs KG), Hamburg	50
Einkaufs-Center Arkaden Pecs Verwaltungs G.m.b.H. (previously: PANTA 101 Grundstücksgesellschaft m.b.H.), Hamburg	50
Associates:	
EKZ Vier Errichtungs- und Betriebs Ges.m.b.H., Vienna, Austria	50

1 For these companies, use was made of the exemption from the disclosure obligation in accordance with Section 264b HGB.  
2 For these companies, use was made of the exemption from the preparation of a management report in accordance with Section 264b HGB.  
3 For these companies, use was made of the exemption from the preparation of notes in accordance with Section 264b HGB.

# Responsibility Statement by the Executive Board

I declare that, to the best of my knowledge, and in line with the accounting policies to be applied, the consolidated financial statements present a true and fair view of the net assets, financial position and results of operations of the Group, and that the combined management report presents the course of business including business performance and the situation of the Group in a way that is true and fair and describes the material opportunities and risks relating to the likely development of the Group.

Hamburg, 21 March 2025



Hans-Peter Kneip

Deutsche EuroShop



# Independent auditor's report

To Deutsche EuroShop AG, Hamburg

## REPORT ON THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS AND OF THE COMBINED MANAGEMENT REPORT

### AUDIT OPINIONS

We have audited the consolidated financial statements of Deutsche EuroShop AG, Hamburg, and its subsidiaries (the Group), which comprise the consolidated statement of financial position as of 31 December 2024, and the consolidated statement of comprehensive income, consolidated income statement, consolidated statement of changes in equity and consolidated statement of cash flows for the financial year from 1 January to 31 December 2024, and notes to the consolidated financial statements, including a summary of significant accounting policies. In addition, we have audited the combined management report of Deutsche EuroShop AG, Hamburg, for the financial year from 1 January to 31 December 2024. In accordance with the German legal requirements, we have not audited the content of the Declaration on Corporate Governance published on the Company's website (§§ 289f, 315d HGB), which is referred to in the section of the combined management report with the same title, or the reporting in the "Risk report" section in the "Principles governing the risk management system and internal control system" subsection of the combined management report.

In our opinion, on the basis of the knowledge obtained in the audit,

- the accompanying consolidated financial statements comply, in all material respects, with the IFRS Accounting Standards (hereinafter "IFRS Accounting Standards") issued by the International Accounting Standards Board (IASB) as adopted by the EU, and the additional requirements of German commercial law pursuant to § 315e (1) HGB [Handelsgesetzbuch: German Commercial Code] and, in compliance with these requirements, give a true and fair view of the assets, liabilities and financial position of the Group as at 31 December 2024, and of its financial performance for the financial year from 1 January to 31 December 2024, and
- the accompanying combined management report as a whole provides an appropriate view of the Group's position. In all material respects, this combined management report is consistent with the consolidated financial statements, complies with German legal

requirements and appropriately presents the opportunities and risks of future development. Our opinion on the combined management report does not cover the content of the unaudited parts of the combined management report listed above.

Pursuant to § 322 (3) sentence 1 HGB (German Commercial Code), we declare that our audit has not led to any reservations relating to the legal compliance of the consolidated financial statements and of the combined management report.

### BASIS FOR THE AUDIT OPINIONS

We conducted our audit of the consolidated financial statements and of the combined management report in accordance with § 317 HGB and the EU Audit Regulation (No. 537/2014, referred to subsequently as "EU Audit Regulation") and in compliance with German Generally Accepted Standards for Financial Statement Audits promulgated by the Institut der Wirtschaftsprüfer [Institute of Public Auditors in Germany] (IDW). Our responsibilities under those requirements and principles are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and of the combined management report" section of our auditor's report. We are independent of the group entities in accordance with the requirements of European law and German commercial and professional law, and we have fulfilled our other German professional responsibilities in accordance with these requirements. In addition, in accordance with Article 10 (2) letter (f) of the EU Audit Regulation, we declare that we have not provided non-audit services prohibited under Article 5 (1) of the EU Audit Regulation. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions on the consolidated financial statements and on the combined management report.

### REFERENCE TO ANOTHER MATTER

The consolidated financial statements and combined management report of Deutsche EuroShop AG, Hamburg, for the previous financial year ended 31 December 2023 were audited by another auditor who issued unmodified audit opinions on these consolidated financial statements and combined management report dated 12 April 2024.

## KEY AUDIT MATTERS IN THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements for the financial year from 1 January to 31 December 2024. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our audit opinion thereon; we do not provide a separate audit opinion on these matters.

In the following, we present the key audit matter from our point of view:

### Measurement of investment properties

#### a) The risk for the consolidated financial statements

As at the reporting date, the consolidated balance sheet shows investment properties with a carrying amount totalling €3,967 million (previous year: €3,947 million). This corresponds to 90.9 % (previous year: 88.5 %) of total assets. Deutsche EuroShop AG, Hamburg, measures investment properties at fair value in accordance with IAS 40 (IFRS 13). A net valuation result of €-22.9 million (previous year: €-205.7 million) is recognised for the 2024 financial year. This had a significant impact on consolidated profit in the 2024 financial year (€123.5 million; previous year: €-38.3 million). The disclosures provided by the Group on investment properties are included in sections "6. Significant accounting policies and valuation methods", "8. Investment properties" and "26. Measurement gains/losses" of the notes to the consolidated financial statements. In addition, further disclosures are provided in the comments on the net assets, financial position and results of operations as well as the opportunities and risks in the outlook, risks and opportunities report in the combined management report.

The fair value of the investment properties is determined by the executive director on the basis of expert opinions by an external, internationally recognised expert. For this purpose, the appraiser received up-to-date property and tenant lists as well as earnings and maintenance plans. Based on this information, the appraiser determines the fair value using current market data and internationally recognised valuation methods. The discounted cash flow method is used to discount the expected future cash flows of a shopping center as at the reporting date of 31 December 2024 using a market-based, property-specific discount and capitalisation rate. In the 2024 financial year, the appraiser carried out physical property inspections at ten properties. In the last 36 months, all properties have been physically inspected by the valuer.

In our view, the valuation of investment properties was of particular significance in the context of our audit, as the valuation of this item, which is significant in terms of its amount, is based to a large extent on estimates and assumptions. Even minor changes in the parameters relevant to measurement can lead to significant changes in fair values.

Significant parameters in the past financial year were the rental growth rate, the cost ratio and the discount and capitalisation rate. Their development reflects the different dynamics of property purchase price and rental price development, which is a significant factor for the development of fair values as at 31 December 2024 compared to the previous year.

In addition, IAS 40 and IFRS 13 require a large number of disclosures in the notes, the completeness and appropriateness of which must be ensured.

#### b) Audit approach and conclusions

Our audit procedures included an assessment of the valuation method with regard to compliance with IFRS 13. We have verified the accuracy and completeness of the property and tenant portfolios used on a sample basis. In addition, we examined the causes of changes in the value of selected shopping centers compared to the previous year and, in particular, assessed the appropriateness of the valuation parameters used, especially the rental growth rate, the cost ratio and the discount and capitalisation rates, taking into account the type and location of the selected properties. We discussed specific matters with the appraiser and the Executive Board in writing, by telephone and in person.

In addition to the listed individual audit procedures, we also recorded the controls performed by the executive director.

We visited one property with the appraiser and a further five properties with the center managers at the sites.

We have also satisfied ourselves of the independence and qualifications of the external appraiser commissioned. With the knowledge that even small changes in the valuation parameters can have a material impact on the value of the investment properties, we also assessed the sensitivity analyses performed by the external appraiser and the effects of possible fluctuations in these parameters.

We have also assessed the appropriateness of the disclosures made in the notes to the consolidated financial statements.

In our opinion, the Executive Board of Deutsche EuroShop AG, Hamburg, has implemented an appropriate valuation method that is suitable for determining fair values in accordance with IFRS 13.

In our opinion, the estimates made by the executive director on which the accounting is based are sufficiently substantiated and enable an appropriate presentation in the consolidated financial statements.

## OTHER INFORMATION

The executive director and the Supervisory Board are responsible for the other information. The other information obtained up to the date of this auditor's report comprises:

- the Declaration on Corporate Governance published separately on the Company's website, to which reference is made in the section "Declaration on Corporate Governance (§ 289f, § 315d HGB)" of the combined management report
- the reporting in the section "Risk report" in the subsection "Principles governing the risk management system and the internal control system"
- the Report of the Supervisory Board
- the other parts of the annual report already published at the time of this auditor's report ("Deutsche EuroShop at a glance", "Multi-year overview", "The shopping center share", "The Executive Board", "The Supervisory Board", "Glossary", "Our values – Our goals", "Declaration on Corporate Governance 2024", "Letter from the Executive Board", "EPRA Report 2024"), with the exception of the consolidated financial statements, the audited content of the Group management report and our auditor's report thereon, and
- the assurance pursuant to § 297 (2) sentence 4 HGB on the consolidated financial statements and the assurance pursuant to § 289 (1) sentence 5 in conjunction with § 315 (1) sentence 5 HGB on the combined management report.

The following other information is expected to be made available to us after the date of this auditor's report:

- the other parts of the annual report that have not yet been published

The Supervisory Board is responsible for the report of the Supervisory Board. The executive director and the Supervisory Board are responsible for the declaration in accordance with § 161 AktG on the German Corporate Governance Code, which is part of the Declaration on Corporate Governance published on the Company's website (§ 289f, § 315d HGB). Furthermore, the executive director is responsible for the other information.

Our audit opinions on the consolidated financial statements and on the combined management report do not cover the other information, and consequently we do not express an audit opinion or any other form of assurance conclusion thereon.

In connection with our audit, our responsibility is to read the other information listed above, and thereby acknowledge whether the other information:

- is materially inconsistent with the consolidated financial statements, with the audited content of the combined management report or our knowledge obtained in the audit, or
- otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the executive directors and the Supervisory Board for the consolidated financial statements and the combined management report

The executive directors are responsible for the preparation of the consolidated financial statements that comply, in all material respects, with IFRS Accounting Standards as adopted by the EU and the additional requirements of German commercial law pursuant to § 315e (1) HGB and that the consolidated financial statements, in compliance with these requirements, give a true and fair view of the assets, liabilities, financial position and financial performance of the Group. In addition, the executive director is responsible for such internal control as determined necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud (i.e. fraudulent financial reporting and misappropriation of assets) or error.

In preparing the consolidated financial statements, the executive director is responsible for assessing the Group's ability to continue as a going concern. The executive director also has responsibility for disclosing, as applicable, matters related to going concern. In addition, the executive director is responsible for financial reporting based on the going concern basis of accounting unless there is an intention to liquidate the Group or to cease operations, or there is no realistic alternative but to do so.

Furthermore, the executive director is responsible for the preparation of the combined management report that, as a whole, provides an appropriate view of the Group's position and is, in all material respects, consistent with the consolidated financial statements, complies with German legal requirements, and appropriately presents the opportunities and risks of future development. In addition, the executive director is responsible for such arrangements and measures (systems) as considered necessary to enable the preparation of a combined management report that is in accordance with the applicable German legal requirements, and to be able to provide sufficient appropriate evidence for the assertions in the combined management report.

The Supervisory Board is responsible for overseeing the Group's financial reporting process for the preparation of the consolidated financial statements and the combined management report.

## **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS AND THE COMBINED MANAGEMENT REPORT**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and whether the combined management report as a whole provides an appropriate view of the Group's position and, in all material respects, is consistent with the consolidated financial statements and the knowledge obtained in the audit, complies with the German legal requirements and appropriately presents the opportunities and risks of future development, as well as to issue an auditor's report that includes our opinions on the consolidated financial statements and on the combined management report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with § 317 HGB and the EU Audit Regulation and in compliance with German Generally Accepted Standards for Financial Statement Audits promulgated by the Institut der Wirtschaftsprüfer (IDW) and supplementary compliance with the ISAs will always detect a material misstatement. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and this combined management report.

We exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements and of the combined management report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our audit opinions. The risk of not detecting a material misstatement resulting from fraud is higher than the risk of not detecting a material misstatement resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- obtain an understanding of internal controls relevant to the audit of the combined management report and of arrangements and measures relevant to the audit of the combined management report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an audit opinion on the effectiveness of the internal controls of the Group or these arrangements and measures.
- evaluate the appropriateness of accounting policies used by the executive director and the reasonableness of estimates made by the executive director and related disclosures.
- conclude on the appropriateness of the executive director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in the auditor's report to the related disclosures in the consolidated financial statements and in the combined management report or, if such disclosures are inadequate, to modify our respective audit opinions. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to be able to continue as a going concern.
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements present the underlying transactions and events in a manner that the consolidated financial statements give a true and fair view of the assets, liabilities, financial position and financial performance of the Group in compliance with IFRS Accounting Standards as adopted by the EU and the additional requirements of German commercial law pursuant to § 315e (1) HGB.
- plan and perform the audit of the consolidated financial statements to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business areas within the Group to provide a basis for our audit opinions on the consolidated financial statements and on the combined management report. We are responsible for the direction, supervision and review of the audit activities performed for the purpose of the audit of the consolidated financial statements. We remain solely responsible for our audit opinions.
- evaluate the consistency of the combined management report with the consolidated financial statements, its conformity with [German] law, and the view of the Group's position it provides.
- perform audit procedures on the prospective information presented by the executive director in the combined management report. On the basis of sufficient appropriate audit evidence we evaluate, in particular, the significant assumptions used by the executive director as a basis for the prospective information, and evaluate the proper derivation of the prospective information from these assumptions. We do not express a separate opinion on the prospective information and on the assumptions used as a basis. There is a substantial unavoidable risk that future events will differ materially from the prospective information.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with the relevant independence requirements, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and, where applicable, the actions taken or safeguards applied to eliminate independence threats.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter.

## OTHER LEGAL AND REGULATORY REQUIREMENTS

Report on the assurance on the electronic rendering of the consolidated financial statements and the combined management report, prepared for publication purposes in accordance with § 317 (3a) HGB

## ASSURANCE OPINION

We have performed assurance work in accordance with § 317 (3a) HGB to obtain reasonable assurance as to whether the rendering of the consolidated financial statements and the combined management report (hereinafter the "ESEF documents") contained in the electronic file "ESEF-Unterlagen Deutsche EuroShop AG 2024.zip" and prepared for publication purposes complies in all material respects with the requirements of § 328 (1) HGB for the electronic reporting format ("ESEF format"). In accordance with German legal requirements, this assurance work extends only to the conversion of the information contained in the consolidated financial statements and the combined management report into the ESEF format and therefore relates neither to the information contained within these renderings nor to any other information contained in the file identified above.

In our opinion, the rendering of the consolidated financial statements and the combined management report contained in the electronic file identified above and prepared for publication purposes complies in all material respects

with the requirements of § 328 (1) HGB for the electronic reporting format. Beyond this assurance opinion and our audit opinion on the accompanying consolidated financial statements and the accompanying combined management report for the financial year from 1 January to 31 December 2024 contained in the "Report on the audit of the consolidated financial statements and of the combined management report" above, we do not express any assurance opinion on the information contained within these renderings or on the other information contained in the file identified above.

## BASIS FOR THE ASSURANCE OPINION

We conducted our assurance work on the rendering of the consolidated financial statements and the combined management report contained in the file identified above in accordance with § 317 (3a) HGB and the IDW Assurance Standard: Assurance Work on the Electronic Rendering of Financial Statements and Management Reports, Prepared for Publication Purposes in Accordance with § 317 (3a) HGB (IDW AsS 410 (06.2022)). Our responsibility in accordance therewith is further described in the "Auditor's Responsibilities for the Assurance Work on the ESEF Documents" section. Our audit firm has applied the quality management requirements of the IDW Quality Management Standard: Requirements for Quality Management in Audit Firms (IDW QMS 1 (09.2022)).

Responsibilities of the Executive Director and the Supervisory Board for the ESEF Documents

The executive director of the company is responsible for the preparation of the ESEF documents with the electronic renderings of the consolidated financial statements and the combined management report in accordance with § 328 (1) sentence 4 No. 1 HGB and for the tagging of the consolidated financial statements in accordance with § 328 (1) sentence 4 No. 2 HGB.

In addition, the executive director of the company is responsible for such internal controls considered necessary to enable the preparation of ESEF documents that are free from material – intentional or unintentional – non-compliance with the requirements of § 328 (1) HGB for the electronic reporting format.

The supervisory board is responsible for overseeing the process for preparing the ESEF documents as part of the financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE ASSURANCE WORK ON THE ESEF DOCUMENTS

Our objective is to obtain reasonable assurance about whether the ESEF documents are free from material intentional or unintentional non-compliance with the requirements of § 328 (1) HGB. We exercise professional judgment and maintain professional skepticism throughout the audit. We also

- identify and assess the risks of material intentional or unintentional non-compliance with the requirements of § 328 (1) HGB, design and perform assurance procedures responsive to those risks, and obtain assurance evidence that is sufficient and appropriate to provide a basis for our assurance opinion.
- obtain an understanding of internal control relevant to the assurance on the ESEF documents in order to design assurance procedures that are appropriate in the circumstances, but not for the purpose of expressing an assurance opinion on the effectiveness of these controls.
- evaluate the technical validity of the ESEF documents, i.e. whether the file containing the ESEF documents meets the requirements of the Delegated Regulation (EU) 2019/815, in the version in force at the date of the financial statements, on the technical specification for this electronic file.
- evaluate whether the ESEF documents provide an XHTML rendering with content equivalent to the audited consolidated financial statements and to the audited combined management report.
- evaluate whether the tagging of the ESEF documents with Inline XBRL technology (iXBRL) in accordance with the requirements of Articles 4 and 6 of the Delegated Regulation (EU) 2019/815, in the version in force at the date of the financial statements, enables an appropriate and complete machine-readable XBRL copy of the XHTML rendering.

## FURTHER INFORMATION PURSUANT TO ARTICLE 10 OF THE EU AUDIT REGULATION

We were elected as group auditor by the consolidated general meeting on 29 August 2024. Pursuant to § 318 (2) HGB, we are the auditor of the consolidated financial statements, as no other auditor was appointed. We were engaged by the Chair of the Audit Committee on 27 October 2024.

We have been the Group auditor of Deutsche EuroShop AG, Hamburg, since the 2024 financial year.

We declare that the audit opinions expressed in this auditor's report are consistent with the additional report to the Audit Committee pursuant to Article 11 of the EU Audit Regulation (long-form audit report).

## OTHER MATTER – USE OF THE AUDITOR'S REPORT

Our auditor's report must always be read together with the audited consolidated financial statements and the audited combined management report as well as the assured ESEF documents. The consolidated financial statements and the combined management report converted to the ESEF format – including the versions to be published in the German Federal Gazette – are merely electronic renderings of the audited consolidated financial statements and the audited combined management report and do not take their place. In particular, the ESEF report and our assurance opinion contained therein are to be used solely together with the assured ESEF documents provided in electronic form.

## GERMAN PUBLIC AUDITOR RESPONSIBLE FOR THE ENGAGEMENT

The German Public Auditor responsible for the engagement is Mr Till Kohlschmitt.

Hamburg, 24 March 2025

RSM Ebner Stolz GmbH & Co. KG  
Wirtschaftsprüfungsgesellschaft Steuerberatungsgesellschaft

Florian Riedl  
Wirtschaftsprüfer  
(German Public Auditor)

Till Kohlschmitt  
Wirtschaftsprüfer  
(German Public Auditor)

# EPRA reporting

The Brussels-based European Public Real Estate Association (EPRA) has set itself the goal of improving the transparency and comparability of reports published by listed companies in Europe. To this end, EPRA has defined key figures in its Best Practices Recommendations. Deutsche EuroShop supports this goal as a member of EPRA.

The EPRA Best Practices Recommendations (hereinafter “BPR”), as amended,<sup>1</sup> were used to determine the key figures. February 2022 saw the publication of the current revised BPR, which include the introduction of an EPRA loan-to-value ratio (LTV ratio) as a key change.

Overview of EPRA key figures

	31.12.2024		31.12.2023		Change	
	in € thousand	per share in €	in € thousand	per share in €	+/- in € thousand	in %
EPRA earnings	159,709	2.10	172,389	2.29	-12,680	-7.4
EPRA NRV	2,441,689	32.24	2,659,232	34.78	-217,543	-8.2
EPRA NTA	2,197,992	29.02	2,414,394	31.58	-216,402	-9.0
EPRA NDV	1,900,983	25.10	2,170,890	28.39	-269,907	-12.4

	31.12.2024		31.12.2023		Change	
	in %		in %		in % points	
EPRA loan-to-value ratio (EPRA LTV ratio)	41.1		34.8		6.3	
EPRA net initial yield (EPRA NIY)	5.8		5.9		-0.1	
EPRA “topped-up” net initial yield	5.9		5.9		0.0	
EPRA cost ratio (incl. direct vacancy costs)	21.1		29.1		-11.5	
EPRA cost ratio (excl. direct vacancy costs)	20.1		27.9		-7.8	
EPRA vacancy rate	6.7		6.7		0.0	

1 The current version of the EPRA Best Practices Recommendations can be found at: [www.epra.com/finance/financial-reporting/guidelines](http://www.epra.com/finance/financial-reporting/guidelines)

EPRA EARNINGS

EPRA earnings represent sustained operating earnings and thus lay the foundation for a real estate company's ability to pay a dividend. To calculate this, the profit/loss for the year is adjusted to reflect any income components that have

no sustained, recurring impact on operational performance. EPRA earnings are therefore essentially comparable with the "funds from operations" (FFO) parameter used by us. In contrast to EPRA earnings, in the case of FFO all non-cash deferred taxes are adjusted.

EPRA earnings

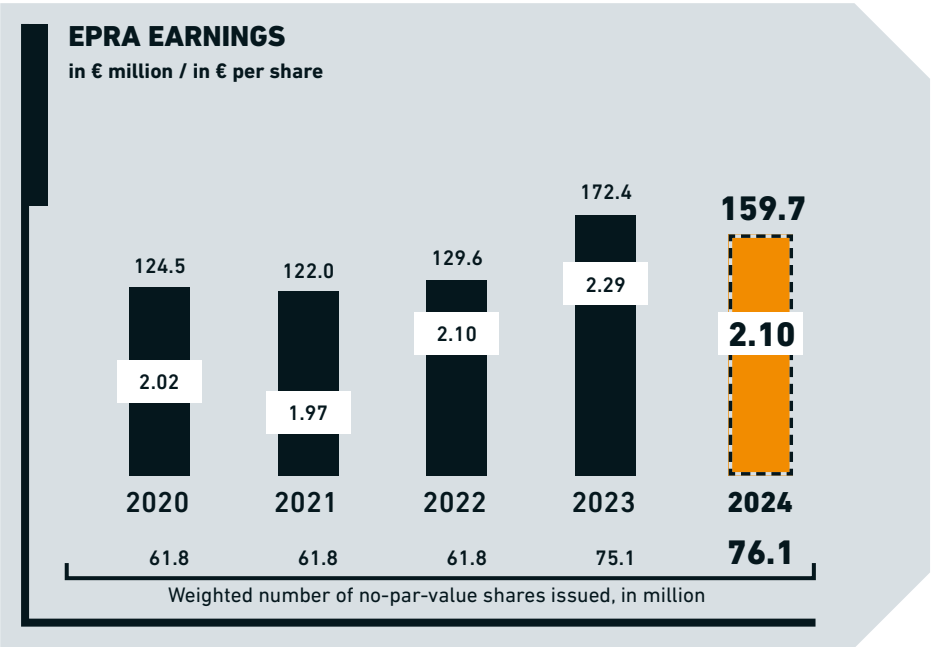
	01.01. –31.12.2024		01.01.–31.12.2023		Change	
	in € thousand	per share in €	in € thousand	per share in €	per share in €	in %
Consolidated profit	123,514	1.62	-38,277	-0.51	2.13	-417.6
Measurement gains/losses on investment properties	22,870		205,701			
Measurement gains/losses on investment properties (at equity)	-8,231		3,426			
Measurement gains/losses on investment properties <sup>1</sup>	14,639	0.19	209,127	2.78	-2.59	-93.2
Income and expenses from changes in the scope of consolidation <sup>2</sup>	0	0.00	7,258	0.10	-0.10	-100.0
Deferred taxes on adjustments <sup>1</sup>	21,556	0.29	-5,719	-0.08	0.37	–
EPRA earnings	159,709	2.10	172,389	2.29	-0.19	-8.3
Weighted number of no-par-value shares issued	76,090,428		75,136,922			

1 Including the share attributable to equity-accounted joint ventures and associates

2 Including acquisition costs from the purchase of additional shares and after consideration of taxes

On 12 January 2023, the Deutsche EuroShop Group concluded six purchase agreements for the acquisition of additional shares in six property companies in which it already held an interest of between 50 % and 75 %. In 2023, the acquisition resulted in non-recurring non-operating income and expenses from changes in the scope of consolidation,

which are to be adjusted accordingly. Income and expenses from changes in the scope of consolidation in 2023 also include ancillary acquisition costs from the acquisition of investments, which at €21.0 million mainly comprise the land transfer tax.





NET ASSET VALUE

EPRA net reinstatement value (EPRA NRV):

The EPRA NRV determines the long-term net asset value that would be required to rebuild the Company in the existing form. This approach excludes sales of assets and consequently does not include deferred taxes. The ancillary acquisition costs needed to rebuild the entity are added back at their appraisal value.

EPRA NRV

	31.12.2024		31.12.2023	
	in € thousand	per share in €	in € thousand	per share in €
Equity	1,884,540	24.88	2,119,667	27.72
Derivative financial instruments measured at fair value <sup>1</sup>	3,128	0.05	6,427	0.09
Deferred taxes on investment properties and derivative financial instruments <sup>1</sup>	362,055	4.77	340,042	4.45
Goodwill as a result of deferred taxes	-51,719	-0.68	-51,719	-0.68
Less ancillary acquisition costs <sup>1</sup>	243,685	3.22	244,815	3.20
EPRA NRV	2,441,689	32.24	2,659,232	34.78
Number of no-par-value shares issued as at the reporting date	75,743,854		76,455,319	

1 Including the share attributable to equity-accounted joint ventures and associates

EPRA net tangible assets (EPRA NTA):

The EPRA NTA measures the net asset value of a company based on a business model with a long-term focus. To do this, Group equity is adjusted for assets and liabilities that are unlikely to be realised if held over the long term.

Deutsche EuroShop does not include deferred taxes when calculating the EPRA NTA as Deutsche EuroShop's business model is geared towards generating long-term rental income rather than selling shopping centers for short-term profit.

EPRA NTA

	31.12.2024		31.12.2023	
	in € thousand	per share in €	in € thousand	per share in €
EPRA NRV	2,441,689	32.24	2,659,232	34.78
Ancillary acquisition costs <sup>1</sup>	-243,685	-3.22	-244,815	-3.20
Intangible assets	-12	0.00	-23	0.00
EPRA NTA	2,197,992	29.02	2,414,394	31.58
Number of no-par-value shares issued as at the reporting date	75,743,854		76,455,319	

1 Including the share attributable to equity-accounted joint ventures and associates

### EPRA net disposal value (EPRA NDV):

The EPRA NDV indicates the net asset value that would result if the assets and liabilities were not held to maturity. The EPRA NDV thus also factors in assets and liabilities measured at fair value as at the reporting date, which are

unlikely to be realised taking a long-term view. In addition, it is assumed that deferred taxes from the balance sheet and from the fair value measurement of the financial liabilities will be realised and will therefore have to be deducted.

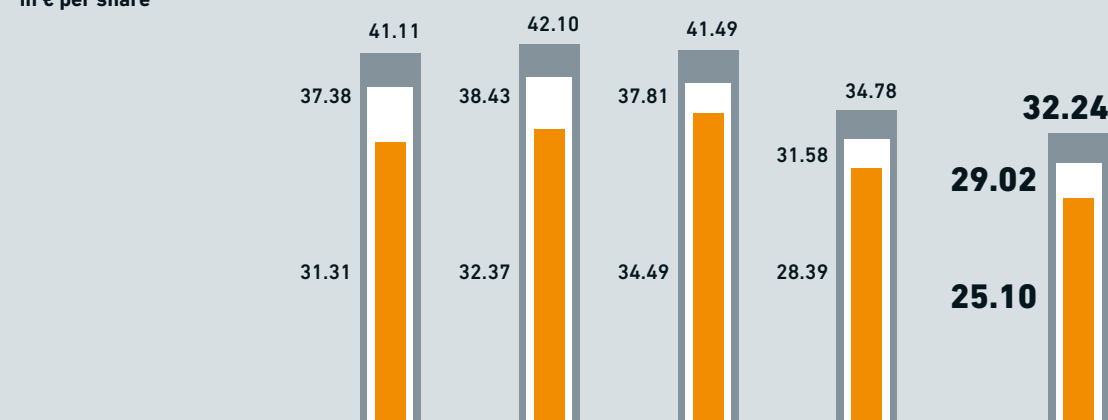
### EPRA NDV

	<b>31.12.2024</b>		<b>31.12.2023</b>	
	<b>in € thousand</b>	<b>per share in €</b>	<b>in € thousand</b>	<b>per share in €</b>
EPRA NRV	2,441,689	32.24	2,659,232	34.78
Ancillary acquisition costs <sup>1</sup>	-243,685	-3.22	-244,815	-3.20
Derivative financial instruments measured at fair value <sup>1</sup>	-3,128	-0.04	-6,427	-0.08
Difference between non-accounted financial liabilities measured at fair value and their carrying amount <sup>1</sup>	82,699	1.08	125,093	1.63
Deferred taxes on difference between non-accounted financial liabilities measured at fair value and their carrying amount <sup>1</sup>	-14,537	-0.19	-22,151	-0.29
Deferred taxes on investment properties and derivative financial instruments <sup>1</sup>	-362,055	-4.77	-340,042	-4.45
<b>EPRA NDV</b>	<b>1,900,983</b>	<b>25.10</b>	<b>2,170,890</b>	<b>28.39</b>
Number of no-par-value shares issued as at the reporting date	75,743,854		76,455,319	

<sup>1</sup> Including the share attributable to equity-accounted joint ventures and associates

### EPRA NRV / NTA / NDV

in € per share



in € million

	2020	2021	2022	2023	2024
EPRA NRV	2,540.0	2,601.2	2,563.3	2,659.2	2,441.7
EPRA NTA	2,309.7	2,374.4	2,335.9	2,414.4	2,198.0
EPRA NDV	1,934.2	2,000.0	2,130.7	2,170.9	1,901.0
Number of no-par-value shares issued as at the reporting date, in million	61.8	61.8	61.8	76.5	75.7

EPRA LOAN-TO-VALUE (EPRA LTV)

The EPRA LTV ratio indicates the ratio of net debt to real estate assets. The assets and liabilities taken into account in the calculation are included in proportion to the Group's share in the respective items. Another key difference to the LTV figures previously reported in the Group is the inclusion of other liabilities in the EPRA LTV ratio.

EPRA LTV

in € thousand	31.12.2024			
	Group	At equity	Share of third-party shareholders	Total (proportional)
Bank loans and overdrafts	1,808,374	55,793	-132,935	1,731,232
Securities	0	0	0	0
Hybrid financial instruments	0	0	0	0
Bonds	0	0	0	0
Derivative financial instruments in foreign currency	0	0	0	0
Other liabilities (net) <sup>1</sup>	24,710	-805	-15,410	8,495
Owner-occupied property (liabilities)	230	0	0	230
Debt with equity features	0	0	0	0
Less cash and cash equivalents	-212,438	-3,675	14,931	-201,182
Net debt	1,620,876	51,313	-133,414	1,538,775
Investment properties	3,966,721	158,960	-381,426	3,744,255
Owner-occupied property	223	0	0	223
Real estate assets held for sale	0	0	0	0
Real estate assets under construction	0	0	0	0
Intangible assets (excluding goodwill)	12	0	0	12
Other assets (net)	0	0	0	0
Financial assets	0	0	0	0
Property assets	3,966,956	158,960	-381,426	3,744,490
EPRA LTV in %				41.1 %

<sup>1</sup> Other liabilities (net) include trade receivables as well as other assets less trade payables, tax liabilities, other provisions and other current liabilities.

31.12.2023				
	Group	At equity	Share of third-party shareholders	Total (proportional)
	1,677,600	56,664	-132,758	1,601,506
	0	0	0	0
	0	0	0	0
	0	0	0	0
	0	0	0	0
	33,032	-320	-18,297	14,415
	292	0	0	292
	0	0	0	0
	-336,071	-5,083	18,921	-322,233
	1,374,853	51,261	-132,134	1,293,980
	3,947,021	149,960	-376,014	3,720,967
	286	0	0	286
	0	0	0	0
	0	0	0	0
	23	0	0	23
	0	0	0	0
	0	0	0	0
	3,947,330	149,960	-376,014	3,721,276
				34.8 %



EPRA NET INITIAL YIELD AND EPRA  
“TOPPED-UP” NET INITIAL YIELD

The EPRA net initial yield is calculated on the basis of annualised rental income as at the reporting date less the costs that are not allocable to tenants, calculated in proportion to the market value of the property including ancillary acquisition costs. The EPRA “topped-up” net initial yield also takes into account granted rental incentives in the determination of annualised rental income.

EPRA NET INITIAL YIELD (EPRA NIY)  
AND EPRA “TOPPED-UP” NET INITIAL YIELD

in € thousand	31.12.2024	31.12.2023
Market value investment properties	3,966,721	3,947,021
Market value investment properties (at equity)	158,960	149,960
Market value investment properties <sup>1</sup>	4,125,681	4,096,981
Less expanded space <sup>1</sup>	-8,860	-15,160
Less ancillary acquisition costs <sup>1</sup>	243,685	244,815
Market value investment properties (gross)	4,360,506	4,326,636
Annualised rental income <sup>1</sup>	287,472	286,279
Non-allocable property expenses <sup>1</sup>	-32,989	-30,526
Annualised net rental income	254,483	255,753
Rental incentives and other rental adjustments <sup>1</sup>	1,949	1,352
Annualised “topped-up” net rental income	256,432	257,105
EPRA net initial yield (EPRA NIY)	5.8 %	5.9 %
EPRA “topped-up” net initial yield	5.9 %	5.9 %

<sup>1</sup> Including the share attributable to equity-accounted joint ventures and associates

EPRA VACANCY RATE

The EPRA vacancy rate is the ratio of the market value of vacant space to the market rent of the entire portfolio as at the reporting date.

EPRA vacancy rate

in € thousand	31.12.2024	31.12.2023
Market rent for vacancy <sup>1</sup>	18,523	17,811
Total market rent <sup>1</sup>	276,104	267,428
EPRA vacancy rate	6.7 %	6.7 %

<sup>1</sup> Including the share attributable to equity-accounted joint ventures and associates

## EPRA COST RATIO

The EPRA cost ratio compares the sum of operating and administrative costs with rental income, allowing for an estimation of cost efficiency across comparable real estate companies. Operating and administrative costs comprise all expenses that cannot be allocated or passed on from the management of the property portfolio (excluding depreciation, interest and taxes) as well as Group management costs. Costs are not capitalised.

### EPRA cost ratio

in € thousand	01.01.- 31.12.2024	01.01.- 31.12.2023
Operating and administrative costs for property <sup>1</sup>	47,925	50,879
Write-downs and derecognition of receivables <sup>1</sup>	7,934	9,002
Other operating expenses <sup>1</sup> excluding financing costs	10,152	28,616
Other revenue from cost allocations and reimbursements <sup>1</sup>	-7,929	-7,605
<b>EPRA costs (incl. direct vacancy costs)</b>	<b>58,082</b>	<b>80,892</b>
Direct vacancy costs <sup>1</sup>	-2,821	-3,381
<b>EPRA costs (excl. direct vacancy costs)</b>	<b>55,261</b>	<b>77,511</b>
Rental revenue		
(excluding cost allocations and reimbursements) <sup>1</sup>	275,492	277,508
EPRA cost ratio (incl. direct vacancy costs) <sup>2</sup>	21.1 %	29.1 %
<b>EPRA cost ratio (excl. direct vacancy costs)<sup>3</sup></b>	<b>20.1 %</b>	<b>27.9 %</b>

<sup>1</sup> Including the share attributable to equity-accounted joint ventures and associates

<sup>2</sup> The EPRA cost ratio (incl. direct vacancy costs) excluding write-downs and derecognition of receivables would be 18.2 % (previous year: 25.9 %).

<sup>3</sup> The EPRA cost ratio (excl. direct vacancy costs) excluding write-downs and derecognition of receivables would be 17.2 % (previous year: 24.7 %).

INVESTMENTS IN REAL ESTATE ASSETS

Investments in the Group’s real estate assets amounted to:

EPRA investments in real estate assets

in € thousand	31.12.2024			31.12.2023		
	Group	at equity	Total	Group	at equity	Total
Acquisitions	0	0	0	773,000	0	773,000
Developments, new construction	0	0	0	0	0	0
Investment properties						
Incremental lettable space	0	0	0	0	0	0
Non-incremental lettable space	47,179	1,088	48,267	43,481	863	44,344
Tenant incentives	4,744	-301	4,443	8,084	63	8,147
EPRA investments in real estate assets <sup>1</sup>	51,923	787	52,710	824,565	926	825,491

1 Investments in 2024 and 2023 almost entirely affect cash in the year in question.

The acquisitions in 2023 include the property values of four joint ventures previously accounted for using the equity method, which were included in the Group as subsidiaries for the first time following the acquisition of additional shares at the beginning of the financial year. The property companies concerned are as follows:

Group share	Shareholding			Real estate values
	Before acquisition	Acquisition 2023	After acquisition	
1. Allee-Center Magdeburg G.m.b.H. & Co. KG, Hamburg	50 %	50 %	100 %	217,000
2. Stadt-Galerie Passau G.m.b.H. & Co. KG, Hamburg	75 %	25 %	100 %	157,000
3. Saarpark Center Neunkirchen GmbH & Co. KG (previously: Saarpark Center Neunkirchen KG), Hamburg	50 %	40 %	90 %	172,000
4. Phoenix-Center Harburg GmbH & Co. KG (previously: Immobilienkommanditgesellschaft FEZ Harburg), Hamburg	50 %	25 %	75 %	227,000
Total				773,000

The 2023 purchase price for the additional shares in the four property companies totalled €227.8 million and was financed by means of a capital increase.

The investments in the portfolio properties arise from investments in the center infrastructure and in rental areas as well as from the ongoing “At Your Service” investment programme. Interest was not capitalised as part of the investments.

**EPRA LIKE-FOR-LIKE  
NET RENTAL GROWTH**

The EPRA like-for-like net rental growth shows growth based on an unchanged real estate portfolio composition. Acquisitions or sales during the reporting year are not taken into account.

**EPRA like-for-like net rental growth**

in € thousand	2024	Like-for-like change	Like-for-like change (in %)	2023
Minimum rental income	253,922	-1,590	-0.6	255,512
Allocable property tax and insurance	7,558	133	1.8	7,425
Net rental income	8,679	1,017	13.3	7,662
Other	1,244	-1,461	-54.0	2,705
Revenue	271,403	-1,901	-0.7	273,304
of which				
Germany	228,196	-3,677	-1.6	231,873
Abroad	43,207	1,776	4.3	41,431

The portfolio change effects include the four joint ventures previously accounted for within the Group using the equity method, which were included in the Group as subsidiaries for the first time following the acquisition of additional shares at the beginning of the financial year.



# Multi-year overview

in € million	2015	2016	2017
Revenue <sup>4</sup>	202.9	205.1	218.5
EBIT	176.3	178.6	192.4
Net finance costs (excluding measurement gains/losses <sup>1</sup> )	-49.3	-44.1	-39.1
EBT (excluding measurement gains/losses <sup>1</sup> )	127.0	134.5	153.3
Measurement gains/losses <sup>1</sup>	267.7	145.5	12.9
Consolidated profit	309.3	221.8	134.3
Funds from operations (FFO)	123.4	129.9	148.1
FFO per share in €	2.29	2.41	2.54
Earnings per share in € <sup>2</sup>	5.73	4.11	2.31
EPRA earnings per share in €	2.18	2.29	2.42
Equity <sup>3</sup>	2,061.0	2,240.7	2,574.9
Liabilities	1,790.6	1,873.8	2,052.1
Total assets	3,851.6	4,114.5	4,627.0
Equity ratio in % <sup>3</sup>	53.5	54.5	55.6
Cash and cash equivalents	70.7	64.0	106.6
Net tangible assets (EPRA)	2,135.2	2,332.6	2,668.4
Net tangible assets per share (EPRA)	39.12	43.24	43.19
Dividend per share	1.35	1.40	1.45

1 Including the share attributable to equity-accounted joint ventures and associates  
2 Basic  
3 Including non-controlling interests  
4 In 2020, there was a change in the disclosure of revenue with adjustment of the comparative figure for the previous year 2019.  
A comparison with the years 2013 to 2018 is therefore only possible to a limited extent.  
5 Includes the dividend of €1.95 and €2.50 per share resolved on 29 August 2023 and 8 January 2024 for the 2022 financial year.  
6 Proposal

	2018	2019	2020	2021	2022	2023	2024
	225.0	231.5	224.1	211.8	212.8	273.3	271.4
	199.1	197.5	161.2	152.5	152.4	212.7	216.3
	-38.2	-34.3	-33.6	-26.9	-22.3	-43.2	-51.1
	160.9	163.1	127.6	125.6	130.2	169.5	165.2
	-58.3	-120.0	-429.6	-54.7	-106.4	-209.1	-14.6
	79.4	112.1	-251.7	59.9	21.4	-38.3	123.5
	150.4	149.6	123.3	122.3	130.1	171.3	157.1
	2.43	2.42	2.00	1.98	2.11	2.28	2.06
	1.29	1.81	-4.07	0.97	0.35	-0.51	1.62
	2.39	2.56	2.02	1.97	2.10	2.29	2.10
	2,573.4	2,601.5	2,314.8	2,377.8	2,343.4	2,379.0	2,145.7
	2,036.8	1,957.1	1,922.6	1,901.0	1,864.7	2,081.2	2,218.7
	4,610.2	4,558.6	4,237.4	4,278.8	4,208.1	4,460.2	4,364.4
	55.8	57.1	54.6	55.6	55.7	53.3	49.2
	116.3	148.1	266.0	328.8	334.9	336.1	212.4
	2,667.5	2,613.4	2,309.7	2,374.5	2,335.9	2,414.4	2,198.0
	43.17	42.30	37.38	38.43	37.81	31.58	29.02
	1.50	0.00	0.04	1.00	4.45 <sup>5</sup>	2.60	1.00 <sup>6</sup>

### Quarterly figures 2024

in € million	01.01.- 31.03.2024	01.04.- 30.06.2024	01.07.- 30.09.2024	01.10.- 31.12.2024
Revenue	66.0	66.8	67.2	271.4
Net operating income (NOI)	53.8	52.6	56.7	217.4
EBIT	54.4	53.0	55.4	216.3
EBT (excl. measurement gains/losses <sup>*)</sup>	42.4	39.7	42.9	165.2
EPRA earnings	43.3	37.3	41.0	159.7
FFO	41.8	37.2	40.7	157.1
EPRA earnings per share in €	0.57	0.49	0.54	2.10
FFO per share in €	0.55	0.49	0.53	2.06

\* Including the share attributable to equity-accounted joint ventures and associates

# L Glossary

**Anchor tenants**

Tenants that serve to attract other tenants. With their high customer footfall, they ensure that the entire shopping center is revitalised. The smaller tenants located around the anchor tenant benefit from the high customer frequency of the larger tenant. The way a shopping center is structured in terms of the layout of the shops and the range of products on offer plays a crucial role in its success.

**Advertising value equivalence**

Index number for the assessment of the monetary value of an editorial article. It is based on the advertising rate of the medium.

**Asset class**

Classification of the capital and property market into different investment segments.

**Benchmark**

A standard of comparison, e.g. an index which serves as a guideline.

**Measurement gains/losses**

DES calculation: Measurement gains/losses comprise unrealised changes in the market value of properties held as a financial investment (investment properties) before taxes. In the case of fully consolidated companies, the portion of the company that does not belong to the Group is deducted. Measurement gains/losses of associates and joint ventures accounted for using the equity method are contained in the at-equity profit/loss.

**Measurement gains/losses (including at equity)**

DES calculation: Measurement gains/losses plus the measurement gains/losses included in at-equity profit/loss.

**Gross domestic product (GDP)**

The value of all goods and services that are produced in a national economy within a certain period of time, i.e. produced or rendered against payment.

**Cash flow per share**

The cash flow per share is calculated by dividing the cash flow by the number of shares issued by a company. The cash flow per share is used as the basis for calculating the price/cash flow ratio.

**Collection ratio**

The collection ratio measures the ratio of incoming payments to rent and service charge receivables from tenants.

**Core**

Designation of a real estate investment and/or individual properties as well as the name of an investment style. The term refers to the relationship between risk and return. Core designates mature, transparent, sufficiently large markets or high-quality, well-situated properties that are fully let on a long-term basis to tenants with strong credit ratings. Other return/risk categories are value-added and opportunistic.

**Corporate governance**

The rules for good, value-driven corporate management. The objective is to control the company's management and to create mechanisms to oblige executives to act in the interests of their shareholders.

**Covenants**

A clause in a loan agreement which pertains to and contractually defines the binding warranties to be adhered to by the borrower during the term of a loan.

## Coverage

Information provided on a listed public company by banks and financial analysts in the form of studies and research reports.

## DAX

Germany's premier equity index. The composition of the DAX is established by Deutsche Börse AG on the basis of the share prices of the 40 largest German companies listed in the Prime Standard in terms of market capitalisation and market turnover.

## Discounted cashflow model (DCF)

Method for the assessment of companies which is used to determine the future payments surpluses and discount them to the valuation date.

## Dividend

The share of the distributed net profit of a company to which a shareholder is entitled in line with the number of shares he or she holds.

## EPS

Earnings per share.

## EBIT

Earnings before interest and taxes. DES calculation: EBT excluding net finance costs and measurement gains/losses (also see the consolidated income statement on page 80).

## EBT

Earnings before taxes.

## EBT (excluding measurement gains/losses)

DES calculation: EBT less measurement gains/losses (including at-equity profit/loss) and less the deferred taxes included in at-equity profit/loss.

## E-commerce

Direct commercial relationship between supplier and buyer via the internet including the provision of services.

## EPRA

European Public Real Estate Association: EPRA is an Amsterdam-based organisation that represents the interests of the major European real estate companies in the public sphere and supports the development and market presence of European real estate corporations.

## EPRA earnings

EPRA earnings represent sustained operating earnings and thus lay the foundation for a real estate company's ability to pay a dividend. To calculate this, the profit/loss for the year is adjusted to reflect any income components that have no sustained, recurring impact on operational performance. The DES calculation is performed using the currently valid version of the EPRA Best Practice Recommendations, which can be found at [www.epra.com/finance/financial-reporting/guidelines](http://www.epra.com/finance/financial-reporting/guidelines)

## EPRA NTA

The EPRA NTA represents the net asset value based on a long-term business model. Here, Group equity is adjusted for assets and liabilities that are unlikely to be realised if held over the long term. Intangible assets are eliminated in the process. The DES calculation is performed using the currently valid version of the EPRA Best Practice Recommendations, which can be found at [www.epra.com/finance/financial-reporting/guidelines](http://www.epra.com/finance/financial-reporting/guidelines)

## ESG

ESG refers to a company's commitment and its impact with regard to environmental, social and governance issues.

## Fair value

The fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price).

## Financial gains/losses

The financial gains/losses of DES are made up of the following items in the income statement: Share in the profit and loss of associates and joint ventures accounted for using the equity method, interest expense and income, profit/loss attributable to limited partners, income from investments and other financial income and expenses.



**Food court**

Dining area of a shopping center where various vendors sell food at counters around a common seating area.

**Free cash flow**

The surplus liquidity from operating activities recognised in the income statement. This expresses the internal financing power of a company, which can be used for investments, the repayment of debt, dividend payments and to cover financing requirements.

**Funds from operations (FFO)**

Inflow of funds from operations used to finance our ongoing investments in portfolio properties, scheduled repayments on our bank loans and the annual distribution of dividends. DES calculation: Consolidated profit after adjustment for measurement gains/losses (including at-equity profit/loss), the non-cash expense of conversion rights and deferred tax expense.

**Gearing**

Ratio that indicates the relationship between liabilities and equity.

**Share capital**

The capital specified in the Articles of Association of a public company. The Articles of Association also determine the number of shares into which the share capital is divided. The company issues shares in the amount of its share capital.

**Hedge accounting**

Financial mapping of two or more financial instruments that hedge one another.

**ifo Business Climate Index**

The ifo Business Climate Index is an important early indicator for economic development in Germany. To calculate the index, the ifo Institute asks around 7,000 companies every month for their assessment of the economic situation and their short-term corporate planning.

**International financial reporting standards (IFRS)**

International Financial Reporting Standards are based on International Accounting Standards (IASs). Since 1 January 2005, listed companies have been required to apply IFRSs. IASs/IFRSs focus on the decision-usefulness of accounts. The key requirement with regard to the annual financial statements is fair presentation that is not qualified by aspects of prudence or risk provision.

**Annual financial statement**

Under German (HGB) accounting principles, the annual financial statements consist of a company's balance sheet, profit and loss account, the notes to the financial statements and the management report. The annual financial statements of a public company are prepared by its executive board, audited by a certified public accountant (in Germany: Wirtschaftsprüfer) and adopted by the supervisory board.

**Consumer price index**

Also called the cost-of-living index, this is calculated in Germany by the Federal Statistical Office on a monthly basis. The CPI is the most important statistical indicator of a change in prices; the price of a basket of goods during a given period is compared with the price of the same basket during the base year. This change is also known as the inflation rate.

**Loan-to-value (LTV)**

Ratio of net financial liabilities (financial liabilities less cash and cash equivalents) to non-current assets (investment properties and investments accounted).

**Mall**

Row of shops in a shopping center.

**Market capitalisation**

The current quoted price for a share multiplied by the number of shares listed on the stock. Market capitalisation is calculated for individual companies, but also for sectors or entire stock markets, making them comparable with each other.

**MDAX**

German mid-cap index comprising the 50 most important securities after the 40 DAX members.

### Multi channelling

Using a combination of online and offline communication tools in marketing.

### Net asset value (NAV)

The value of an asset after deduction of liabilities. With regard to shares, the NAV constitutes their intrinsic value. The net net asset value (NNAV) is calculated by deducting deferred taxes from the NAV.

### Peer group

A share price performance benchmark consisting of companies from similar sectors, put together on the basis of individual criteria.

### Performance

The term performance describes the percentage appreciation of an investment or a securities portfolio during a given period.

### Pro forma

Pro forma financial information supplements annual, consolidated or interim financial statements to take account of transactions that took place during or after the reporting period. Their purpose is to show the potential impact of these transactions on the historical financial statements if they had already existed at the time the financial statements were prepared.

### Prolongation

Extension of a loan coming out of the fixed interest period, also known as refinancing. The interest rates are merely readjusted; there is no change of lender.

### Roadshow

Corporate presentations to institutional investors.

### SDAX

German small-cap index comprising the 70 most important securities after the 40 DAX and 50 MDAX members.

### Savings ratio

Share of savings of the income available in households.

### TecDAX

The successor to the NEMAX 50, comprising the 30 largest German listed technology securities in terms of market capitalisation and market turnover.

### Turnover rent

Rental amount that does not relate to the rental space but to the revenue generated on this space.

### Retail space

Space in a building and/or an open area that is used for sales by a retail operation and that is accessible to customers. Service areas required for operational and legal purposes are not taken into account, nor are stairways or shop windows. The retail space is part of the leasable space of a business.

### Volatility

Statistical measure for price fluctuations. The greater the fluctuations in the price of a security, the higher its volatility.

### Xetra

An electronic stock exchange trading system that, in contrast to floor trading, uses an open order book, thus increasing market transparency. The trading hours are from 9 am to 5:30 pm.

### Interest rate swap

Exchange of fixed and variable interest pay able on two nominal amounts of capital for a fixed period. By means of an interest rate swap, interest rate risks may be controlled actively.

# Contact and legal

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Deutsche EuroShop AG, Hamburg

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**Concept and design**

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The statements and forecasts represent estimates based on all of the information available at the current time. If the assumptions on which these statements and forecasts are based do not materialise, the actual results may differ from those currently forecast. **Publications for our shareholders:** Annual Report (German and English), Quarterly Statement 3M, Quarterly Statement 9M and Half-Year Financial Report (German and English). The Annual Report of Deutsche EuroShop is available online at [www.deutsche-euroshop.com](http://www.deutsche-euroshop.com) as a PDF file and ePaper.

Convenience Translation – the German version is the only binding version

## Deutsche EuroShop returns to SDAX

After a two-year absence, the shares of Deutsche EuroShop have again been part of the small-cap index SDAX since 23 September 2024. With its inclusion, DES is one of the 70 most liquid and largest listed companies in Germany below the DAX and MDAX, measured by the market capitalisation of the shares in free float.

The return to the SDAX represents an important milestone in the stock market history of Deutsche EuroShop since its IPO in 2001. DES was first represented in the SDAX from 2003 to 2004, and subsequently became a member of the MDAX for 15 years. In 2019, a higher market capitalisation of the free float in other companies meant that the DES share was once again listed in the SDAX until September 2022. Following the successful takeover bid by Oaktree and CURA, DES had to leave the SDAX, but continued to fulfil the high transparency requirements of the Prime Standard and international investors.

DEQ  
DEUTSCHE EUROSHOP AG

### Illustration:

Floor tile with the Deutsche EuroShop stock exchange symbol at the Deutsche Börse Visitors Centre in Frankfurt am Main





the  
**s**MALL  
life



**DES**

Deutsche EuroShop

[www.shoppingcenter.ag](http://www.shoppingcenter.ag)